



**MANAGEMENT
REPORT & ACCOUNTS
2015**

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PARTE I – CONSOLIDATED MANAGEMENT REPORT

1. Message from the Chairman



Francisco Santana Ramos

Dear Shareholders,

The results of 2015 demonstrate Reditus' assertiveness in the development of its strategy, as well as the resilience of its business in a clearly challenging context in Portugal and in Africa.

In 2015, Reditus' total income reached 118.6 million euros, 1.4 million less than in 2014, with the Group's international activity accounting for about 40% of this amount.

Given the expected fall in international activity, particularly in the African markets, Reditus has strengthened the focus on the domestic market, having been able to deliver a 6.2% growth in Portugal, to 72.2 million euros. This effort, however, was not enough to offset the drop of 10.8% experienced in the international markets, which reached 46.4 million euros. This downturn in the international markets was due to a delay in investment decisions by Reditus' customers, which will most certainly be revisited during 2016.

Despite its focus on the domestic market, Reditus continued to focus on expanding its international activities through partnerships in new geographical areas such as Latin America, which will strengthen and expand its range of services and SAP solutions in the private and public sectors.

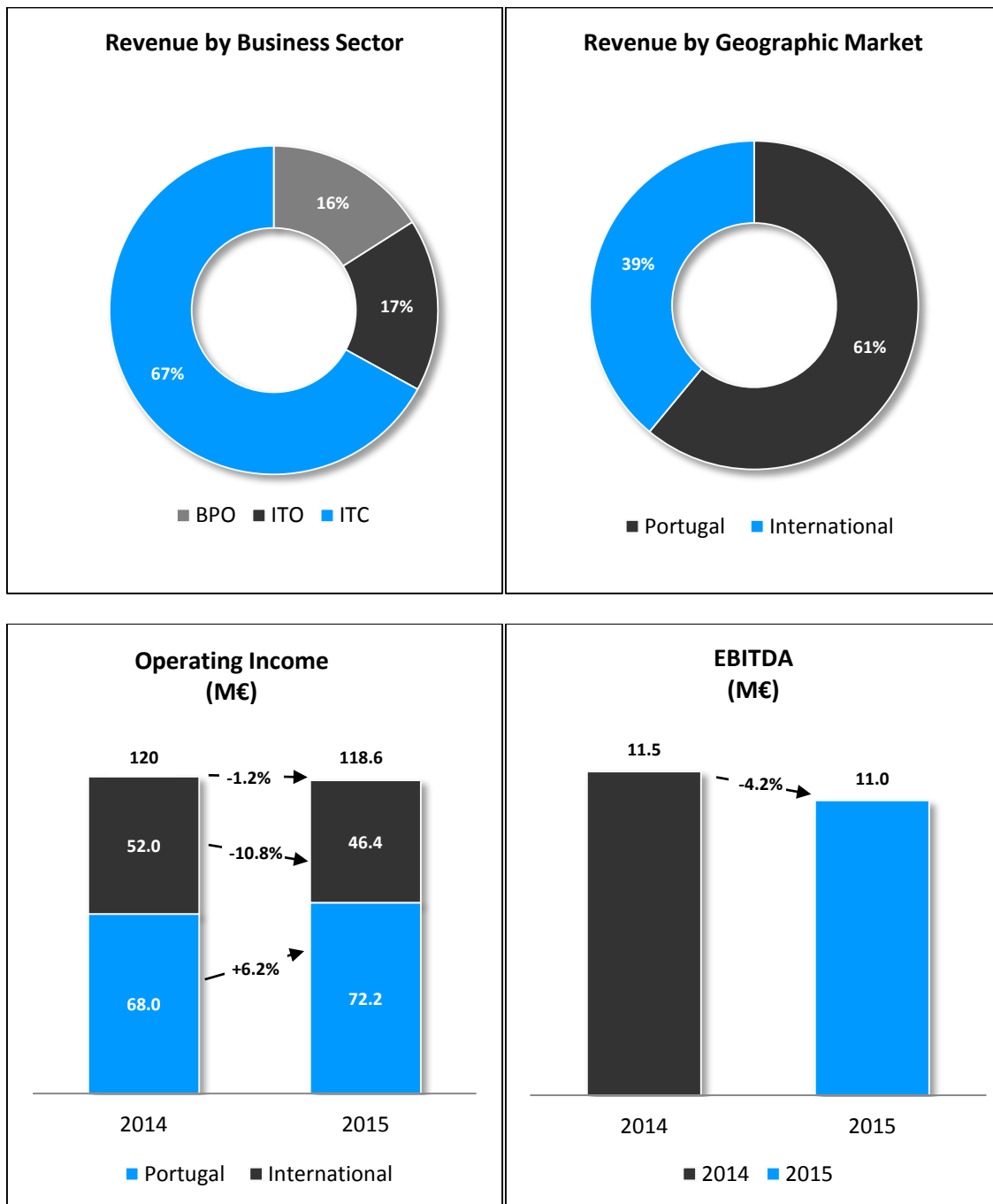
Reditus Group has invested in technological modernization and innovation of its offering which has allowed the Company to win several flagship projects, namely the "Pordata Kids", the management of the Maputo Hospital Triage System, application development for Sport Lisboa e Benfica and ensure several maintenance contracts, such as the Bank of Portugal and EDP.

Reditus has also invested in developing nearshore business opportunities, being able to win several projects for several reference multinational companies, including airlines, retail-on-line, consumer, food & beverage and manufacturing.

As you can confirm in this report, Reditus challenges are multiple and the opportunities diverse, both in the domestic and international markets. For these reasons I believe that Reditus has a long, challenging and yet exciting path ahead.

Francisco Santana Ramos
Chairman of the Board of Directors

2. Main Operating Indicators of the Group



3. Main Events of 2015

January

- Reditus assures the maintenance of the EDP contract
- ROFF ranked 2nd in the 'Best Workplaces' list

February

- Reditus, FCT/UNL and HP team up in the area of *Software Defined Networks* (SDN)

March

- ROFF sponsors SAP Fórum Brasil
- IBM recognizes Reditus, as “Best Hardware Partner”
- Reditus develops its Outsystems Factory

April

- ROFF sponsors SAP Forum Africa (Casablanca)
- Reditus promotes program to recruit 150 trainees
- Sport Lisboa e Benfica engages Reditus to application development project

May

- Reditus implements a triage system in Maputo Hospital

June

- ROFF remains one of the 10 best companies to work in Europe
- Reditus appointed as official software and service providers for the Portuguese Public Administration
- Reditus awarded three APCC Best Awards Awards

July

- ROFF takes part in Luanda International Fair - Filda

August

- Reditus takes part in Feira FACIM – Feira Internacional de Maputo

September

- Launching of Pordata Kids

October

- Development of Reditus’ new CRM offering

November

- ROFF awarded by the “Portuguese Companies Internationalization Ranking”
- ROFF is the main sponsor of SAP *Innovation Forum* in Lisbon
- ROFF establishes a new partnership for Latin America
- ROFF project distinguished in the *SAP Quality Awards*

December

- Reditus selected by the Bank of Portugal for a software maintenance contract
- Reditus launches new partnerships for Business Analytics, particularly for the Transportation sector, Planning & Control and Georeferencing

4. Macroeconomic and Sectoral Framework

4.1. Macroeconomic Framework

International economy

World economy showed a historically low real growth rate in 2015, reflecting the serious problems of some emerging economies (such as Brazil and Russia), the sudden slowdown in the Chinese economy and the difficulty experienced by developed economies in achieving growth rates with some expression.

In Brazil and Russia, the decline in oil prices was one of the reasons for poor performance which, in turn, spread to other highly dependent economies on revenue from oil exploration as is notably the case of Angola. On the other hand, reasons linked to institutional problems and the extension of some imbalances that already had been revealed, stressed the recession in these economies. China has a substantial reduction in growth rates in recent years assuming that it reflects the change of the respective growth paradigm, far too based on the export dynamics.

The euro zone continued to show difficulties in getting out of the crisis that lasts for some years, which has led the ECB to enhance the monetary stimulus with little result so far. In the United States, the reversal of monetary policy from expansionary to contractionary, showing success on the job creation that has been registered, waits for clarification on the direction of the world economy evolution.

Portuguese economy

According to the Portuguese Institute of Statistics (INE), the national GDP increased by 1.5% in volume in 2015, 0.6 pp more than in the previous year (0.9%), with the contribution of the domestic demand. The annual GDP grew by 2.5 percentage points in 2015 (2.2 percentage points in 2014). Domestic demand rose by 2.4% in real terms (2.2% in the previous year) due to the sharp increase in final consumption expenditure since investment has slowed down.

In turn, the net external demand registered a "less negative contribution", from -1.3 pp in 2014 to -1 pp, reflecting the acceleration of exports of goods and services.

Private consumption also accelerated 2.6% in 2015 (0.3 p.p. more than the previous year), due to the intense growth of the non-durable goods and services component.

The Investment slowed down, from a growth of 5.5% in volume in 2014, to 3.6%. Gross Fixed Capital Formation (GFCF) increased by 3.7% in 2015 (2.8% in 2014), mainly thanks to the recovery of GFCF in Construction, which went from a decline of 3.2% in 2014 to an increase of 4.1%.

The final consumption expenditure of public administration increased by 0.8% in real terms, after consecutive declines recorded in the previous five years (0.5% reduction in 2014).

Exports of goods and services increased 5.1% (3.6% in 2014), while imports increased by 7.3% (7.2% in 2014). The external balance of goods and services increased from 0.4% of GDP in 2014 to 0.8% of GDP in 2015.

Employment for all the activity sectors rose by 1.4% in 2015, similar to that observed for the previous year.

4.2. Sector Framework

ITC Portuguese market

In 2015 the Portuguese IT market is expected to have grown by 3.6%, which represents more than the double of the growth of the Portuguese GDP. The forecast is from IDC Portugal, which also estimates a reduction of the market growth rate in 2016, to 2.6%, corresponding to a business volume of 4.1 billion.

This is a trend that defines the force of the market, since, despite being faced with a breach of trust from economic decision-makers and an increase perception of risks, the vast majority of organizations in Portugal expects to maintain or increase their IT budget.

By segment in 2016 investments will be led by hardware spending, especially on PCs, storage and networks, with the budgets to reflect growth rates above 10 percent.

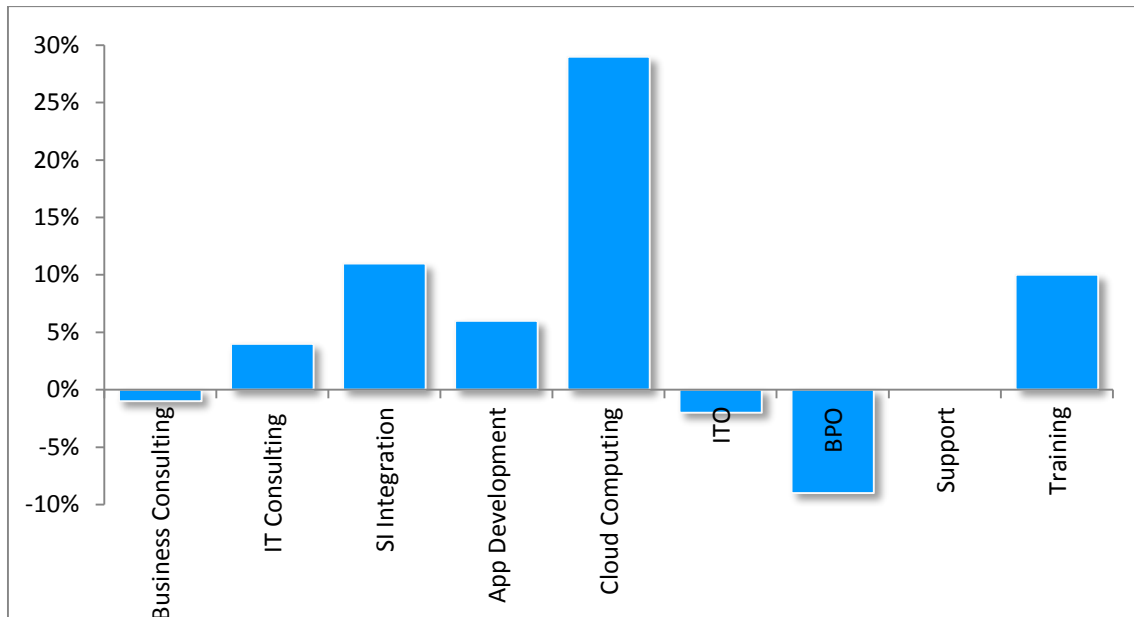
Software investments, on the other hand, will grow up with a greater focus on software applications for business and IT infrastructure, which will, again, grow at double digits.

IT services will suffer a change in the same direction, with the investments to be directed to the Cloud computing and integration of information systems. Growth in these two areas will be double-digit, and in the case of the Cloud investments are expected to increase nearly 30 percent.

The telecommunications sector is expected to fall about 2% to 4.4 billion euros in 2016. An outcome that, nevertheless, is better than that obtained by the sector in 2014 and 2015, years in which the turnover was down by 3.7% and 2.6% respectively.

Main trends of the Portuguese IT market

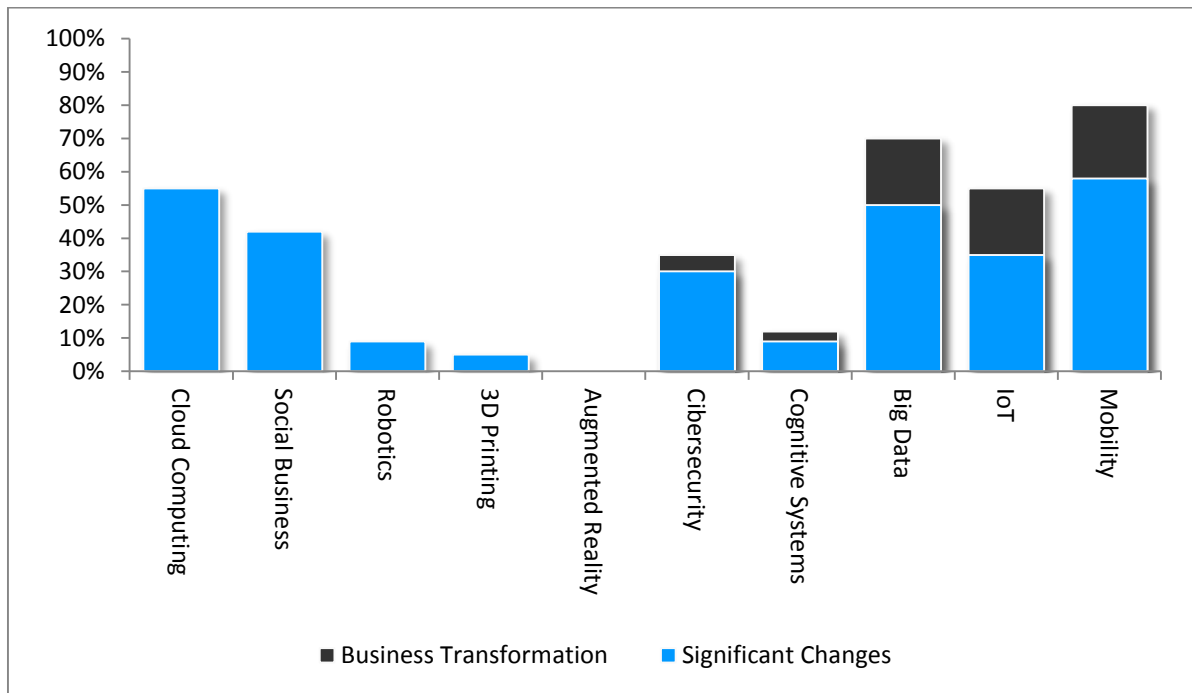
The CIO's agenda will be dominated by new business requirements, including support to 4 lines of priority; development of new products/services, market share growth, internationalization and strategic alliances. However, according to IDC, IT consolidation and rationalization projects are also a priority, along with investments for infrastructure upgrade, business applications, Cloud Computing and Training. In contrast, there will be a drop in IT Outsourcing and BPO investments.



Perspectives on the distribution of IT budgets (2016) - Source IDC

This outcome derives from a change in the paradigm of Organizational IT management, with the business lines to have a stronger saying in what regards to the development and management of projects.

Regarding the technologies with the greatest impact on the business transformation process in the next five years, IDC points to those who support the so-called third platform, including those related to mobility; IoT (Internet of Things), Big Data, Cloud Computing and Social Business, in order of influence.



Potential of third platform technologies to change the organization in the next five years - IDC Source

At the same level comes a greater concern of Organizations with alliances and partnerships, in search for competitive advantages from digital transformation and adherence to the so-called API economy, a combination of offerings and services to improve Companies' time to market.

The Portuguese Call Centre market

According to the study "Sectores Portugal - Call Centers" published by Informa DBK, the Portuguese market of Call Centers kept, in 2014, the turnover's upward trend, with a value of approximately EUR 510 million, which represents an increase of 16.3% over the previous year.

In 2015, there's maintenance of this trend, but at a lower rate, about 11%. Making faith on this DBK's estimate, the sector's turnover has exceeded 560 million euros, in 2015.

This trend, which contrasts with the unfavorable economic climate, is due to several factors related to the outsourcing of processes by the Portuguese companies and public agencies in order to reduce costs, flexibilize cost structures and increase the quality of service.

Customer support is the main source of revenue in the sector, representing 62% of the market value in 2014, followed by the selling services (21%), technical support (7.5%) and collection management (7%).

Inbound segment is the main driver of the sector's growth. The turnover in this segment grew by 18.9%, representing a turnover of 365 million euros. Although smaller, the Outbound segment also grew to a global turnover of EUR 108 million.

Financial and Telecommunications sectors remain as the main drivers of demand, although other business sectors are starting to gain weight on the demand for Call Center services.

Competitiveness of the Portuguese Outsourcing market

Investments in Outsourcing, particularly with regards to nearshore services and international competence centers are also supported by the positive opinion of Gartner, that in its study "Gartner's Leading Offshore Services Locations in EMEA, 2015", ranks Portugal, for the 5th consecutive year, as one of the seven leading countries of Europe, Middle East and Africa for the provision of technology-based services. Portugal, along with 6 other countries - Ireland, Israel, Northern Ireland, Scotland, Spain and Wales - meets excellent conditions for the development of this activity.

Portugal reinforces the recognition that increasingly has been done to our country by different international stakeholders of the ICT sector as a destination to be considered by companies looking for business opportunities, both for contracting outsourcing services, or for installing own operations.

5. General Business Perspective

With a strong national and international presence, Reditus provides services and solutions in three areas, *IT Consulting*, *IT Outsourcing* and BPO.

5.1. IT Consulting

The IT Consulting area integrates the segments of Platforms and Applications, SAP Consulting and deployment and specialized Outsourcing. In 2015, this area of activity represented 67% of Reditus revenue.

Platforms and Applications

During 2015, the professional market maintained the need to optimize and introduce more flexibility to business processes in order to respond faster to new business demands. Taking into account this market need, Reditus restructured its range of platforms and applications, in particular the provision of solutions for Application Development and Business Analytics.

Despite the circumstances of the professional market, 2015 was the year in which some companies have resumed or stepped up their bets to speed up transformation processes and consequently put IT at the heart of their corporate strategy.

Additionally, the issues associated with the digital transformation of organizations were on the agenda of the entities who found in these initiatives the opportunity to respond to critical business challenges. The so called 3rd platform technologies, like Cloud, Mobile, Social, Big Data, Internet of Things or Agile Development Solutions, were on the agenda of some organizations.

Taking advantage of the market opportunities, the area of Business Analytics continued its growth, acting as a Business Value Creator through different type of business analysis that this positioning allows to develop.

The Application Development area maintained its commitment to Application Maintenance Services strengthening its structure skills, in particular with regard to developing agile platforms. This strategy enabled the company to develop large projects, as in the cases of EDP and Banco de Portugal, among others.

The Information Management area also had a positive growth in 2015. The company still counts on a number of important projects that will materialize during 2016. In terms of offering, remains the focus on IBM FileNET and on the development of own products for Document Management (RED.doc) and Scanning (REDITUS.Scan).

In order to meet the growing needs and the competition from a particularly aggressive market, in 2016, Reditus will develop an internationalization plan as well as a network of partners. These initiatives aim to develop an offer with vertical solutions based on ECM and BPM technologies, extend the competences to technology platforms of other manufacturers with significant installed base in the domestic market and to give a greater focus on SaaS offerings.

Reditus will also continue to strengthen its position in the software development based on agile platforms, as well as solutions for mobility, analytics and cloud computing, attempting to explore their innovative capacity and the respective nearshore opportunities.

SAP Consulting and Deployment

Despite the economic environment, 2015 was very positive in this segment offer for Reditus. Reditus has maintained and strengthened its leadership in the implementation of SAP solutions in the Portuguese market and continued to grow at national level.

The main challenges of this supply segment were essentially the global economic environment and pressure on prices. Also worth mentioning the devaluation of the Angolan currency, and since the end of 2014, anomalies in the foreign service payments from Angola that have damaged the Reditus business in this country.

Nevertheless, the company maintained its commitment on international markets through its subsidiaries, a key driver of its development, with a focus on Francophone Africa. The domestic market remains a strong and constant commitment of Reditus, so the company intends to continue to consolidate its leading role in the provision of SAP services and solutions for the domestic market.

Since 2009, Reditus has consolidated its leading position in the integration of SAP business management systems in Portugal, reinforcing the strategic investment on its internationalization process. This excellent performance gives Reditus a position of high visibility in the Portuguese business panorama, allowing the Company to integrate, once again, through its subsidiary ROFF, the Internationalization Ranking (Riep) of the Portuguese Companies, prepared by INDEG-IUL ISCTE Executive Education.

In 2016, Reditus intends to consolidate the status as a reference company in the domestic market and continue the process of international expansion. Complementarily will focus on innovation of its offering, particularly on the one Cloud-based, in line with the commitment of SAP.

To achieve the above objectives, the Company will continue its focus on the team consolidation and on the development of its human capital, in order to maintain the level of satisfaction and loyalty of its customers.

The company's growth strategy will be sustained on the continued support to current customers' internationalization process and in attracting new customers in the domestic market with an adequate offering.

Specialized Outsourcing

The Specialized Outsourcing market is based on the challenges posed by an increasingly competitive global economy. The provision of highly skilled IT professionals, on an outsourcing model, promotes the necessary flexibility and the growth of quality required by increasingly demanding IT challenges.

According to an IDC comprehensive study of the 40 largest companies in the sector, the Portuguese IT outsourcing services industry accounted for, in 2014, a turnover of about 500

million euros, with the involvement of more than 5,000 professionals. The study covers companies whose main "revenue" comes from IT & Telecommunications consulting services, in a "time & materials" approach.

Based on this industry framework, Reditus has developed its services to companies of virtually all business sectors.

Overall we can consider that 2015 was a positive year. Reditus maintained its customer portfolio, with a volume of consultants that places the Company as one of the most compelling players in this sector.

The increased demand for Portugal by multinational companies to set up shared services centers, has greatly contributed for the development of new business opportunities in this segment. This is considered a huge opportunity for Reditus and the Company is already putting in place a set of initiatives that aim to strengthen, even more, its offering for specialized Outsourcing Services. Nevertheless, the shortage of qualified professionals may come as an inhibitor factor.

Aware of this situation, Reditus has developed and will continue to develop training academies and protocols with customers and universities, to accelerate the training of consultants in technologies where there is greater lack of resources.

In line with the Group's strategy, Reditus' will strive to grow organically in the national and international markets, focusing on increasing its share of customer's and new business.

5.2. IT Outsourcing

The Reditus IT Outsourcing area is composed of IT Infrastructures skills and represents 17% of total revenue in 2015.

The Reditus IT Infrastructures segment offers information technology services, projects and infrastructure solutions to the market. Services include the management, administration and support of technological platforms, with either contract responsibility or an outsourcing approach. The projects are engineering processes and technology integration, on the infrastructures' perimeter supported by multidisciplinary teams with high levels of technical expertise who deploy tried and tested methodologies. Solutions are specific to the several market sectors and are provided in the form of flexible financial models tailored to the prevailing economic conditions.

Throughout 2015, the Reditus' IT Outsourcing unit continued with the adjustment of competences, structure and solutions in order to keep up with sector's paradigm shift. Reditus has invested in the strengthening of its engineering and operation teams and implemented offers that meet the priority challenges of companies from the main activity fields, namely in the areas of IT management, information security, business continuity, storage and networking. In the IT managed services sub-segment, Reditus has developed specific security and backup infrastructure management offerings for several clients.

Organisational evolution and competence structuring measures have resulted in the entry of new clients from the Finance, Industry, Private Health and Utilities sectors, and in the celebration of contracts to perform projects of a significant dimension, which allowed for strengthening Reditus positioning as a reference company in the area of IT infrastructure integration and managed services.

For 2015, and in the scope of major trends associated to the 3rd Platform's IDC concept: Cloud, Mobility, Social Media, Big Data e Security, the IT Outsourcing Unit will continue the investment in the development of the information security offer, both in the perspective of technological platforms that lead to a more effective control of threats, and in the supply of continuous services for monitoring and vulnerability testing, which will allow organisations to keep thorough and permanent information on their exposure to risk.

Reditus will continue to allocate resources to the development of managed services structures for national and international customers, an area where we believe we have a singular position in the national IT market. At the same time, we will continue our bet on platforms for cloud architectures and on migration services, highly critical projects with a relevant impact on organisations policies and processes, and for which Reditus offers a set of resources and services that, as a whole, allow for ensuring high success levels.

5.3. BPO

The Reditus BPO area is composed of BPO and Contact Centre competencies, representing 16% of total revenue in 2015.

BPO

With more than 15 years of experience, particularly in the financial, insurance and telecommunications sectors, Reditus was a precursor in Portugal for BPO services. During this period, Reditus has carried out a vital role in the national and international promotion of the sector.

The offer includes business support services, developing activities such as mail handling, document preparation, scanning, custody of archives, processing home loans, personal credit and car purchase loans, handling multi-risk claims and claims arising from accidents involving vehicles and at work, processing debit, credit and college cards, complaints management, among others.

2015 was marked by a demand for BPO solutions with added value, a situation that led Reditus to strengthen its focus on the inclusion of technological solutions to support operations.

This commitment allowed the company's entry into new businesses, in sectors such as Utilities and Insurance and the maintenance of Reditus as a leading player in BPO, in Portugal.

2016 is expected to be driven by nearshore opportunities, with good opportunities for national companies. Long-term mature customer-supplier relationships will gradually be replaced by results based on pricing models.

Contact Center

Reditus is currently one of the main players within the Contact Centre sector in Portugal and has a high profile as a result of its frequent participation in the major, high-level market tenders. Its portfolio of solutions includes a wide range of integrated business support services and client support services management.

Its offer is characterised by flexible multichannel solutions supported by proprietary technology that can be tailored to client requirements in the inbound and outbound areas, as well as rigorous quality control and real-time auditing. Liaison with other areas of the Reditus offer gives this area its dynamic and competitive positioning and ensures its clients receive the best and most innovative solutions on the market, which is a definite differentiating factor vis a vis competitors.

In 2015, Reditus bet on the innovation and continuous improvement of its operations, offering own and differentiating solutions to its customers in order to improve the efficiency of their operations and to respond to a growing market pressure with the consequent degradation of business margins. Thus Reditus managed to stabilize its operations and break into new business sectors such as aviation, online retail, consumer and food & beverage, among others, initiating the development of major nearshore operations, with a focus on market European.

Reditus focused on a customer relationship continuous improvement and technological innovation, which allowed the Company to provide services with a better cost benefit rate and to raise satisfaction levels by 17%

In order to seize business opportunities, in 2016, Reditus intends to continue its Business Unit structure optimization effort. For this purpose the Company will maximize the efficiency and responsiveness of its services, in order to support an investment in new nearshore operations and new service lines.

5.4 International Area

In 2015, Reditus maintained its focus on developing business in markets where it has traditionally been active and on strengthening an approach to new European and American markets, which, as a result of an internal and external dynamics of the economy, exhibit excellent business opportunities.

The company broke into the Mexican market through the SAP area, with the opening of a local delegation and conducting a strategic partnership with a local leading IT company.

Reditus' international business decreased in 2015, representing 39% of its revenue with a turnover of 46.4 million euros. This reduction reflects, on the one hand the difficulties experienced in the African market, particularly in Angola, with a sharp decline in revenue and on the other, the sustainability of long-term projects in the segments of ITC and ITO.

In terms of geographical distribution of revenues, remained the decreasing trend of the African market and the consequent strengthening of the European and American markets, already representing, together, more than 70% of the projects developed by Reditus outside the Portuguese territory.

Projects carried out in the European market already account for 63% of Reditus' total international revenue, a consequence of an increase of 5.5 percentage points over the previous year.

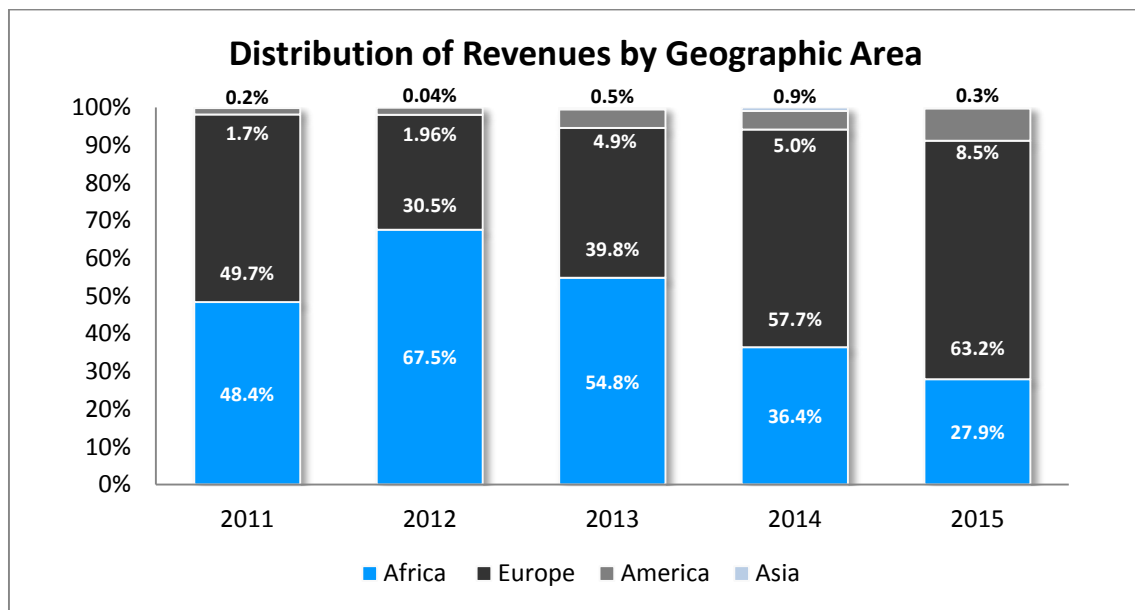
Although it continues to play a significant role in international activities of the group, the African market was worth in 2015, only 28% of the total business outside of Portugal, a reduction of 8.5 percentage points.

Reditus' international activity is based on three distinct organizational models, namely: creating local branches; promoting export activity; and rendering services on a nearshore basis. Reditus judiciously prioritizes specific countries, where the company can add value and exploit the opportunities arising from its stage of development.

Noteworthy is the effort put by the company in the development of nearshore business opportunities, under which got several projects from various major multinational corporations, including airlines, online retail, consumer, food & beverage and export manufacturing..

Reditus previously developed projects in more than 60 countries in Europe, Africa, North America, Latin America and Asia

Reditus clients, are distributed by several business sectors, namely: Public Administration, Health, Transportation, Industry, Banking, Retail, Oil & Gas, and Utilities.



6. Quality and Client Satisfaction

Gaining and maintaining the trust of customers, ensuring business continuity and improving efficiency, remain Reditus' designs. Thus, according to the quality policy, Reditus pursues an effort for continuous improvement.

In 2015, Reditus has implemented a set of improvement activities that enabled it to achieve, in addition to high clients satisfaction levels, efficiency improvements and external recognition.

Client Satisfaction

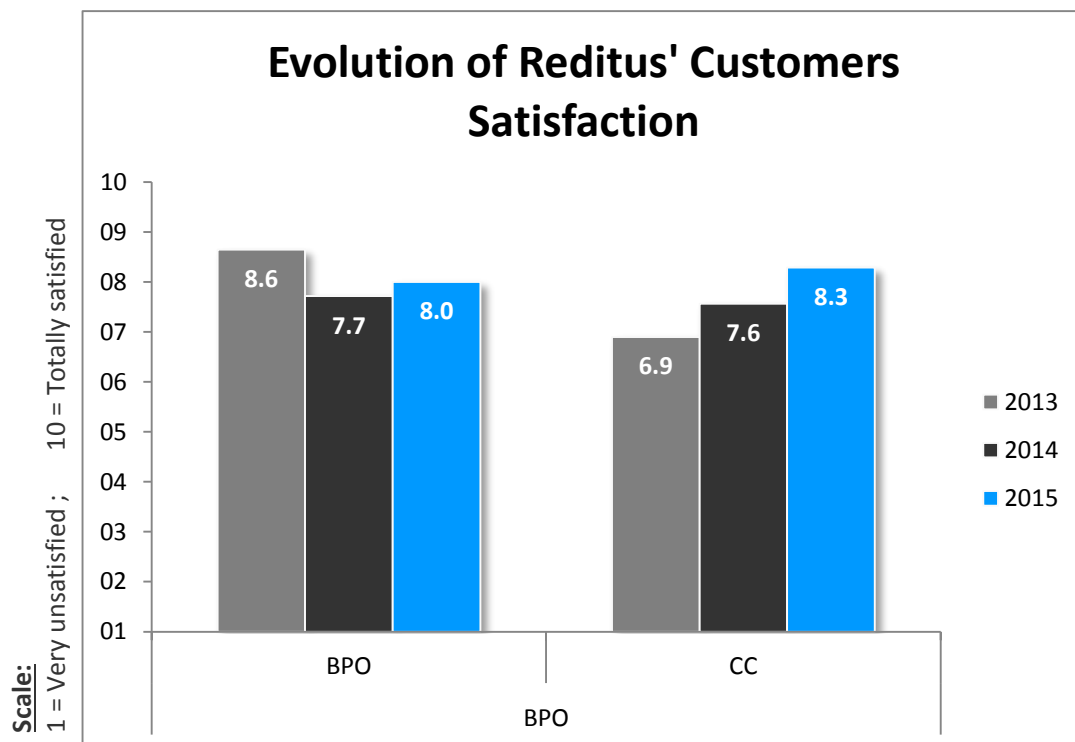
Results of inquests and interviews to collect client satisfaction evaluation data have shown that Reditus maintained high levels of client satisfaction.

Due to its representativeness, we point out the following results:

BPO

- Average Client satisfaction of 7,8 in the range [1, 10], which is a slight increase of 0.2 points;
- Average Satisfaction with Business Process Outsourcing (BPO) of 8.0 on the same scale;
- Average satisfaction with Contact Center Services (CC) of 7,7 in the range [1, 10].

Noteworthy that there has been a positive trend in customer satisfaction in these areas.



IT Outsourcing

- Average satisfaction with the services of the "IT Services" Business Unit (infrastructure) of 9.1 on the scale [1, 10]:
- Average satisfaction with the infrastructure's Managed Services, 8.6 on the scale [1, 10];
- Average results of surveys to users of infrastructure's managed services, higher than 8.53 in the range of [1, 10], in all services in which they are applied.

Specialized Outsourcing

- Overall satisfaction with the Specialized Outsourcing Services 3.2 on a scale of 1 to 4, where 1 is "unacceptable," 2 is "below expectations", 3 is "up to the expectations" and 4 is "above expectations ", most notably:
- Estimated average of Specialized Outsourcing Service teams 3.4 on the scale of [1; 4].

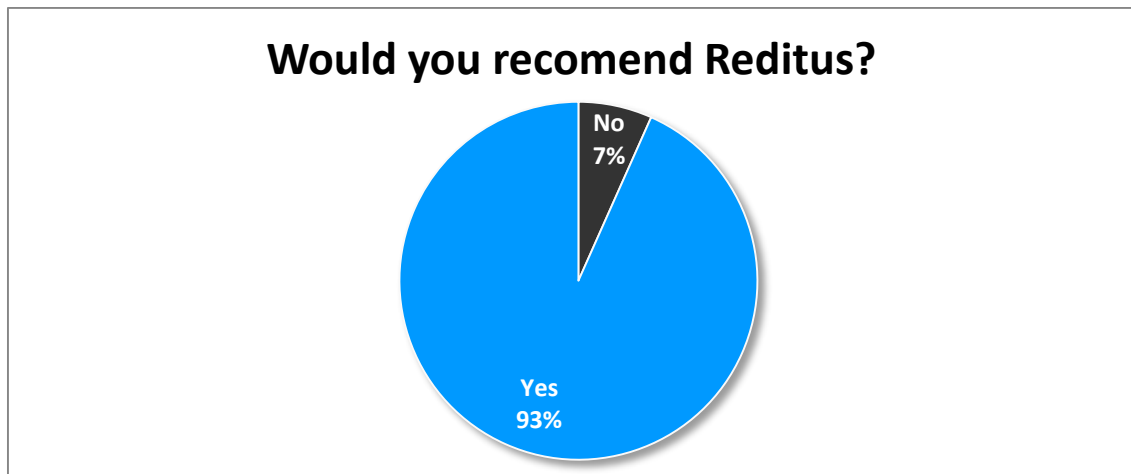
Consulting (P&A e SAP)

- Average satisfaction with Platforms & Applications 3,5 on the scale [1; 4];
- High SAP Customers satisfaction levels. On a scale from 1 to 5 (1 being not at all satisfied and 5 fully satisfied) Reditus scores a 4.3 in overall satisfaction.

Customers continue to highlight the following as Reditus' differentiator factors against the competition:

- Flexibility and availability to meet the requirements and emerging needs;
- Identification with the client and excellent relationship;
- Commitment and competence of the teams;
- Excellent quality of results.

93% clearly recommend Reditus and its services.



Awards and Certifications

- In 2015 Reditus maintained its QMS and certification by APCER according to the NP EN ISO 9001: 2008 in all business areas, of the following Reditus' companies: Reditus Consulting, Ogimatech Portugal, Reditus Business Solutions and ROFF;
- Reditus was distinguished with three APCC Best Awards 2015 prizes, promoted by the Portuguese Association of Contact Centers (APCC):
 - Silver Award with Line CTT Espresso;
 - Silver Award EDP Line Malfunctions;
 - Bronze Award with the General CTT line.
- NOS distinguished Reditus as the Partner with the best Wireless activation rate;

- ROFF ranked 2nd place on the "Best Workplaces in Portugal" ranking with more than 250 employees;
- SAP project implemented by ROFF highlighted in SAP Quality Awards;
- EDP prize for the Best Back Office 2015 recommendation;
- ROFF was once again elected as the 7th best place to work in Europe in the European awards of the "Great Place to Work Institute" for companies with more than 500 employees;
- ROFF awarded by the "Portuguese Companies Internationalization Ranking".

Internal Improvement Projects

In 2015, Reditus' improvement effort was focused on efficiency. The following projects are to be highlighted:

- There was a reinforcement in terms of internal communication, much supported on the intranet;
- Ongoing improvement of support tools to internal processes, mainly the internal development of open source based operations. An example to point out was the CRM tool that supports the business process;
- Review of the employee skills management model;;
- Support of new BPO and Contact Centre operations in more robust application solutions;
- Projects to improve efficiency and innovation at the level of services (CSI). In the scope of these projects opportunities for improvement have been identified and plans have been made, some currently still undergoing;
- Start of re-parametrization and improvement of the projects operational control and ability management tool;
- Systematic bi-annual program to improve management efficiency in business areas.

7. Social Responsibility and Sustainability

Reditus continuously pays attention to and is engaged with the wider society. It initiates activities aimed at the personal and professional development of its employees, but also their development as active participants in society, the economy and the environment.

Employees

- Promoting diversity and equal opportunities for all employees;
- Professional and personal development within and outside Group companies through involvement in ambitious and innovative projects;
- Transparency in performance and evaluation in order to promote a policy of fair rewards and recognition;
- Encouraging employees to be involved in social causes by promoting various initiatives in support of charitable institutions;
- Focus on Training. At the Reditus Business School we provide training for our employees in areas such as personal development, management and administration, company environment, information technology and health and safety at work;
- Development of internal initiatives aiming to promote team spirit and camaraderie;

- Implementation of health and wellbeing support measures, such as health insurance for employees and nutrition specialist in the office.

Society

- Protocol of cooperation with the Faculty of Economics at the Universidade Nova de Lisboa based on rendering technical support services and prize money for the best student of the Information Technologies Subject;
- Protocol with the Faculty of Science and Technology at the Universidade Nova de Lisboa, for research and development of SDN technologies;
- Blood and bone marrow donations at the office – project in partnership with Instituto Português do Sangue e Transplantação;
- Collaboration with Associação Humanidades through partnership-oriented intervention in social sectors – health, education and inclusion;
- Supporting Associação Crescer Bem, through direct support and voluntary service;
- Sponsorship of sports organisations and individual sports people;
- Supporting APAV by rendering Contact Centre optimisation services and promoting voluntarism;
- Supporting Associação Bagos d'Ouro whose mission is to support poor children and youngsters in the Douro region - creating a management and book requisition platform with about 200 books for poor children in Douro.

Economy

- Adoption of non-aggressive business practices out of respect for all our stakeholders.

Environment

- Motivating employees towards environmentally friendly practices;
- Promoting reduced paper consumption;
- Recycling various materials;
- The effective use of water and energy through improved energy management in our buildings and facilities.

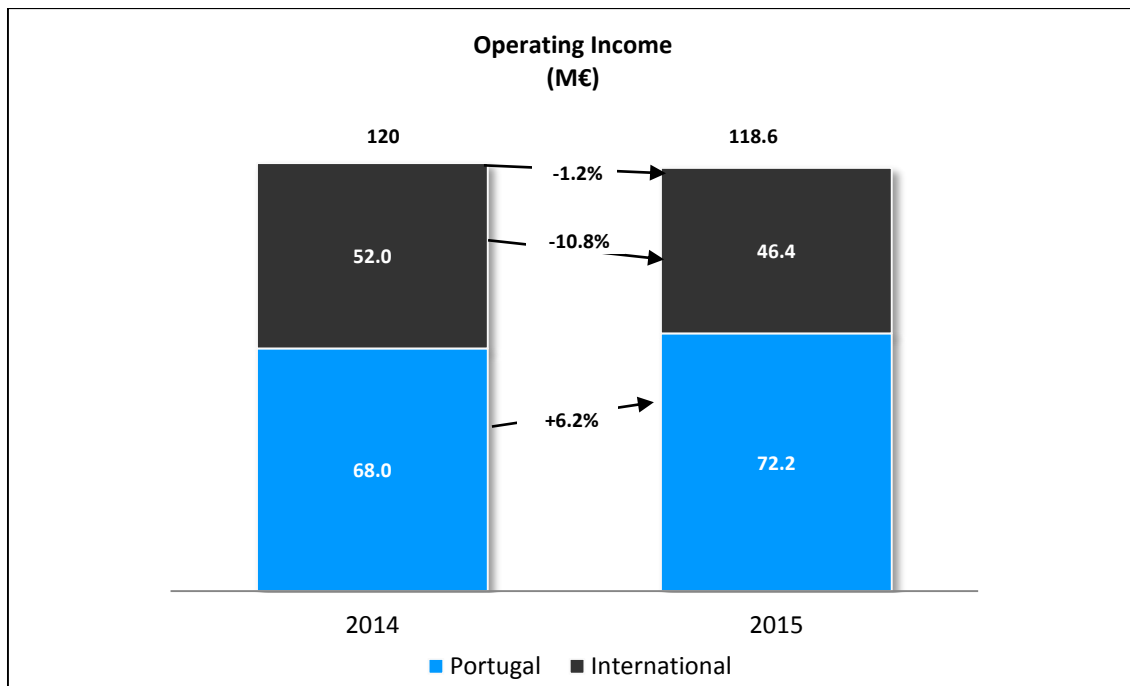
8. Economic and Financial Analysis of the Group

8.1. Consolidated Operating Income

Consolidated Operating Income amounted to 118.6 million euros in 2015, or a 1.2% decrease when compared with 120 million euros the previous year.

A 6.2% growth in domestic market sales, to 72.2 million euros, was not sufficient to offset the decrease in the international areas, especially in the African markets.

The international business, which represented approximately 40% of overall sales, fell by 10.8% to 46.4 million euros.

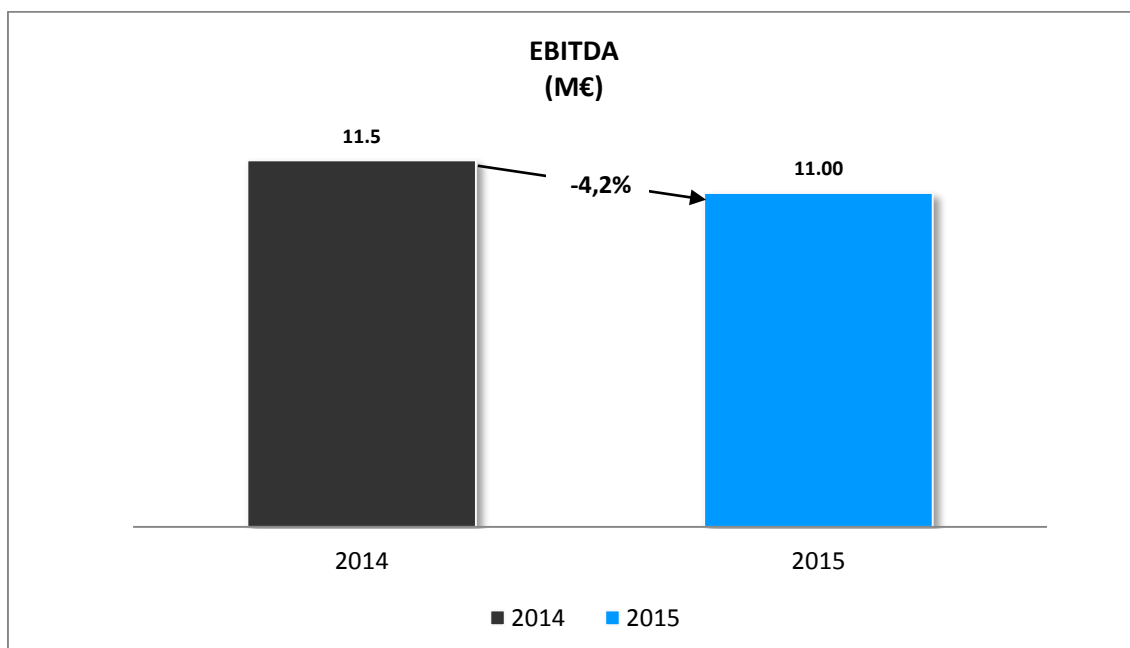


8.2. Operating Expenses

Consolidated Operating Expenses, net of depreciation, provisions and adjustments, totalled 107.6 million euros in 2015, representing a decrease of 0.9% over the previous year.

8.3. Operational Result Before Amortizations (EBITDA)

Consolidated EBITDA reached 11.0 million euros, a decrease of 4.2% compared to 11.5 million euros in 2014. The EBITDA margin stood at 9.3%, 0.2pp below the 9.5% margin obtained in 2014.



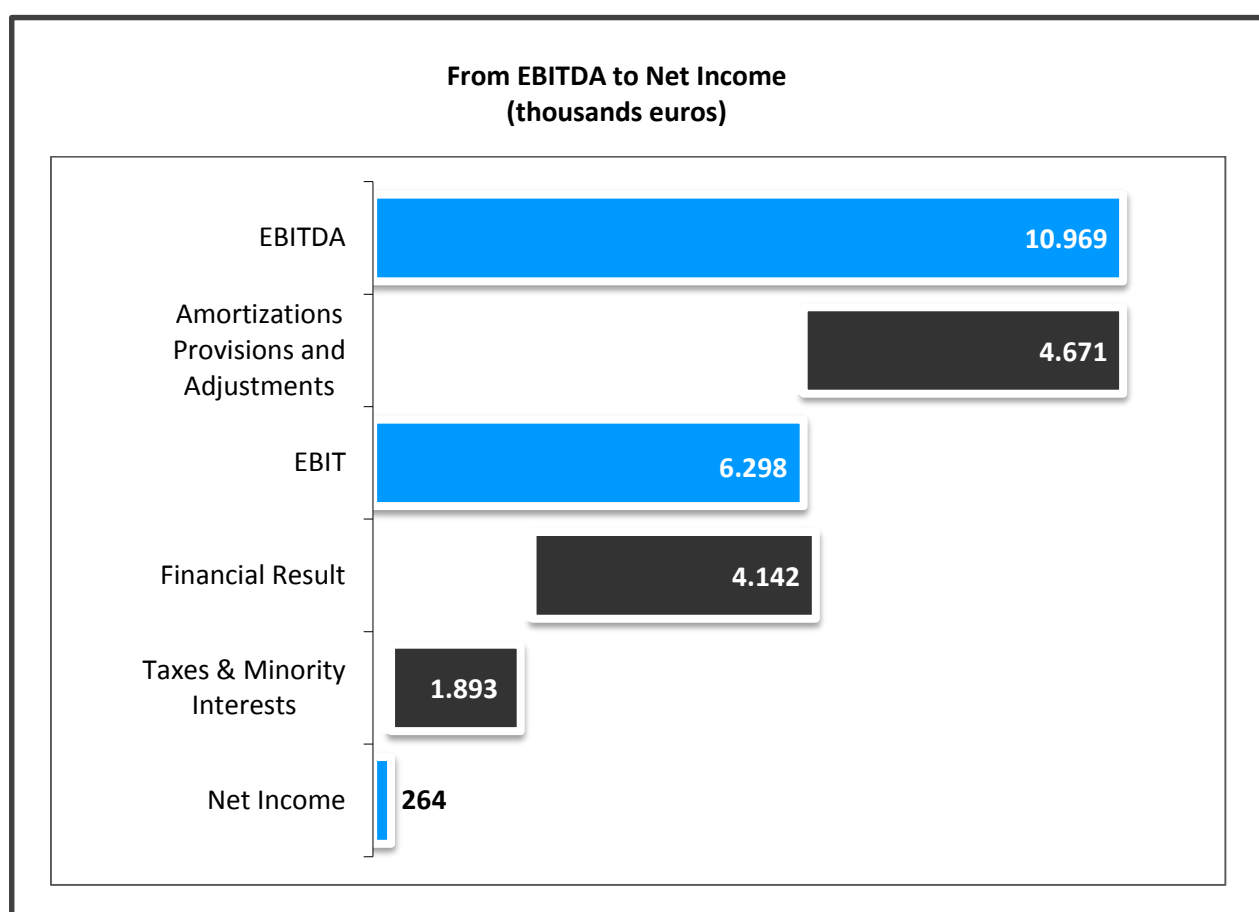
8.4. Net Income

Depreciation, Amortization, Provisions and Adjustments totalled 4.7 million euros, a decrease of 5.8% over the previous year due to decreases of respectively 11.4% and 3.2% in provisions and impairment losses, and in depreciation and amortization expenses.

Operating Income (EBIT) was, at 6.3 million euros, 3.0% down when compared to the 6.5 million euros reached in the previous year.

The negative Financial Results registered a positive evolution, reaching 4.1 million euros in 2015 or a 6.6% decrease when compared to 4.4 million in 2014. This improvement reflects a reduction in the average gross debt and the company's continued efforts in obtaining better financing conditions through the renegotiation of the main credit lines, particularly with regard to their average pricing.

Consolidated Net Income amounted to 263,621 euros, against 417,921 euros for the same period last year.



8.5. Main Balance Sheet Items

Millions Euros

	31-12-2015	31-12-2014	Var. %
Total Assets	205.4	196.6	4.5%
Non-Current Assets	91.7	94.5	-3.0%
Current Assets	113.7	102.0	11.4%
Equity	35.9	35.8	0.3%
Total Liabilities	169.5	160.7	5.5%
Non-Current Liabilities	99.1	86.5	14.6%
Current Liabilities	70.4	74.2	-5.1%
Net Debt	61.8	63.5	-2.6%

At the end of December 2015, net bank debt (including loans, finance lease liabilities, net of cash and cash equivalents) decreased to 61.8 million euros, as compared with the 63.5 million euros recorded at the end of 2014.

Liabilities for finance leases include 5.8 million euros of real estate leases.

9. Economic and Financial Analysis by Business Area

9.1. IT Consulting

The IT Consulting sector comprises the Advisory, the Platforms and the Applications segments, SAP Consulting and Implementation, and Specialized Outsourcing. This sector represented 67% of total Group revenues in 2015.

In the area of SAP Consulting and implementation our subsidiary ROFF, contributing alone to more than 70% of the ITC sector revenues, strongly reinforced its position in the domestic market, where turnover increased by 35% over the previous year. ROFF has thus continued to gain ground as the largest SAP consulting company in Portugal and the largest national partner of the German multinational.

The ITC sector's activity evolved very positively, with revenues increasing 5.1% to 84.4 million euros and a 17.1% increase in EBITDA to 5.1 million euros, representing a 6.0% margin vs. 5.4% in 2014.

9.2. IT Outsourcing

Reditus IT Outsourcing sector consists of the IT Infrastructure skills and represented 17% of total revenues.

Reditus' IT Infrastructure provides services, projects and infrastructure solutions for information technology. Services include management, administration and support of technology platforms, either under a full-responsibility agreement or through selective, functional outsourcing.

Revenues from this segment reached 20.7 million euro, a decrease of 14.1% over the previous year. The EBITDA did however show a very positive trend, having increased by 19.5% to 7.2 million euro and earning a 34.7% margin, vs. 24.9% in the previous year.

9.3. Business Process Outsourcing (BPO)

The BPO area comprises Contact Centre and Business Process support activities, proposing – among others - services such as customer contact and retention in both inbound and outbound options, mail processing, document handling, document scanning and archiving, credit processing - corporate, mortgage, consumer and automobile, insurance claims - automotive, multi-risk and occupational hazards, processing of credit, debit and student cards, complaint management. This area represented 16% of the Reditus' business in 2015.

The BPO revenues amounted to 20.0 million euros, a decrease of 6.7% over the previous year. EBITDA was a negative 1.3 million euros, compared to positive 1.1 million euros in the year before.

10. Outlook Into 2016

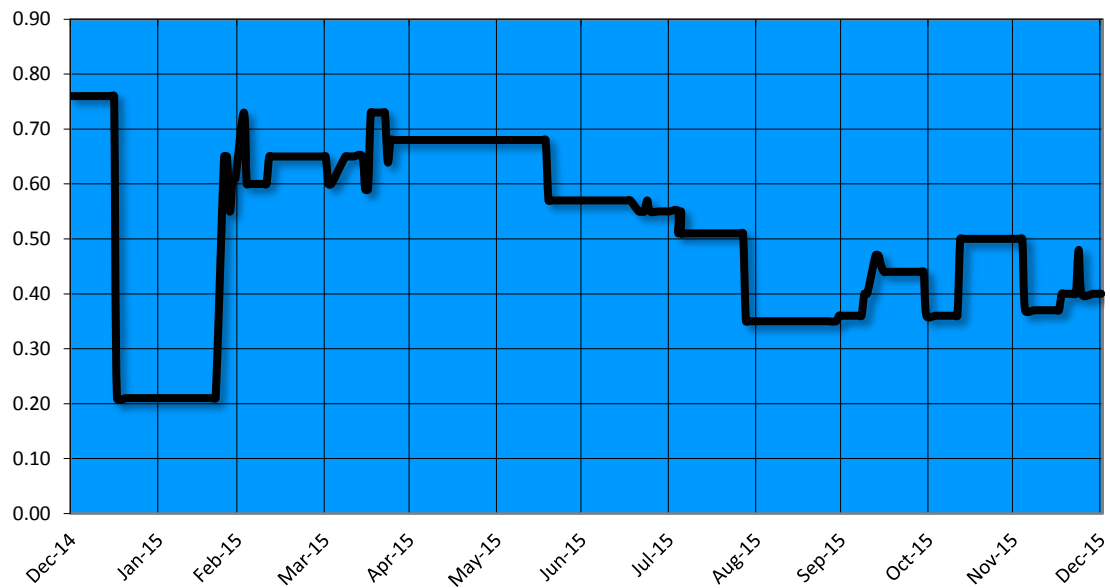
In spite of forecasts indicating a slight rebound in the economy, Reditus will continue to operate on the assumption of a fragile national and international economic context so that business profitability will remain one of the top Group priorities.

Thus, in the domestic market Reditus will remain focused on developing integrated, innovative and higher value-added offerings, adequate to the new technological challenges and to the different market sectors' current needs, while maintaining strict control of costs, both operational and structural.

Internationally, Reditus will continue to pursue investment opportunities and the opening of branches in new high-growth potential markets, namely in “booming” countries, and to leverage its skills in Nearshore project development.

In terms of its product portfolio Reditus will continue to focus on innovative, including Cloud-based solutions, which have the potential to distinctively enhance its offer in the various business segments.

11. Stock Market Behavior



At the end of 2015, the closing price for Reditus shares settled at 0.40 euros, which compares with the 0.76 euros recorded at the start of the year.

In terms of liquidity, during the year, around 170 thousand Reditus shares were traded, with a transaction value of 90 thousand euros.

The average daily number of shares traded settled at approximately 652 shares, corresponding to a daily average value of about 346 euros

12. Activities of Non-Executive Directors

As described in the Corporate Governance Report, the company has a set of Specialised Committees which verify and pronounce on the different strands of strategic and operational support.

Generally speaking, and in addition to monitoring the functioning of these committees in conjunction with members of the Executive Board, the non-executive directors continuously monitor the activities of the company and its branches, both in terms of the operational plan and the economic and financial aspects.

13. Earnings

The Consolidated Net Result for the year, after minority interests, was 263,621 euros.

14. Declaration of Conformity

In accordance with the provisions article 245 (1)(c) of the Portuguese Securities Code, the members of the Company's Board of Directors declare that, to the best of their knowledge, the information contained in the Management Report, annual accounts, the Statutory Audit and other accounting documents has been prepared in accordance with the applicable accounting standards and provides a true and fair account of the assets and liabilities, financial position and income of the Company and the companies included in its consolidation perimeter. They further state that the management report faithfully describes the trend of the business activities, performance and position of the Company and the companies included in its consolidation perimeter and contains a description of the principal risks and uncertainties that it faces.

15. Acknowledgements

We would like to emphasise our gratitude for the confidence shown in the companies of the Reditus Group by our clients, for our employees' the commitment in achieving the goals we have set ourselves, as well as the qualified support of the Audit Committee, Strategy Board, Specialised Committees, Banks, Auditors and other business partners who have helped lay the foundations for the future sustainability of the Reditus Group.

Alfragide, April 29th 2016

The Board of Directors,

Eng. Francisco José Martins Santana Ramos - Presidente

Eng. Miguel Maria de Sá Pais do Amaral - Administrador

Eng. José António da Costa Limão Gatta – Administrador

Dr. Fernando Manuel Cardoso Malheiro da Fonseca Santos – Administrador

Dr. José Manuel Marques da Silva Lemos – Administrador

Dr. Helder Filipe Ribeiro Matos Pereira - Administrador

PART II – CONSOLIDATED FINANCIAL STATEMENTS

REDITUS SGPS, SA

CONSOLIDATED FINANCIAL STATEMENTS ON DECEMBER 31, 2015 AND DECEMBER 31, 2014 (Values expressed in euros)

	Notes	12-31-2015	12-31-2014
NON CURENT ASSETS:			
Tangible fixed assets	7	10,193,661	10,513,691
Investment Properties	8	1,500,000	1,500,000
Goodwill	9	56,445,407	56,445,407
Intangible As sets	10	23,030,730	24,457,339
Advances for Financial Investments	11	74,707	74,707
Outras contas a receber Other Receivables	16	1,500,000	-
Other Financial Investments	12	131,414	61,072
Deferred Tax As sets and Liabilities	13	288,561	1,369,027
		<u>93,164,480</u>	<u>94,421,243</u>
CURENT ASSETS:			
Inventories	14	315,559	355,285
Customers	15	83,802,915	74,208,897
Other accounts receivable	16	7,341,299	8,556,592
Other current assets	17	13,306,634	13,559,437
Financial assets at fair value	18	159,729	246,731
Cash and equivalent	19	7,297,349	5,112,996
		<u>112,223,485</u>	<u>102,039,938</u>
TOTAL ASSETS		<u>205,387,965</u>	<u>196,461,181</u>
EQUITY AND LIABILITIES			
EQUITY:			
Share capital	20	73,193,455	73,193,455
Treasury shares (quotas)	20	(1,426,438)	(1,426,438)
Issue premiums	20	9,952,762	9,952,762
Reserves	20	3,601,755	3,592,304
Retained earnings	20	(51,122,799)	(51,531,269)
Adjustments in financial assets	20	(501,763)	(501,763)
Surplus valorisation of fixed assets	20	1,213,436	1,427,621
Consolidated net income for the year	20	263,621	417,921
Equity attributable to majority shareholders		<u>35,174,029</u>	<u>35,124,593</u>
Equity attributable to minority interests	21	<u>671,266</u>	<u>620,295</u>
Total equity		<u>35,845,295</u>	<u>35,744,888</u>
LIABILITIES:			
NON-CURRENT LIABILITIES:			
Loans	22	54,973,761	52,567,537
Other accounts payable	23	34,576,736	23,588,343
Deferred tax liabilities	13	4,293,565	4,447,689
Financial leasing liabilities	24	5,318,975	5,948,751
		<u>99,163,037</u>	<u>86,552,320</u>
CURRENT LIABILITIES:			
Loans	22	7,971,689	9,386,493
Suppliers	25	13,614,723	14,495,938
Other accounts payable	23	24,897,380	27,290,077
Other current liabilities	26	23,028,171	22,298,540
Financial leasing liabilities	24	867,670	692,925
		<u>70,379,633</u>	<u>74,163,973</u>
Total liabilities		<u>169,542,670</u>	<u>160,716,293</u>
TOTAL LIABILITIES AND EQUITY		<u>205,387,965</u>	<u>196,461,181</u>

THE CHIEF ACCOUNTANT

THE BOARD OF DIRECTORS

REDITUS SGPS, SA

CONSOLIDATED INCOME STATEMENT FOR THE PERIODS ENDED DECEMBER 31, 2015 and 2014 (Values expressed in euros)

	Notes	12-31-2015	12-31-2014
OPERATING INCOME:			
Sales	27	12,305,097	14,465,447
Services rendered	27	104,190,300	103,461,219
Other operating income	28	2,069,303	2,067,285
Total operating income		118,564,700	119,993,951
OPERATING COSTS:			
Inventories consumed and sold	29	(8,951,217)	(11,294,236)
External supplies and services	30	(36,174,831)	(36,680,159)
Staff costs	31	(61,039,777)	(58,842,654)
Depreciation and amortisation costs	32	(3,266,898)	(3,373,958)
Provisions and impairment losses	33	(1,403,940)	(1,584,440)
Other operating costs and losses	34	(1,429,657)	(1,721,759)
Total operating costs		(112,266,320)	(113,497,206)
Net operating income		6,298,380	6,496,745
FINANCIAL RESULTS:			
Financial costs, net	35	(4,141,960)	(4,435,317)
Losses in associated companies, net		-	-
Income before taxes		2,156,420	2,061,428
Tax on fiscal year income	36	(1,895,379)	(1,344,215)
Income before considering minority interests		261,041	717,213
Minority interests	21	2,580	(299,292)
Net Income		263,621	417,921
Income attributable to:			
Parent company shareholders		263,621	417,921
Minority interests	21	(2,580)	299,292
		261,041	717,213

THE CHIEF ACCOUNTANT

THE BOARD OF DIRECTORS

REDITUS SGPS, SA

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
FOR THE PERIODS ENDED DECEMBER 31, 2015 and 2014
 (Values expressed in euros)

	12-31-2015	12-31-2014
Consolidated net income for the fiscal year (before minorities)	261,041	717,213
Headings that will not be subsequently reallocated in the income		
Changes in the surplus valuation of fixed assets (IAS 16, IAS 38)	(214,185)	(729,659)
Integral consolidated income	46,856	(12,446)
Income attributable to:		
Parent company shareholders	49,436	(311,738)
Minority interests	(2,580)	299,292
	46,856	(12,446)

REDITUS SGPS, SA

CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIODS ENDED DECEMBER 31, 2015 and 2014 (Values expressed in euros)

	12-31-2015	12-31-2014
OPERATIONAL ACTIVITIES		
Receivables from clients	126,543,907	124,743,635
Payments to suppliers	(46,082,628)	(51,655,770)
Payments to employees	(41,212,367)	(45,341,968)
Income tax paid/received	(2,051)	(11,921)
Other receivables/(payments) in respect of operational activity	(30,463,244)	(19,952,550)
Operating cash flows (1)	8,783,617	7,781,425
INVESTMENT ACTIVITIES		
Receivables resulting from:		
Financial investments	46,862	772,000
Sale of tangible assets	52,921	-
Investment subsidies	40,439	-
Interest and similar income	-	-
Other	12,137	44
	152,360	772,045
Payments resulting from:		
Business concentrations	-	(151,961)
Acquisition of tangible fixed assets	(716,901)	-
Acquisition of intangible fixed assets	(580,819)	-
Other	(63,723)	(51,147)
	(1,361,443)	(203,109)
Cash flows from investments activities (2)	(1,209,083)	568,936
FINANCIAL ACTIVITIES		
Receipts resulting from:		
Loans	27,375,560	29,296,989
Capital increases, additional paid in capital and share premiums	-	-
Other	-	17,677
	27,375,560	29,314,667
Payments resulting from:		
Loans	(24,878,882)	(28,117,601)
Repayment of leasing contracts	-	-
Interest and similar earnings	(3,773,316)	(3,972,013)
Acquisition of treasury stock	-	-
Other	(5,271,076)	(4,978,154)
	(33,923,274)	(37,067,768)
Cash flows from financing activities (3)	(6,547,714)	(7,753,101)
Net increase in cash and cash equivalents (4) = (1) + (2) + (3)	1,026,820	597,260
Effect of exchange rate differences	-	-
Non-current assets held for sale	-	-
Perimeter change	-	-
Incorporation by merger	-	-
Cash and cash equivalents at beginning of period	4,125,898	3,528,638
Cash and cash equivalents at end of period	5,152,718	4,125,898

REDITUS SGPS, SA

NOTES TO THE CONSOLIDATED CASH FLOWS STATEMENTS
FOR THE PERIODS ENDED DECEMBER 31, 2015 and 2014
 (Values expressed in euros)

	12-31-2015	12-31-2014
Cash	131,576	75,896
Bank deposits	7,165,773	5,037,100
Cash and cash equivalents (Balance Sheet)	7,297,349	5,112,996
Overdrafts	(2,144,631)	(987,098)
Cash and cash equivalents (Cash flows)	5,152,718	4,125,898

REDITUS, SGPS, SA
CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS EQUITY
FOR THE PERIODS ENDED DECEMBER 31, 2015 and 2014
(Values expressed in euros)

	Equity capital attributable to majority shareholders										Equity Capital attributable to minority interest	Total of equity capital
	Equity	Own stocks (shares)	Premium of stocks issue	Legal reserve	Other Reserves	Earnings retained	Financial Assets Adjustments	Assets evaluation surplus Assets	Income consolidated profit for fiscal year	Total		
Balance at December 31, 2014	73,193,455	(1,426,438)	9,952,762	2,024,635	1,567,669	(51,531,269)	(501,763)	1,427,621	417,921	35,124,593	620,295	35,744,888
Capital Increase	-	-	-	-	-	-	-	-	-	-	-	-
(Purchase)/Sale of own shares	-	-	-	-	-	-	-	-	-	-	-	-
Application of income	-	-	-	9,451	-	408,470	-	-	(417,921)	-	-	-
Minority interests acquisition (Note 10)	-	-	-	-	-	-	-	-	-	-	-	-
Others	-	-	-	-	-	-	-	-	-	-	53,551	53,551
Minority interests of the period	-	-	-	-	-	-	-	-	-	-	(2,580)	(2,580)
Changes in the evaluation surplus (IAS 16, IAS 38)	-	-	-	-	-	-	-	(214,185)	-	(214,185)	-	(214,185)
Consolidated net income in fiscal year	-	-	-	-	-	-	-	-	263,621	263,621	-	263,621
Balance at December 31, 2015	73,193,455	(1,426,438)	9,952,762	2,034,086	1,567,669	(51,122,799)	(501,763)	1,213,436	263,621	35,174,029	671,266	35,845,295
Balance at December 31, 2013	73,193,455	(1,426,438)	9,952,762	2,024,635	1,567,669	(51,991,719)	(501,763)	2,157,280	460,450	35,436,331	(481,097)	34,955,234
Capital Increase	-	-	-	-	-	-	-	-	-	-	-	-
(Purchase)/Sale of own shares	-	-	-	-	-	-	-	-	-	-	-	-
Application of income	-	-	-	-	-	460,450	-	-	(460,450)	-	-	-
Minority interests acquisition (Note 10)	-	-	-	-	-	-	-	-	-	-	-	-
Others	-	-	-	-	-	-	-	-	-	-	802,100	802,100
Minority interests of the period	-	-	-	-	-	-	-	-	-	-	299,292	299,292
Changes in the evaluation surplus (IAS 16, IAS 38)	-	-	-	-	-	-	-	(729,659)	-	(729,659)	-	(729,659)
Consolidated net income in fiscal year	-	-	-	-	-	-	-	-	417,921	417,921	-	417,921
Balance at December 31, 2014	73,193,455	(1,426,438)	9,952,762	2,024,635	1,567,669	(51,531,269)	(501,763)	1,427,621	417,921	35,124,593	620,295	35,744,888

The annex is an integral part of the consolidated statement of income changes for the periods ended in December 31, 2015 and December 31, 2014

THE CHIEF ACCOUNTANT

THE BOARD OF DIRECTORS

Notes to the Consolidated Financial Statements

1. Activity

Reditus, Sociedade Gestora de Participações Sociais, S.A. is the holding company (parent company) of the Reditus Group and is head-quartered in Lisbon, at Rua Pedro Nunes, No. 11.

Reditus was founded in 1966 under the name of Reditus - Estudos de Mercado e Promoção de Vendas, SARL and had as its main activity the provision of specific services, including market research. It moved into processing data for the Banco de Agricultura, the main stockholder along with the "A Pátria" insurance company.

In December 1990, Reditus changed its corporate name and became a Sociedade Gestora de Participações Sociais (holding company), with its main activity being the management of shareholdings in other companies as an indirect way of pursuing economic activity.

The Reditus Group operates in Portugal, France, Angola, Sweden, Switzerland, China, Brazil and Africa in three different business areas: Business Process Outsourcing (BPO), IT Outsourcing (ITO) and IT Consulting (ITC).

The activity of the company is not subject to significant seasonality.

Reditus has been listed on Euronext Lisbon (former Stock Exchange of Lisbon and Oporto) since 1987.

These Financial Statements were approved by the Board of Directors on April 26, 2016 and are expressed in euros.

2. The Most Significant Accounting Policies

2.1 Presentation basis

The consolidated financial statements of Reditus, SGPS, SA have been prepared on a going concern basis, based on the books and accounting records of the companies included in the consolidation, maintained in accordance with the accounting principles generally accepted in the country of each subsidiary and adjusted during the consolidation process so that the consolidated financial statements comply with international financial reporting standards ("IFRS"), as adopted by the European Union, applicable to economic years starting on January 1, 2014.

The consolidated financial statements of Reditus, SGPS, SA, presented here, reflect the results of its operations and the financial position of all its subsidiaries (Reditus Group) for the years ended December 31, 2015 and December 31, 2014.

The accounting policies have been applied consistently by all companies in the Group and for all the periods presented in the consolidated financial statements.

However, as described in section 2.1.1, in the fiscal year ended December 31, 2015, Reditus adopted the standards, interpretations, amendments and revisions approved ("endorsed") by the European Union and with mandatory application in fiscal years starting on or after January 1, 2015. The adoption of these standards and interpretations in 2015 had no significant impact on the Group accounts.

2.1.1 New standards, interpretations and amendments, effective from January 1, 2015

Adoption of IFRIC 21 Rates (Regulation n.º 634/2014, June 13th, 2014) > This interpretation concerns the accounting of a liability corresponding to a rate payment in case that liability is covered by the IAS 37. It also concerns the accounting of a liability by the payment of a rate whose schedule and amount are known. However, this interpretation does not concern the accounting of costs deriving from the recognition of a liability corresponding to a rate payment. Entities should apply other standards to determine if a liability's recognition corresponding to a rate payment originates an asset or an expense, not being equally covered: a) resource outputs covered by the scope of other standards application (such as, income taxes, which are framed by IAS 12 Income Taxes); and b) fines and other sanctions applied by legislation violations. Interpretation clarifies that an entity recognises a liability for a rate when the activity triggering the payment occurs as outlined in the relevant legislation. For a rate triggered when reaching a minimum threshold, this interpretation clarifies that no responsibility should be anticipated before the minimum limit set is reached. An entity should apply, on the interim financial report, the same principles of rates recognition it applies on annual financial statements, and a retrospective application is required.

Annual improvements: round 2011-2013 (Regulation n.º 1361/2014, December 19th, 2014)
> Annual improvements include amendments to three international accounting standards, as follows:

- **IFRS 3 Concentrations of Business Activities - scope exceptions for joint arrangements** > The amendments clarify that IFRS 3 does not apply to accounting for the formation of a joint agreement on the financial statements of the joint agreement itself.
- **IFRS 13 Measurement at Fair Value – Scope of paragraph 52 (exceptions of portfolio)**
Under the context of the fair value measurements exception set out in paragraph 48, the amendments clarify that references to financial assets and financial liabilities in paragraphs 48-51 and 53-56 shall be understood as applicable to all the contracts and accounted for in accordance with IAS 39, whether they fulfill or not the definitions of financial assets or financial liabilities contained in IAS 32.

- **IAS 40 Investment Properties - Interrelation IAS 40 e IFRS 13** > The amendments require an entity to use the guidelines of IAS 40 and IFRS 3 for the accounting of investment property (or business), not introducing a new accounting treatment. These amendments are intended to clarify that should be applied a judgment in determining whether a transaction sets for: (i) an acquisition of an asset (a group of assets) to be accounted for in accordance with IAS 40, or (ii) the concentration of activities that should be accounted for in accordance with IFRS 3.

2.1.2 New standards, interpretations and amendments, yet to be endorsed by the European Union, coming into force on or after January 1, 2016

Annual improvements regarding: round 2010-2012 (Regulation n.º 28/2015, December 17th, 2014)

Improvements include amendments to eight international accounting rules, as follows:

- **IFRS 2 Share-based Payment - Definitions of vesting conditions** > Amendments extol the current definition of vesting conditions by the addition of separate settings for performance conditions and conditions of purchase. Amendments have also clarify the definitions of the two types of vesting conditions and non-vesting.
- **IFRS 3 Concentration of Enterprise Activities –Accounting of contingent remuneration** > The amendments intended to clarify that: (i) all contingent remuneration, regardless of its nature, must be measured at fair value at the date of initial recognition; (ii) paragraph 40 of IFRS 3 requires that contingent remuneration that is a financial instrument should be presented as equity or as a liability in accordance with IAS 32; and (iii) all contingent remuneration, regardless of their nature, should be subsequently measured at fair value through profit or loss. Arising from amendments to IFRS 3 are also amended IAS 37, IAS 39 and IFRS 9.
- **IFRS 8 Operating Segments** > The amendments clarify the requirements of: (i) disclosure of judgments of the management bodies in the application of the aggregation criteria of operating segments; and (ii) Presentation of reconciliation of the segment reportable assets with the entity's assets.
- **IAS 16 Fixed Tangible Assets - Revaluation model** > The amendments clarify the treatment to be applied to tangible assets (gross and accumulated depreciation) to the date of the revaluation.
- **IAS 24 Related Party Disclosures – Services of the Management's key Personal** > The amendments extend the concept of entity that is related to a reporting entity to: entities, or any member of a group to which they belong, which provide services from the management's key personal to the reporting entity or its parent companies and

add disclosure requirements related to the provision of services of the management's key personnel provided by a management entity.

- **IAS 38 Intangible assets - Valuation Model** > The amendments clarify the treatment to be applied to intangible assets (gross and accumulated depreciation) to the date of the revaluation.

IAS 19 Employee Benefits (Regulation n.º 29/2015, December 17th, 2014)

The amendments clarify the guidance for entities in the allocation of contributions from employees or third parties associated with the service and require entities to allocate the contributions associated with the services in accordance with paragraph 70, ie using the plan's contribution formula or a linear method. In addition, the amendments add as an appendix an application guide for contributions from employees or third parties. These amendments aim to reduce complexity by introducing a practical expedient that permits an entity to recognize the contributions of employees or third parties associated with the service that are independent of the number of years of service, as a reduction of cost of service, in the period in which the related service is provided.

Agriculture - Plants for production: Amendments to IAS 16 and IAS 41 (Regulation No 2015/2113 of November 23rd 2015)

Amendments to IAS 16 and IAS 41 have determined that plants used only for the cultivation of products over several periods, designated plants for production, are now accounted for in the same way as the tangible fixed assets according to IAS 16 Tangible Assets, since their operation is similar to that of industrial activities.

Amendments to IFRS 11 Joint Arrangements (Regulation No 2015/2173 of November 24th 2015)

The amendments provide further guidance on the accounting treatment of acquisitions of interests in joint operations whose activities are business activities, in particular stating that when an entity acquires an interest in a joint operation whose activity is a business activity within the meaning of IFRS 3 shall apply proportionally to its part, all the principles of accounting for concentration of business activities defined in IFRS 3 and other IFRSs that do not conflict with IFRS 11, and shall provide the information required in them to the concentrations of business activities. This applies to the acquisition of both the initial interest and additional interests in a joint operation whose business is a business activity.

Clarification of acceptable depreciation and amortization methods: Amendments to IAS 16 and IAS 38 (Regulation 2015/2231 of December 2, 2015)

The amendment to IAS 16 clarifies that it is not appropriate to use a method of depreciation of a tangible fixed asset based on income generated by an activity. On the other hand, the amendment to IAS 38 clarifies that only in very limited circumstances is it possible to overcome the presumption that an amortization method of an intangible asset based on the income generated by the activity is inappropriate.

Annual improvements regarding the 2012-2014 round: (Regulation n.º 2015/2343, December 15th 2015)

Improvements include amendments to five international accounting standards, as follows:

- **IFRS 5 Non-current assets held for sale and discontinued operations** - The amendments clarify that if an entity reclassifies an asset or a disposal group directly from held for sale to held for distribution to owners or directly from held for distribution to owners for detained for sale, the change in the classification shall be considered a continuation of the initial sale plan.
- **IFRS 7 Financial Instruments: Disclosures** - Clarify that the amendments introduced by the Disclosure Document - Compensation of Financial Assets and Financial Liabilities (Amendments to IFRS 7), should be applied for annual periods beginning on or after January 1st, 2013. The entities must provide the disclosures required by those amendments retrospectively.

It also clarifies that when an entity transfers a financial asset may retain the right to service (debt) to the financial asset in exchange for commissions included, for example, a service contract. The organization evaluates the service contract to decide whether the entity maintains a continuing involvement as a result of this agreement for the purposes of disclosure requirements.

- **IFRS 1 First-time Adoption of International Financial Reporting Standards** - Amendments to this standard are directly related to the amendments made to IFRS 7 mentioned above.
- **IAS 19 Employee Benefits** - The amendments clarify that for currencies (becomes independent of the country) for which there is no active market in high quality corporate bonds should be used market yields (at end of period report) in government bonds expressed in that currency.
- **IAS 34 Interim Financial Reporting** - The amendments clarify that the disclosures highlighted in paragraph 16a of IAS 34 should be disclosed in the interim financial statements or by cross-reference to the interim financial statements, other statements that are available to users of financial statements in the same conditions and at the same time that the interim financial statements. If users of the interim financial

statements do not have access to the information incorporated by cross-reference the same conditions and at the same time, the interim financial report is incomplete.

Disclosure Initiative: Amendments to IAS 1 (Regulation 2015/2406 December 18th, 2015)

Amendments to IAS 1 Presentation of Financial Statements are intended to improve the effectiveness of dissemination and encourage enterprises to apply their professional judgment in determining the disclosures in its financial statements when applying IAS 1.

Equity equivalence method under the Separate Financial Statements: Amendments to IAS 27 (Regulation 2015/2441 December 19th, 2015)

Changes to IAS 27 Separate Financial Statements are to ensure that the authorities can use the equity equivalence method as described in IAS 28 - Investments in Associates and Joint Ventures, to account for investments in subsidiaries, joint ventures and associates in their separate financial statements.

2.2. Basis for Consolidation

2.2.1. Reference dates

The consolidated financial statements include, with reference to December 31, 2015, the assets, liabilities, results and cash flows of the Group companies, which are presented in note 5.

2.2.2. Financial holdings in Group Companies

Holdings in companies in which the Group holds, directly or indirectly, more than 50% of the voting rights at the General Shareholders Meeting or has the power to control its financial and operating policies (definition of control used by the Group) were included in the consolidated financial statements using the full consolidation method. The equity capital and the net result of these companies, corresponding to the participation of third parties in the same are presented in the consolidated balance sheet and in the consolidated income statement, respectively, under the heading 'Minority interests'. Branches are consolidated from the date on which control is transferred to the Group, being excluded from the consolidation from the date on which the control ends.

The purchase method of accounting is used in recording the acquisition of branches. The acquisition cost corresponds to the fair value of the assets delivered, shares issued and liabilities assumed at the date of acquisition plus costs directly attributable to the acquisition. The acquired identifiable assets, liabilities and contingent liabilities assumed in a concentration of business activities are measured initially at their fair value at the date of acquisition, regardless of any minority interests. The excess of the cost of acquisition over the fair value of the share of the net identifiable assets group is recorded as goodwill. If the cost of acquisition

is less than the fair value of the net assets of the acquired branch, the difference is recognised directly in results for the period.

Intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of impairment of the asset transferred. When considered necessary, the accounting policies of branches are changed to ensure consistency with the policies adopted by the Group.

All companies included in the consolidation perimeter, identified in note 5, were consolidated using the full consolidation method, since the Group holds the majority of voting rights.

2.2.3. Balances and Transactions between Companies of the Group

Balances and transactions between companies in the Group and between these and the parent company are eliminated in the consolidated financial statements.

2.2.4. Consistency with the Previous Fiscal Year

The consolidation methods and procedures were applied consistently for the 2014 fiscal year.

2.2.5. Changes to the set of Consolidated Companies

During 2015, the consolidation perimeter came to include three new companies (Note 5).

2.3. Segment Reporting

IFRS 8 – Operating Segments, has replaced IAS 14 – Segment Reporting, establishing the principles for the disclosure of information about the operating segments of an entity, which must be presented on the basis of the report prepared for the analysis by senior management. The application of this financial reporting standard by the Reditus Group led to the alteration of the operating segments that were the object of the report.

3 business segments were identified: Business Process Outsourcing (BPO), IT Outsourcing (ITO) and IT Consulting (ITC).

2.4. Investment Properties

Investment properties comprise, in essence, land and buildings held for income or capital appreciation or both, and not for use in the production or supply of goods or services or for administrative purposes or sale in the ordinary course of business.

The Group classifies as investment properties, properties held with the objective of capital appreciation and/or obtaining income.

Investment properties, considered under IAS 40 – investment Properties, are investment properties under development, which fulfil the conditions or their fair value to be reliably determined.

Investment properties are stated at their fair value, the building is subject to internal evaluation.

2.5. Tangible Fixed Assets

2.5.1. Measurement

Tangible fixed assets are recorded at acquisition cost deducted from the respective accumulated depreciation, except for land and buildings, which are measured using the revaluation model.

Considered as a cost of acquisition are the expenses directly attributable to the acquisition of assets (sum of the respective purchase prices with the expenses incurred directly or indirectly to place it in its current condition).

Subsequent costs are included in the book value of the asset or are recognised as an asset separately only when there are probable future economic benefits associated with the asset and when the cost can be measured reliably. All other costs of servicing, maintenance and repair are recorded in the income statement during the financial period in which they are incurred.

The revaluation amount of the land and buildings is based on market values determined by means of evaluations carried out by independent experts (note 7.3), a procedure that has been adopted in recent years.

The increase in the book value of the land and buildings as a result of revaluations are debited in tangible fixed assets. The reductions that may be compensated by previous revaluations of the same asset are charged against the respective revaluation reserve and the remaining reductions are recognised in the income statement.

2.5.2. Leasing contracts

Goods whose use stems from financial leasing contracts in respect of which the Group substantially assumes all the risks and rewards incidental to ownership of the leased assets are classified as tangible fixed assets.

Assets acquired under leasing as well as the corresponding liabilities are recorded using the financial method. According to this method, the cost of the asset is recorded in tangible fixed assets and the corresponding liability is recorded in liabilities. Depreciation of those goods and the interest included in the value of the rents are recorded in the results for the year to which they relate.

Leasing contracts are recorded on the date of their inception as assets and liabilities at the lower of the fair value of the leased good or the current value of the outstanding lease payments.

Assets acquired under lease are depreciated according to the policy established by the Group for tangible fixed assets.

Rents comprise the financial burden and the financial depreciation of the capital. Charges are allocated to the respective periods during the lease term so as to produce a constant periodic rate of interest on the remaining debt.

2.5.3. Depreciation

Depreciation is calculated on the acquisition values using the straight line method, with duodecimal allocation. The annual rates applied satisfactorily reflect the economic useful life of the assets.

The estimated useful lives are as follows:

	Years
Buildings and Other Constructions	50
Basic Equipment	3 – 20
Transport Equipment	4 – 6
Administrative Equipment	3 – 10
Other Tangible Assets	10 - 20

2.6. Intangible Assets

Intangible assets consist primarily of development costs.

Research expenses, incurred in the search for new technical or scientific knowledge or in the search for alternative solutions, are recognised in results when they are incurred. Development costs are recognised as intangible assets, when: i) the technical feasibility of a product or process development can be proved, ii) the Group intends and has the ability to complete their development, iii) commercial viability is ensured and iv) the expense can be measured reliably.

Development costs previously recorded as spent are not recognised as an asset in the subsequent period. Development costs that have a finite lifespan and were capitalised are depreciated from the time of their marketing using the straight line method and for the expected economic benefit period that usually does not exceed five years.

Capitalised expenditures under this heading include spending on direct labour as well as the expenses incurred when subcontracting external entities, if applicable.

Intangible assets developed in the Reditus Group are related to the re-engineering and optimisation of processes, new processes and client-oriented computer applications and are depreciated using the straight line method.

2.7. Goodwill

Goodwill represents the excess of the acquisition cost of the investments in Group companies in relation to the fair value of the identifiable assets and liabilities of these holdings (proportional values of equity) at the date of acquisition. If the cost of acquisition is less than

the fair value of the net assets of the acquired company, the difference is recognised directly in the profit or loss for the period. Until January 1, 2004, Goodwill was amortised over the estimated period of investment recovery, generally ten years, and the depreciation was recorded in the income statement under the heading 'Amortisation and Depreciation for the Fiscal Year'. From January 1, 2004, according to IFRS 3 – Business Combinations, the Group suspended the amortisation of Goodwill. From this date, Goodwill is subject to annual impairment tests, with the corresponding values of the asset measured at cost less any accumulated impairment losses. Any impairment loss is recorded immediately in the profit or loss for the period.

2.8. Impairment of Assets

Assets that do not have a definite useful life are not subject to amortisation and depreciation and are subject to annual impairment tests. Assets subject to depreciation and amortisation are reviewed annually to determine whether there was impairment when events or circumstances indicate that their recorded value may not be recoverable. Where the amount for which an asset is registered exceeds its recoverable amount, an impairment loss is recognised and recorded in the income statement. The recoverable amount is either the net sales price or the use value, whichever is higher. The net selling price is the amount obtainable from the sale of an asset in an arm's length transaction less the costs of disposal. Value in use is the present value of the estimated future cash flows that are expected to arise from the continued use of the asset and from its disposal at the end of its useful life. The recoverable amount is estimated individually for each asset, or, if this is not possible, for the cash-generating unit to which the asset belongs

2.9. Non-Current Assets Held For Sale

Non-current assets (or discontinued operations) are classified as held for sale if the respective value is achievable through its sale, instead of through its continued use. This situation is only considered to arise when:

- (i) the sale is highly probable;
- (ii) the asset is available for immediate sale in its present condition;
- (iii) the management is committed to a sale plan;
- (iv) It is expected that the sale will materialise within a period of twelve months.

Non-current assets (or discontinued operations) classified as held for sale are measured by either the accounting value or the respective fair value, whichever is lower, less the expenses for the sale.

Non-current assets held for sale are presented in their own line in the consolidated statement of financial position and the results of the discontinued operations are presented in their own line in the income statement by type of income, after income tax and before the net result.

When the Group ceases to classify a component of an entity as held for sale, the results of operations of that component, previously presented in discontinued operations, are reclassified and included in income from continuing operations for all periods presented.

However, according to IFRS 5 – paragraph 40 - the amounts presented for assets and liabilities that were classified as held for sale in the statement of financial position for the previous period are not reclassified.

2.10. Other Financial Investments

The item of other financial investments consists of securities and other financial investments.

Other financial investments are valued as at the balance sheet date, at market value. Capital gains and capital losses resulting from the effective sale of these securities are recorded in the profit and loss statement for the year in which they occur.

Financial holdings that have experienced permanent reductions of realisable value are provisioned.

2.11. Deferred Taxes

Deferred taxes are calculated based on the balance sheet liability method and reflect the temporary differences between the amount of assets and liabilities for accounting reporting purposes and their respective amounts for taxation purposes. However, no deferred taxes are calculated on the differences arising on initial recognition of assets and liabilities in a transaction relating to the concentration of business activities, when these do not affect either the accounting profit or the tax result at the time of the transaction.

Deferred tax assets are recognised where there is reasonable assurance that future profits will be generated against which the assets can be utilised. Deferred tax assets are reviewed annually and reduced whenever it is no longer likely that they can be used.

Deferred taxes are calculated according to the expected rate that is in force during the period during which it is estimated that the asset or the liability will be realised.

2.12. Inventories

Inventories are recorded at cost or net realisable value, whichever is lower. Inventory costs include all expenses associated with the purchase, not including financial expenses, however. The net realisable value is the estimated sale price in accordance with normal business activities, less the attributable selling costs.

The costing method adopted for the valuation of items removed from storage is the weighted average cost.

2.13. Clients and Other Accounts Receivable

The accounts receivable from Clients and other debtors are recorded at fair value of the underlying transaction that originated them, less possible impairment losses, so that they reflect the net realisable value.

The accounts receivable transferred in 'factoring', with the exception of 'factoring' operations without recourse, are recognised in the balance sheet under the heading of 'Other Accounts Payable' until they are collected.

2.14. Other Current Assets and Liabilities

Accrued expenses, deferred expenses, accrued income and deferred income are recorded under these headings so that the expenses and income can be accounted for in the period to which they relate, regardless of the date of payment or receipt.

2.15. Cash and Cash Equivalents

The amounts included under cash and cash equivalents correspond to cash on hand, cash at banks, term deposits and other treasury applications which mature is less than three months and are subject to insignificant risk of change in value.

For the purposes of the cash flow statement, the item "Cash and cash equivalents" is less bank overdrafts included in the consolidated statement of financial position under the heading of "Loans".

2.16. Share Capital

Ordinary shares are classified under shareholders' equity.

Expenses directly attributable to the issuance of new shares or options are shown as a deduction, net of tax, from the amount received resulting from this issue. Expenses directly attributable to the issuance of new shares or options for the acquisition of a business are included in the acquisition cost as part of the purchase amount.

When the company or its branches acquires shares in the parent company, the amount paid is deducted from the total equity attributable to shareholders, and presented as own shares, until the date on which these are cancelled, reissued or sold. Where such shares are subsequently sold or reissued, the amount received is again included in equity attributable to the shareholders.

2.17. Bank Loans and Overdrafts

Loans are initially recognised at fair value, net of incurred transaction costs. Loans are subsequently stated at amortised cost; any difference between the receipts (net of transaction costs) and the value payable is recognised in the income statement over the period of the loan, using the effective rate method.

Loans are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least twelve months after the balance sheet date, in this case they are classified as non-current liabilities.

Spending on interest on the loans is recorded under the heading of net financing costs in the income statement.

2.18. Suppliers and Other Accounts Payable

The accounts payable to suppliers and other creditors are recorded at their nominal value, to the extent that these are short-term payables.

2.19. Provisions and Contingent Liabilities

Provisions are included in the balance sheet whenever:

- (i) The Group has a current legal or constructive obligation resulting from a past event;
- (ii) It is probable that a reduction that can reasonably be estimated of resources incorporating economic benefits will be required to settle the obligation, and;
- (iii) Their value can be estimated reliably. Provisions are reviewed at the balance sheet date and adjusted to reflect the current best estimate. If it is no longer probable that a decrease of resources embodying economic benefits may be required to settle the obligation, the provision is reversed.

When any of these conditions is not met, the Group discloses the event as a contingent liability, unless the possibility of a cash outflow is remote.

2.20. Revenue and Accrual

The revenue is recorded in the income statement and includes the amounts invoiced on the sale of products and provision of services, net of Value-Added Tax (VAT) and discounts, after eliminating intra-group transactions.

The income derived from the sale of products is acknowledged in consolidated statements of income when the risks and benefits inherent in the ownership of the assets are transferred to the buyer and the amount of the income can reasonably be quantified.

The income from services provision is acknowledged in the income statement with reference to the stage of completion of the service provision at the balance sheet date.

Warranties for equipment sold are supported by the suppliers of the brands represented.

Interest and revenues are acknowledged in accordance with the accrual principle and according to the applicable effective interest rate.

Expenses and income are accounted for in the period to which they relate, regardless of the date of their payment or receipt. Expenses and income whose real value is not known are estimated.

The headings 'Other Current Assets' and 'Other Current Liabilities' include income and expenses of the current reporting year, whose expenditures and receipts will only be invoiced in the future. The headings also include receipts and payments that have already occurred but will only be charged to income or expenses of future years, when they will be recorded in the income statement.

2.21. Income Tax

Income tax for the fiscal year is calculated based on the taxable income of companies included in the consolidation and includes deferred taxation.

The current income tax is calculated based on the taxable results of the companies included in the consolidation, in accordance with tax rules in force at the place of the registered office of each company of the group.

Deferred taxes are calculated based on the balance sheet liability method and reflect the temporary differences between the amount of assets and liabilities for accounting reporting purposes and their respective amounts for taxation purposes.

2.22. Currency Conversion

Functional and Reporting Currency

The elements included in the financial statements of each of the Group's entities are measured using the currency of the economic environment in which the entity operates ("functional currency"). The consolidated financial statements are presented in euros, which is the functional and presentation currency of the parent company.

Transactions and Balances

Transactions in currencies other than the euros are translated into functional currency using the exchange rates at the date of transactions. Foreign exchange gains or losses resulting from the settlement of transactions and according to the exchange rate at the balance sheet date, or monetary assets and liabilities denominated in a currency other than euro, are recognised in the income statement, except when deferred in equity, if they qualify as cash flow hedges.

Group Companies

The results and financial position of all the Group entities that have a different functional currency from the reporting currency are converted into the reporting currency as follows:

- The assets and liabilities for each balance sheet are converted at the exchange rate in force on the date of the financial statements and the respective exchange differences are recognised as a separate component in equity under the heading currency translation reserves.
- Income and expenses for each income statement are converted at average exchange rate for the reporting period, unless the average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are converted at the exchange rates in effect on the dates of the transactions.

2.23. Subsequent Events

Events after the closing date, up to the date of approval of the financial statements by the Board of Directors that provide additional information about conditions that existed at the balance sheet date are reflected in the financial statements. Events occurring after the date of the closure that are indicative of conditions that arose after the balance sheet date are disclosed in the notes to the financial statements, if they are considered important.

3. Financial Risk Management / Accounts Receivable / Accounts Payable:

All operations performed with financial instruments require the prior approval of the Executive Board, which defines the specifics of each transaction and approves the relevant documents.

Financial risk management for Reditus and other Group companies is performed centrally by the Group Financial Management, in accordance with the policies adopted by the Executive Board. Financial Management identifies, evaluates and refers to the Executive Board for approval on the elements for analysis of each operation. The Board is responsible for defining general principles of risk management, as well as exposure limits.

The Group's activities involve exposure to financial risks, in particular: (i) market risk - primarily relating to interest rates and exchange rates, which are associated, respectively, with the risk of the impact of the variation of market interest rates on financial assets and liabilities and on the results and the risk of fluctuation in the fair value of financial assets and liabilities as a result of changes in foreign exchange rates (ii) liquidity risk - the risk that there could be problems meeting the obligations associated with financial liabilities, and (iii) credit risk - the risk that their borrowers will fail to meet their financial obligations.

INTEREST RATE RISK MANAGEMENT

Reditus Group's exposure to market risks lies essentially in its debt, which is exposed to interest rate risks.

In the context of variable rate loans, the Reditus Group follows the evolution of the markets. Whenever it considers it necessary, it may resort to contracting interest rate derivative financial instruments to hedge cash flows associated with future payments of interest. This has the effect of converting the variable interest rate loans to fixed interest rate loans and the unpredictability of financial markets is analysed in line with the Group risk management policy.

Considering the interest rates applied on December 31, 2015, a variation of the reference rate of 0.5% would have the following annual impact:

	Sensitivity Analysis	Variation Charges
Increase	0.50%	314,727
Decrease	-0.50%	-314,727

EXCHANGE RATE RISK MANAGEMENT

The Reditus Group operates primarily in markets where the common functional currency is the euro. It is nevertheless exposed to exchange rate risk in US dollars (USD) with regard to the operations in Angola, even though that risk is mitigated by the fact that the major contracts have been awarded in euros. The value of the balances in dollars in open items from suppliers on December 31, 2015 is USD 464.317. The euro exchange rate on December 31, 2015 was 1.1095.

The debt contracted by the Reditus Group is entirely denominated in euros as the Group did not take out financial instruments to hedge against interest rate changes.

LIQUIDITY RISK MANAGEMENT

Liquidity risk management involves maintaining cash and bank deposits at a sufficient level, the feasibility of floating debt consolidation by means of a suitable amount of credit facilities and the capacity to liquidate market positions. Related to the underlying business dynamics, the Group cash pool aims to maintain the flexibility of the floating debt by keeping credit lines available.

The Group manages the liquidity risk by contracting and maintaining lines of credit with national financial institutions, which allows immediate access to funds.

The liquidity of the interest-bearing financial liabilities, as well as the inherent liquidity of the finance or operating lease contracts and interest-bearing liabilities will result in the following cash flows:

2015	Capital in debt	Loans	Leased Assets	Operating lease
Payments up to 1 year	10,409,139	7,971,689	867,670	1,569,780
Payments between 1 and 5 years	40,453,983	35,392,933	2,710,735	2,350,315
Payments over 5 years	22,189,069	19,580,828	2,608,241	0
	73,052,191	62,945,450	6,186,646	3,920,095

2014	Capital in debt	Loans	Leased Assets	Operating lease
Payments up to 1 year	11,199,422	9,386,493	692,925	1,120,004
Payments between 1 and 5 years	43,321,870	38,126,103	2,825,025	2,370,742
Payments over 5 years	17,671,238	14,441,434	3,123,726	106,078
	72,192,530	61,954,030	6,641,676	3,596,824

COUNTERPARTY CREDIT RISK MANAGEMENT

As regards to the debts of third parties resulting from the current activity of the Reditus Group, the credit risk results primarily from the possibility of "defaults" by third parties. This is significantly mitigated by the nature and solidity of the clients that make up almost the entire client portfolio of the Group.

Balance	12-31-2015	Past Due	Due	
			Up to 1 Year	+ 1 Year
Clients	83,802,915	25,082,586	22,637,307	36,083,022

Due amounts basically respect receivable amounts from public entities, in about 58,000,000€, head-quartered in the African continent, namely Angola, where the current market context implies hardship in capital division due to the lack of foreign exchange, and the board expects to receive them in total

The Group policy in terms of counterparty risk is governed by an analysis of the technical capacity, competitiveness, credit notation and exposure of each counterparty, thus avoiding significant concentrations of credit risk, not attributing significant risk of default to the counterparty and with no specific guarantees being required for this type of operation.

Monitoring risks, both relating to price and volume as well as credit, is quantified using measures associated with passive exposures that can be adjusted by means of market operations. This quantification is performed by central Financial Management.

4. Significant Accounting Estimates and Judgements

The preparation of consolidated financial statements requires the Management to make a set of judgements and estimates that have an impact at the level of income, expenses, assets, liabilities and disclosures. This financial information therefore includes headings that are influenced by the estimates and judgements used in applying the Group's accounting policies.

The above mentioned estimates are determined by management judgements, which are based on the best information and knowledge of present events and of the activities that the Group expects to develop in the future. Thus, the use of estimates and assumptions represents a risk that may result in adjustments in future periods.

The Board of Directors considers that the choices made are the appropriate ones and that the consolidated financial information presents the Group's financial position in an appropriate manner and also the results of its transactions in all aspects considered to be materially relevant.

The main headings influenced by estimates and judgements are the following:

- (i) Tangible and intangible fixed assets (useful lives);
- (ii) Goodwill impairment;
- (iii) Impairment of accounts receivable;
- (iv) Impairment on prototypes;
- (v) Provisions;
- (vi) Income tax;
- (vii) Recognition of revenue;
- (viii) Deferred tax assets arising from tax losses carried forward.

(i) Tangible and intangible fixed assets (useful lives)

Depreciation / amortisation is calculated using the straight-line method on the cost of acquisition, from the month in which the asset is available for use. The depreciation / amortisation rates reflect best knowledge of their estimated useful life. The residual values of the assets and the respective useful lives are reviewed and adjusted whenever this appears necessary.

(ii) Goodwill impairment

Goodwill impairment testing is performed annually by external experts, in accordance with IAS 36 – Impairment of Assets. The cash flow generating units identified are the following business units:

- ITO
- ITC

The recoverable amounts from the cash flow generating units were calculated according to their value in use. These calculations require the use of estimates.

(iii) Impairment of accounts receivable

Impairment losses for doubtful debts are based on Group assessments of the likelihood of recovery of the accounts receivable balances. This assessment is based on the time of failure, the credit history of the client and the deterioration in the credit situation of the main clients. If the client's financial conditions deteriorate, the impairment losses may be higher than expected.

(iv) Impairment on prototypes

Prototypes represent the internal development of marketable products, in the form of re-engineering administrative processes, new administrative processes or client-oriented computer applications, whose recognition is recorded over the period of estimated useful life. All prototypes have documentary support and reflect an estimate about their ability to generate cash flows in future fiscal years. In addition to the systematic amortisation whenever there is evidence of impairment, the prototypes are still subject to impairment tests carried out by external experts.

(v) Provisions

The Group exercises considerable judgement in the measurement and recognition of provisions. Judgement is necessary in order to assess the likely success of a lawsuit. Provisions are made when the Group anticipates that ongoing processes will result in cash outflows and that loss is probable and it can reasonably be estimated. Due to the uncertainties inherent in the assessment process, the actual losses may be different from those originally estimated in the provision. These estimates are subject to change as new information becomes available. Revisions to estimates of these losses can impact future results.

(vi) Income tax

The Group accounts for income taxes by considering estimates arising from the current tax legislation, in particular adjustments not allowed for tax purposes and the necessary adjustments made to securities and financial investments. These calculations require the use of estimates.

(vii) Recognition of revenue

Revenue recognition by the Group includes analysis and estimates by Management with regard to the stage of completion of projects in progress as at the date of the financial information, which might have a future development different from that budgeted to date.

(viii) Deferred tax assets arising from tax losses carried forward

The Group accounts for deferred tax assets on the basis of the tax losses existing at the balance sheet date and the recovery calculation of the same. These calculations require the use of estimates.

5. Companies included in the Consolidation

On December 31, 2015, the Group companies included in the consolidation and their respective headquarters, share capital and proportion of share capital held were the following:

Corporate name	Headquarters	Consolidation Method	Actual Percentage of held capital		Business Segment
			2015	2014	
Reditus SGPS, SA	Lisbon	Integral	Parent	Parent	
Reditus Gestão, SA	Lisbon	Integral	100	100	
J. M. Consultores de Informática e Artes Gráficas, SA	Lisbon	Integral	100	100	IT Outsourcing
Reditus Imobiliária, SA	Lisbon	Integral	100	100	IT Outsourcing
Reditus Business Solutions, S.A.	Lisbon	Integral	100	100	IT Outsourcing
ROFF Consultores Independentes, S.A.	Oeiras	Integral	100	100	IT Consulting
ALL2IT Infocomunicações, S.A.	Lisbon	Integral	100	100	IT Outsourcing
Roff Global d)	France	Integral	100	80	IT Consulting
Roff Tec	Angola	Integral	80	80	IT Consulting
Roff - SDF, Lda	Covilhã	Integral	80	80	IT Consulting
Reditus Business Security, S.A.	Lisbon	Integral	100	100	IT Outsourcing
Reditus Consulting, S.A.	Lisbon	Integral	100	100	IT Consulting
Ogimatech Portugal - Consultoria Empresarial e Institucional, SA	Lisbon	Integral	100	100	IT Consulting
G.Consult Angola - Consultoria e Desenvolvimento, Lda	Angola	Integral	80	80	IT Consulting
Ogimatech - Consultoria Empresarial e Institucional, Lda	Angola	Integral	95	95	IT Consulting
Tora - Sociedade Imobiliária, S.A	Lisbon	Integral	100	100	Supporte
Reditus Business Products	Lisbon	Integral	100	100	IT Outsourcing
RNIC-Independent Consultants AB	Sweden	Integral	80	80	IT Consulting
SolidNetworks Business Consulting	Lisbon	Integral	95	95	IT Consulting
Roff Marrocos d)	Morocco	Integral	100	70	IT Consulting
Roff Brasil d)	Sao Paulo	Integral	100	80	IT Consulting
Roff Macau	Macao	Integral	70	70	IT Consulting
Roff Suíça	Switzerland	Integral	70	70	IT Consulting
Reditus Guinea Ecuatorial, S.A	Malabo	Integral	60	60	IT Consulting
Reditus Networks Innovation, Lda. a)	Lisbon	Integral	100		IT Outsourcing
Job Value, S.A b)	Arruda dos Vinhos	Integral	77.5		IT Consulting
Reditus Consulting Moçambique, Limitada. c)	Mozambique	Integral	100		IT Consulting

- Reditus Networks Innovation Ltd, was established in August 2015 with the aim of providing management and IT consultancy, focused on innovation and training in new technologies and information systems, with special emphasis on telecommunications network management, collaborating with other companies in the Reditus Group, who will come to provide services in these areas;
- Job Value was established in October 2015 to provide support to other companies in the Reditus Group in terms of temporary employment and support for recruitment and selection, with the possibility of to provide these services to other companies outside perimeter;
- Reditus Consulting Mozambique, Limited, was established in 2015 and has increased the group's internationalization policy in the area of Information Technology, Consulting and Outsourcing Services;
- In 2015 the companies Roff Global (France), Roff Morocco (Morocco) and Roff Brazil (Brazil), became 100% owned by the Group.

6. Segment Information

On December 31, 2015 and 2014, the results by business segment were as follows:

December 31, 2015

	2015				
	ITO	ITC	BPO	Total	Consolidated
Operating revenues:					
External sales of products and	2,644,572	9,595,795	124,226	12,364,593	12,305,097
Intra-network sales of products and merchandise	131,074	-	-	131,074	-
Provision of external services	14,910,635	67,342,437	18,878,949	101,132,021	104,190,300
Provision of intra-network services	2,296,927	5,592,220	962,003	8,851,150	-
Other external operating revenue	459,424	1,615,502	41,108	2,116,034	2,069,303
Other intra-network operational revenue	263,010	213,969	-	476,979	-
Total operating revenues	20,705,642	84,359,923	20,006,286	125,071,851	118,564,700
Operational expenses:					
Inventories consumed and sold	(2,469,000)	(6,429,176)	(74,438)	(8,972,614)	(8,951,217)
Supplies and Services External	(5,748,930)	(28,513,190)	(8,223,540)	(42,485,660)	(36,174,831)
Staff Costs	(5,097,560)	(43,433,997)	(12,680,760)	(61,212,317)	(61,039,777)
Depreciation and amortization Costs	(863,570)	(1,762,293)	(641,035)	(3,266,898)	(3,266,898)
Provisions and Impairment Losses	(746,569)	(654,962)	(2,409)	(1,403,940)	(1,403,940)
Other Operating Costs and Losses	(205,847)	(884,269)	(341,926)	(1,432,042)	(1,429,657)
Total Operating Expenses	(15,131,476)	(81,677,887)	(21,964,108)	(118,773,471)	(112,266,320)
Operational profits	5,574,166	2,682,036	(1,957,822)	6,298,380	6,298,380
Financial results					(4,141,960)
Income before taxes					2,156,420
Income tax					(1,895,379)
Profit from continuing operations					261,041

December 31, 2014

	2014					Consolidated
	ITO	ITC	BPO	Total	Write-offs	
Operating revenues:						
External sales of products and	5.716.720	8.877.437	10.350	14.604.507	(139.060)	14.465.447
Intra-network sales of products and merchandise	194.791	(9.206)	-	185.585	(185.585)	-
Provision of external services	16.920.383	65.159.039	20.466.836	102.546.258	914.961	103.461.219
Provision of intra-network services	1.088.079	3.850.647	893.285	5.832.011	(5.832.011)	0
Other external operating revenue	101.847	2.063.182	65.878	2.230.907	(163.622)	2.067.285
Other intra-network operational revenue	84.458	305.192	-	389.650	(389.650)	-
Total operating revenues	24.106.278	80.246.291	21.436.349	125.788.918	(5.794.967)	119.993.951
Operational expenses:						
Inventories consumed and sold	(5.200.027)	(6.251.273)	(14.649)	(11.465.949)	171.713	(11.294.236)
Supplies and Services External	(6.638.471)	(27.797.981)	(7.826.209)	(42.262.661)	5.582.502	(36.680.159)
Staff Costs	(6.159.318)	(40.452.563)	(12.268.613)	(58.880.494)	37.840	(58.842.654)
Depreciation and amortization Costs	(693.273)	(1.855.092)	(825.593)	(3.373.958)	-	(3.373.958)
Provisions and Impairment Losses	(963.177)	(549.740)	(71.523)	(1.584.440)	-	(1.584.440)
Other Operating Costs and Losses	(97.842)	(1.388.664)	(238.165)	(1.724.671)	2.912	(1.721.759)
Total Operating Expenses	(19.752.108)	(78.295.313)	(21.244.752)	(119.292.172)	5.794.967	(113.497.206)
Operational profits	4.354.170	1.950.978	191.597	6.496.746	-	6.496.745
Financial results						(4.435.317)
Income before taxes						2.061.428
Income tax						(1.344.215)
Profit from continuing operations						717.213

On December 31, 2015 and December 31, 2014, assets and liabilities by business segments were as follows:

December 31, 2015

	2015			
	ITO	ITC	BPO	Total
Net asset	132,256,433	67,972,069	5,159,463	205,387,965
Liability	83,919,996	63,486,048	22,136,626	169,542,670
Other information:				
Year investment on tangible assets (Note 7)	129,990	270,054	145,550	545,594
Year investment on intangible assets (Note 10)	34,824	1,026,193	11,043	1,072,060

December 31, 2014

	2014			
	ITO	ITC	BPO	Total
Net asset	61,903,910	91,992,138	42,565,133	196,461,181
Liability	39,506,483	76,921,653	44,288,157	160,716,293
Other information:				
Year investment on tangible assets (Note 7)	45,712	474,004	126,189	645,905
Year investment on intangible assets (Note 10)	1,253,195	54,098	14,472	1,321,765

7. Tangible Fixed Assets

7.1. Movements under the items Tangible Fixed Assets and the respective Amortisations:

Gross Assets:

	Gross Assets				
	Balance on 12-31-2014	Increase and Revaluations	Write-off and Disposals	Adjustments and Transf.	Balance on 12-31-2015
Land and Natural Resources	2,324,510	-	-	787,482	3,111,992
Buildings and Other Constructions	8,512,574	83,019	28,428	(736,134)	7,887,887
Basic Equipment	5,935,489	269,545	-	13,571	6,218,605
Transport Equipment	2,846,005	35,691	(229,780)	98,358	2,750,274
Administrative Equipment	4,222,674	155,609	-	(165,022)	4,213,261
Other Tangible Fixed Assets	3,003,680	209	-	-	3,003,889
Tangible Fixed Assets in Progress	-	1,522	-	-	1,522
	26,844,932	545,595	(201,352)	(1,744)	27,187,430

Accumulated Depreciation:

	Accumulated Depreciation				
	Balance on 12-31-2014	Increase	Write-off and Disposals	Adjustments and Transf.	Balance on 12-31-2015
Buildings and Other Constructions	1,920,869	166,556	-	83,617	2,171,042
Basic Equipment	5,644,895	154,942	-	12,179	5,812,017
Transport Equipment	2,235,242	296,232	(229,780)	35,333	2,337,026
Administrative Equipment	3,696,142	139,039	-	(75,126)	3,760,055
Other Tangible Fixed Assets	2,834,093	79,538	-	-	2,913,630
	16,331,241	836,307	(229,780)	56,003	16,993,769

7.2 Leased Assets

The Group holds leased assets that are used in its operational activities. At the end of the contract, the Group may exercise the option to purchase these assets at less than their fair market value. Lease payments do not include any amount relating to contingent rents.

There follows a description of the assets acquired under leasing and their respective net values:

	Gross Amount	Accumulated Depreciation	Net Amount
Buildings	8,133,942	1,718,762	6,415,180
IT Equipment	314,398	222,720	91,678
Vehicles	1,634,358	1,361,305	273,053
	10,082,698	3,302,787	6,779,911

7.3 Revaluations

The Group registers real estate used during operational activities in accordance with the revaluation model, where the assessments are conducted by independent specialist bodies, the last evaluation, conducted by Aguirre Newman Portugal, reported on December 31, 2014.

On December 31, 2015, Reditus owned property in Alfragide (land and building), part of a building in Lisbon and a property in Quinta do Lambert.

The value of the Group's real estate on December 31, 2015 is as follows:

	Acquisition Value	Revaluation Value	Accumulated Depreciation	Fair Value
Buildings Units in Lisbon	2,400,000		970,000	1,430,000
Building in Alfragide (including land)	6,017,250	2,020,626	1,043,274	6,994,601
Roff Building	353,458	8,115	93,565	268,008
Other	200,431		64,202	136,229
	8,971,139	2,028,741	2,171,041	8,828,837

8. Investment Properties

The independent parts 'Q', 'R' and 'S' of the Ogimatech Building located in Rua do Pólo Norte and Alameda dos Oceanos is the only real estate classified as investment property. This investment was evaluated internally, in 2015, with the discounted cash flow method.

The value of the lease agreement with a term of 5 years and a perpetual net income on expiry was used as a basis for determining its value. A rate of 5% (funding rate) was considered to calculate the current value along with an average annual increase of 2.00%, corresponding to the average of increases in lease prices over the past 5 years

9. Goodwill

During the periods ending on December 31, 2015 and on December 31, 2014, the movements in goodwill were as follows:

	12-31-2015	12-31-2014
Balance at start of period	56,445,407	56,690,855
Change in deferred tax rate a)	-	(245,448)
Balance at the end of the period	56,445,407	56,445,407
<u>Net book value:</u>		
Balance at start of period	56,445,407	56,690,855
Balance at the end of the period	56,445,407	56,445,407

- a) Change in rate of deferred tax assets from 24.50% to 22.50%.

The detail of goodwill by segment on December 31, 2015 and on December 31, 2014 was as follows:

	12-31-2015	12-31-2015
ITC	21,390,117	21,390,117
ITO	32,293,998	32,293,998
Tora	2,761,292	2,761,292
	56,445,407	56,445,407

9.1 Goodwill – Impairment Test

Goodwill was subject to impairment evaluation by the discounted cash flow method conducted by Professor Rui Alpalhão. In this context, an analysis of the value of the following business areas was carried out:

- ITO
- ITC

For each business area the following 5 years were analysed, until 2020 thus, taking into consideration the business plan established by the administration of the Group / Company / Companies, the prospects of the sector concerned and macroeconomic aspects. The discount rate used was 9.18% (for ITO and ITC), constructed using the market Beta, a market risk premium, the average cost of debt and the current gearing of the Group. The nominal perpetual growth rate used was 2.0%.

The financial projections are based on the best knowledge at the time and estimations of the activities that will be implemented, being based, thus, on the budgets and business plans approved by the Board of Directors of the Group. The quantification of the assumptions of these projections was based on market data, historical data and past experience of the Group, supplemented by estimating the activities that would be carried out as part of the strategies adopted by each cash-generating unit. However, such assumptions may be affected by changes in facts and circumstances unforeseen at the time of quantification of assumptions.

The value of goodwill of Tora was attributed to the segments in proportion to the goodwill of each, whereby the same criteria were followed for the assessed value thereof, and of operational assets and liabilities. The attribution percentages of Tora were 62% for the ITO and 38% for the ITC.

Line of Business	Evaluation Amount	Goodwill	Total Assets Current Liabilities from Func.	Valuation of areas on accounts	Difference
	(1)	(2)	(3)	(4)= (2) + (3)	(5)= (1) - (4)
ITO	86,105,997	34,009,588	43,101,473	77,111,061	8,994,936
ITC	93,004,699	22,435,818	20,883,589	43,319,408	49,685,292

The assumptions used in the growth in operating income were as follows:

ITO

The ITO sector should register a CAGR (Compound Annual Growth Rate) between 2014 and 2020 of 2.0%, based on the following assumptions:

- The development of a project in the African market that involves the construction of two data centres and the installation of SAP software. The version chosen will feature several modules, including human resources and logistics management, inventory management and management and maintenance of clients' technical infrastructures;
- Development of an international project involving the deployment of a data center, the development of facilities and equipment register, the implementation of a disaster recovery and redundancy system, four communications control centers and a workflow and document management platform;
- Focus on developing structures to deliver managed service to organizations in Portugal and abroad;
- Focus on platforms for cloud models infrastructures and migration services, high criticality projects with significant impact on the organizations' policies and processes;

- Development of products related to Enterprise Content Management (ECM) Software
- Strengthen the presence in the Security Services area;
- Development of more sophisticated offerings in security products, disaster recovery, cloud / virtualization.

ITC

Operating income is expected to have a CAGR between 2015 and 2020 of 5.1% reflecting primarily:

- Consolidation of leadership in the implementation of SAP solutions in the Portuguese market reinforcing the status of a reference company in this segment in the domestic market;
- Expansion to new rapidly developing markets in (with opening of new branches);
- Innovation on products and services, especially those based on the Cloud;
- Continuous development of knowledge academies and protocols with customers and universities to accelerate the training of consultants in technologies where there is greater lack of resources;
- Offer services with higher added value.

It is the belief of the Board of Directors that the effect of any deviations that may occur in the major assumptions on which the amounts that can be recovered from the cash-generating units are based will not imply, in any material respects, any impairment to the respective goodwill.

With regard to the discount rate and the perpetual growth rate, sensitivity tests were performed because these assumptions are key elements in the determination of future cash flows and consequently the assessment of possible impairment of goodwill. It was found that the updating of future cash flows of each business unit would still prove to be higher than the carrying amount in the balance on December 31 if discount rates are used with a range of 1%, or perpetual growth rates with a range of 0.25%.

10. Intangible Assets

10.1 Movements under the items Other Intangible Assets and respective Amortisations.

During the fiscal years ending in 2015 and 2014, the movement in the amount of intangible assets and the respective accumulated amortisation and impairment losses were as follows:

Gross Assets

	Gross Assets					
	Balance on 12-31-2014	Perimeter Change	Increase	Write-off and Disposals	Adjustments and Transf.	Balance on 12-31-2015
Development projects	13,038,017		-	-	-	13,038,017
Industrial Property	13,792,791		-	-	-	13,792,791
Computer programs	1,336,277		500,932	-	-	1,837,209
Other intangible assets	22,584,768		571,128	-	-	23,155,896
Intangible assets in progress	245,338		-	(25,800)	-	219,538
	50,997,192	-	1,072,060	(25,800)	-	52,043,452

Accumulated Amortisations

	Accumulated Amortisations					
	Balance on 12-31-2014	Alteração de perímetro	Increase	Write-off and Disposals	Adjustments and Transf.	Balance on 12-31-2015
Development projects	10,668,332		530,729	-	-	11,199,061
Industrial Property	10,664,555		625,160	-	-	11,289,716
Computer programs	1,224,450		72,373	-	-	1,296,823
Other intangible assets	3,982,515		1,202,328	-	42,279	5,227,122
	26,539,853	-	2,430,591	-	42,279	29,012,722

10.2 Prototypes

The net amount under the item 'Development Projects', as of December 31, 2015, totalled 1,838,956 euros. These mainly concerned expenses incurred with prototypes, which consist of internal development of products that will allow the Group to obtain future economic benefits.

In the 2014 fiscal year, the company ALL2IT developed three prototypes regarding document management, scanning, and called "RedDoc", "Reditus Scan", and the "CRM", whose purpose is the use of client-relationship software with users, Customer Relationship Management, in order to strengthen the company's relationship with its clients / suppliers and, at the same time, using an advanced reporting tool, the value of capitalised expenses amounted to 1,233,846 euros. The expenditure incurred with the development projects was prior to the start of several service contracts awarded to Reditus in the domestic and international markets. These prototypes have a useful life of 5 years, taking into account the average duration of contracts concluded with clients.

The value of the prototypes per business segment is as follows:

	Capital Expenditure	Accumulated Depreciation	Net Amount
BPO	6,031,297	5,696,330	334,967
ITO	2,881,783	1,377,795	1,503,989
ITC	352,538	352,538	-
	9,265,618	7,426,662	1,838,956

The table below details the prototypes:

Designation	Capital Expenditure	Accumulated Depreciation	Net Amount
Home Loans	724,890	724,890	-
SAS and Sibel application	352,538	352,538	-
GO (Gestão do Outsourcing)	857,183	857,183	-
Telecommunications	687,307	687,307	-
Office Printing	76,822	76,822	-
Economat	41,340	41,340	-
SGQ (Quality Management System)	769,279	769,279	-
Desktop Management Light	60,000	60,000	-
Integrated Administrative Management	299,873	299,873	-
DARS	406,000	406,000	-
Pledges and Certificate of Inheritance	284,000	284,000	-
Navigium	225,000	225,000	-
Help-Desk and Computer Equipment Maintenance	193,595	193,595	-
Backoffice Cards	275,000	275,000	-
Distrates	130,000	130,000	-
Rollout	50,000	50,000	-
RedBox	620,868	620,868	-
File	1,116,557	781,590	334,967
REDDOC – Document and Correspondence Management	224,409	89,763	134,645
REDDOC II – Document and Correspondence Management	363,558	72,712	290,846
REDMED – Hospital Management	260,799	104,320	156,479
REDSCAN - Scanning	376,313	150,525	225,788
REDSCAN II - Scanning	619,031	123,806	495,225
CRM	251,257	50,251	201,006
Total	9,265,618	7,426,662	1,838,956

10.3 Industrial Property

On December 31, 2015 the details were as follows:

	Net Amount 12-31-2015	Net Amount 12-31-2014
Tora a)	2,437,613	3,047,016
Others	65,463	81,220
	2,503,075	3,128,236

- a) This value results from the contract signed in 2004 between Tora, Millennium BCP and Reditus. For the evaluation of the contract, an intangible asset was registered in Tora, in 2005, of 13,711,571 euros with amortisation over 10 years. When Tora was purchased by Reditus SGPS on December 2010, this asset was also acquired, which was assessed on the basis of future cash flows, this assessment being the basis for the definition of the useful life of this intangible, from this date, of nine years.

10.4 Other Intangible Assets

On December 31, 2014 the details were as follows:

	Net Amount 12-31-2015	Net Amount 12-31-2014
Partblack Customer Base a)	692,556	1,041,198
Synergies/cross-selling Partblack b)	5,559,319	6,212,781
Acquisition Tora c)	11,105,773	11,347,998
Others	571,128	275
	17,928,775	18,602,253

- a) The intangible asset in question stems from the access provided to the client data base of Panda products. Reditus absorbed the value of this client data base upon the acquisition of Partblack at the end of the fiscal year of 2009. The development of the business of 'Security Services' was transferred to branches of Reditus Gestão, with a particularly diverse range of products in this area, notably 'Safend', 'Symantec', 'Checkpoint', 'M86 Security' and 'McAfee'. The area of 'Security Services' was significantly enhanced on January 2014, through a partnership agreement with BSPI, distributor of the 'SOPHOS' brand of products (globally recognised as a software leader in this area) in the European Union and Africa. The useful lifetime estimate at the time of acquisition (9 years) was maintained, and the corresponding amortisation registered in 2014.
- b) Upon acquisition of Partblack at the end of the fiscal year of 2009, focus was placed on the synergies and potential for 'cross selling'. This term means the selling of new products to the same clients and selling the same products to new clients. A useful lifetime of 15 years was determined, which was maintained as of 31 of December 2015, while the corresponding amortisation was registered for the current fiscal year. Considering both intangible assets, the estimated revenue growth will have a CAGR from 2015 to 2023 of 15% and an increase of 2% thereafter. This growth is based on the development of a national and international strategy in the area of 'Security Services' with a wide range of products, as cited in the previous paragraph. Since Reditus is already present in 2015 in several countries, and with a substantial amount of proposals delivered in 2015 and 2016, including products in this area, these growth expectations, in terms of the range and interconnection of products offered as well as geographical scope, lend increased credibility to the growth forecasts in the area of 'Security Services';
- c) Based on the margin generated by contracts with Millennium BCP, with revenue growth of 12% per year until 2020 and 2% thereafter. The growth is based on the possible the company's updated business plan. This amount has been deducted from Tora's existing industrial property assets (note 10.3).

11. Financial Investments

11.1. Advances for Financial Investments

On December 31, 2015, this item, the balance of which amounted to 74,707 euros, refers to a down payment for investment in the company Liscongro.

12. Other Financial Investments

On December 31, 2015, this item, whose balance amounted to 131,414 euros, included:

- 5,000 euros related to shares in the company LISGRAN
- 44,618 euros related to securities purchased Roff France.
- Work Compensation Fund;

Financial Investments are valued at their cost price.

13. Deferred Tax Assets and Liabilities

The details of the deferred tax assets and liabilities on December 31, 2015 and on December 31, 2014, in accordance with the temporary differences that generated them, are as follows:

	Assets		Liabilities		Net Amount	
	12-31-2015	12-31-2014	12-31-2015	12-31-2014	12-31-2015	12-31-2014
Adjustments a)	288,561	465,295	-	-	288,561	465,295
Reportable Fiscal losses	-	903,732	-	-	-	903,732
Reportable Fiscal losses France	-	-	-	-	-	-
Revaluation Reserves b)	-	-	348,053	281,610	(348,053)	(281,610)
Other c)	-	-	3,945,512	4,166,079	(3,945,512)	(4,166,079)
Net deferred taxes assets/(liabilities)	288,561	1,369,027	4,293,565	4,447,689	(4,005,004)	(3,078,662)

- a) These adjustments relate primarily to losses in fair value of securities and financial investments;
- b) The value relative to the revaluation reserves relates to the revaluation of the Reditus building in Alfragide, to the extent that part of the amortisations will not be tax deductible;
- c) Corresponds to the intangible assets generated after the acquisitions of Partblack and Tora, the amortisations of which will not be tax deductible.

14. Inventories

On December 31, 2015 and December 31, 2014, the inventories were as follows:

	12-31-2015	12-31-2014
Goods	584,217	615,995
Inventory impairment	(268,658)	(260,710)
	315,559	355,285

15. Clients

On December 31, 2015 and December 31, 2014, 'Client accounts' were as follows:

	12-31-2015	12-31-2014
Current Customers:		
National customers	24,680,928	24,220,179
Intra-Community customers	738,747	563,492
Extra-Community customers	64,915,409	54,247,381
Clients impairment	(6,532,170)	(4,822,155)
	83,802,915	74,208,897

The item 'Clients' includes 2,474,583 euros of invoices transferred to factoring (see note 22).

Extra-community client balances refer mostly to African market clients, namely Angola.

Impairment losses on accounts receivable are deducted from the corresponding asset.

In the Reditus Group, clients are being divided into 3 categories:

Class A - Ministries and Government agencies, with the exception of Health and Education.

Class B - Local authorities, the Ministry of Health and its associated government agencies and the Ministry of Education and its associated government agencies.

Class C - Remaining entities.

In general terms, the following charges are being applied for the recognition of impairment losses related to receivables from clients:

Category	Debt due between 180 and 270 days	Debt due between 271 and 365 days	Debt due between 366 and 540 days	Debt due between 541 and 720 days	Debt due more 721 days
A	0%	0%	50%	75%	100%
B	0%	50%	75%	100%	100%
C	50%	75%	100%	100%	100%

16. Other Accounts Receivable

On December 31, 2015 and December 31, 2014, the item 'other accounts receivable' was as follows:

	12-31-2015	12-31-2014
Non-Current		
Parroute a)	1,500,000	0
	1,500,000	0
Current		
Current	1,643,088	1,082,535
State and other Public Entities		
Other shareholders	766,196	249,844
Advances to suppliers b)	1,183,678	1,632,938
Other Debtors		
<i>Personal debts</i>	403,086	375,755
<i>Dinovang</i>	125,840	125,840
<i>Deposits</i>	32,855	32,855
<i>Parroute</i>	2,574	1,502,565
<i>Amounts related to Phase III</i>	237,844	144,865
<i>Internationalization</i>	812,491	1,185,095
<i>Other debtors Diverse</i>	2,133,647	2,224,300
	3,748,337	5,591,275
	7,341,299	8,556,592

- a) Within the negotiations underway with Parroute related to a Strong Approach's stock option agreement that did not materialize and because the reception of this amount is not expected in the short term, this amount receivable was reclassified to non-current;
- b) Advances to suppliers were made in the context of national and international activities of the Group, which will be settled during the implementation of the respective projects.

Debit balances of the Reditus Group are shown in the following chart:

Balance	12-31-2015	Past Due	Due	
			Up to 1 year	+ 1 Year
Other debtors	3,748,337	403,086	3,183,982	161,269

17. Other Current Assets

On December 31, 2015 and December 31, 2014, the item 'other current assets' was as follows:

	12-31-2015	12-31-2014
Debtors by increase of income		
Other increase of income a)	8,256,278	8,186,793
	<u>8,256,278</u>	<u>8,186,793</u>
Expenses to be acknowledged		
Rents	82,401	84,538
Other expenses to acknowledge b)	4,967,955	5,288,106
	<u>5,050,356</u>	<u>5,372,644</u>
	<u>13,306,634</u>	<u>13,559,437</u>

- a) The item 'Other accrued income' in 2014 includes the amount of 6,210,134 euros related to the percentage of completion of the project developed by RBS in Angola, according to IAS11 - Construction Contracts. The recognition of revenue on this project is based on the estimated costs incurred compared with the estimate of total project expenditure;
- b) Other expenses mainly include deferrals of fees charged in advance, which will be regularised as services are performed for clients.

18. Financial Assets Fair Value

On December 31, 2015 and December 31, 2014, this item was as follows:

	12-31-2015	12-31-2014
Millenniumbcp Shares	1,607,628	1,607,628
Investment Funds	30,102	72,513
Impairment	(1,478,001)	(1,433,410)
	<u>159,729</u>	<u>246,731</u>

The price of shares in Millennium BCP on December 31, 2015 was 0.0489 euros (0.0657 euros on December 31, 2014).

19. Cash and Cash Equivalents

On December 31, 2015 and December 31, 2014, this item was as follows:

	12-31-2015	12-31-2014
Bank Deposits	7,165,773	5,037,100
Cash	131,576	75,896
	<u>7,297,349</u>	<u>5,112,996</u>

20. Equity

On December 31, 2015 and December 31, 2014, this item was as follows (before minority interests):

	Balance on 12-31-2014	Application Result 2014	Net Profit of the Financial	Other	Balance on 12-31-2015
Capital	73,193,455				73,193,455
Own Shares	(1,426,438)				(1,426,438)
Issue premiums	9,952,762				9,952,762
Legal Reserve	2,024,635	9,451			2,034,086
Other Reserves	1,567,669				1,567,669
Income carried forward	(51,531,269)	408,470			(51,122,799)
Financial Assets adjustments	(501,763)			0	(501,763)
Fixed Assets evaluation surplus	1,427,621			(214,185)	1,213,436
Consolidated net income in fiscal year	417,921	(417,921)	263,621		263,621
	35,124,593		263,621	(214,185)	35,174,029

The share capital of Reditus is 73,193,455 euros, fully subscribed and paid in cash, represented by 14,638,691 shares each with a nominal value of 5 euros.

On December 31, 2012, Reditus SGPS owned 255,184 of its own shares, representing 1.743% of the share capital. This remained unchanged in the fiscal year of 2015.

21. Minority Interests

On December 31, 2015 and December 31, 2014, minority interests were represented as follows:

	% Minority Interests		Balance Valuation		Results Attributed	
	12-31-2015	12-31-2014	12-31-2015	12-31-2014	12-31-2015	12-31-2014
Roff Angola	20%	20%	(36,873)	110,225	(147,098)	57,413
Roff França	20%	20%	0	30,167	1	34,581
Roff SDF	20%	20%	158,061	157,080	981	3,874
Ogimatech - Consult Empresarial e Institucional	5%	5%	31,837	31,768	68	33,944
Solidnetworks	5%	5%	11,209	842	760	113
RNIC	20%	20%	193,448	155,379	31,548	80,244
Roff Marrocos	0%	30%	0	(88,870)	0	(104,175)
Roff Brasil	0%	20%	0	52,096	0	40,638
Roff Suíça	30%	30%	41,596	18,627	20,925	7,702
Roff Macau	30%	30%	227,500	135,557	74,421	145,827
Reditus Guinea Ecuatorial, S.A	40%	40%	34,935	17,424	17,512	(869)
Job Value	23%		9,553	0	(1,697)	0
			671,266	620,295	(2,580)	299,292

22. Loans

On December 31, 2015 and December 31, 2014, the loans obtained were as follows:

	12-31-2015	12-31-2014
Non-Current		
Bank Loans	54,973,761	52,567,537
	<u>54,973,761</u>	<u>52,567,537</u>
Current Assets		
Bank Loans	3,209,529	4,334,018
Bank Overdrafts	2,144,631	987,098
Commercial paper	60,000	0
Secured current accounts	0	1,524,394
Express bill	82,945	182,253
Factoring	2,474,583	2,358,730
	<u>7,971,689</u>	<u>9,386,493</u>
	<u>62,945,450</u>	<u>61,954,030</u>

On December 31, 2015, the deadline for repayment of loans was as follows:

	Total	Less than 1 year	Between 1 and 5 years	More than 5 years
Bank Loans	58,183,290	3,209,529	35,392,933	19,580,828
Bank Overdrafts	2,144,631	2,144,631		
Commercial paper	60,000	60,000		
Secured current accounts	0	0		
Express bill	82,945	82,945		
Factoring	2,474,584	2,474,584		
	<u>62,945,450</u>	<u>7,971,689</u>	<u>35,392,933</u>	<u>19,580,828</u>

The average yield on loans, including other financing expenses, is as follows:

	12-31-2015	12-31-2014
Bank Loans	4.66%	5.70%
Bank Overdrafts	6.60%	6.60%
Secured current accounts	8.46%	8.46%
Factoring	6.71%	7.06%

Existing guarantees in the various loans are:

- Loans from Novo Banco with outstanding amounts of 2,140,125 euros, 5,650,000 euros, 1,000,000 euros and 1,115,000 euros are guaranteed by 2nd degree pledge of 104,428 Reditus SGPS shares and 100,000 Reditus Gestão shares. They have an interest rate of 4.5%, and a clause that allows the bank to request an early reimbursement, total or partial,

in case there is a transmission of investment representatives of the groups' capital greater than 5% of the investment of each member: Miguel Pais do Amaral, Frederico José Appleton Moreira Rato, António Maria de Mello Silva César Menezes and José António Limão Costa Gatta;

- Loan from Banco Efisa, with an outstanding amount of 7,567,256 euros, with an interest rate of 4.5%, is guaranteed by the assignment of a client contract invoice and has a clause that allows the bank to request an early expiration if the shares of shareholders Miguel Pais do Amaral, Frederico José Appleton Moreira Rato, António Maria de Mello Silva César Menezes, José António Limão Costa Gatta, Fernando Manuel Malheiro da Fonseca Santos and Rui Miguel de Freitas e Lamego Ferreira do not maintain 80% of the individually held investment at the date of the contract's signature;
- Loans from Caixa Económica Montepio Geral, with an outstanding amount of 4,515,762 euros and 10,000,000 euros, an interest rate of 2.8% guaranteed by the assignment of a client contract invoice;
- Loans from Deutsche Bank, with an outstanding amount of 282.103 euros, 112.365 euros, 11.829 euros e 113.027 euros and an interest rate of 4.72 %, is guaranteed through the assignment of a client contract invoice;
- Loan from Millennium bcp, with an outstanding amount of 20,180,000 euros, guaranteed by a pledge of 502,747 shares in Millennium bcp and 10,900,000 shares of Reditus Gestão.

23. Other Accounts Payable

On December 31, 2015 and December 31, 2014, the item 'other accounts payable' was as follows:

	12-31-2015	12-31-2014
Non-Current		
State and Other Public Entities	31,576,736	20,588,343
FACCE a)	3,000,000	3,000,000
	<u>34,576,736</u>	<u>23,588,343</u>
Current		
Other shareholders	59,064	77,221
Customer Advances	160,977	0
State and Other Public Entities	22,105,221	24,804,886
Other Creditors	2,572,118	2,407,970
Solidnetworks	50,000	110,000
Other	2,522,119	2,297,970
	<u>24,897,380</u>	<u>27,290,077</u>
	<u>59,474,116</u>	<u>50,878,420</u>

- a) On September 2011, a shareholders' agreement was concluded between Reditus SGPS, SA and PME Investimentos – Sociedade de Investimento, SA, acting as management company of the Fundo Autónomo de Apoio à Concentração e Consolidação de Empresas (Autonomous Fund for the Support of Merger and Consolidation of Companies) which has pledged to invest 3 million euros in the capital

of Reditus, SA. The agreement grants Reditus a purchase option for the shares held by FACCE, which can be exercised at any time from October 1, 2011 thru 31 December 2016, and a put option to FACCE, which can be exercised at any time from September 30, 2016 through December 31, 2018. The amount of 3 million euros was considered a liability.

23.1 The State and other public entities

On December 31, 2015 and December 31, 2014, debit and credit balances with the State and other public entities were as follows:

	12-31-2015	12-31-2014
Balance Debtors		
IRC - Receivable	357,940	379,315
IRC - Payment on Account	97,822	101,044
Withholding tax without income	987,727	501,131
VAT - Receivable	199,268	100,715
Other taxes	331	330
	1,643,088	1,082,535
Creditors Balances		
Non-Current		
Social Security - installment plan	17,282,892	13,709,016
VAT - installment plan	1,058,986	132,217
IRS/IRC - installment plan	0	1,766,071
Joint - installment plan	13,131,085	4,981,038
	31,472,963	20,588,343
Current		
IRC - Payable	3,854,472	1,863,574
IRC - Payable - installment plan	0	730,407
IRS	1,088,162	1,822,097
IRS - installment plan	0	1,344,301
VAT - Payable	8,768,845	9,365,208
VAT - Payable - installment plan	558,938	2,761,592
Other taxes	24,300	27,765
Contribution for Social Sec	4,111,342	3,995,062
Contribution for Social Sec - installment plan	2,422,203	2,139,958
Joint Taxes - installment plan	1,276,961	754,923
	22,105,221	24,804,886
	53,578,185	45,393,229

Liabilities to the State and other public entities are divided into the current debt relative to the current month and paid in subsequent months, the outstanding debts and the responsibilities that are being settled in instalments. The latter are as follows:

	12-31-2015	12-31-2014
Finance - installment plan	16,025,969	12,470,549
Social Security - installment plan	19,705,095	15,848,974
	35,731,064	28,319,523

The interest rates of instalment agreements are 4%.

On December 31, 2015 there were tax and contribution arrears, corresponding to 5,419,479 euros in value-added tax, 308,883 euros in IRS tax, 1,503,924 euros in IRC tax and 1,225,275 euros in Social Security. Proposals for payment in instalments for the entire debt were submitted to the aforementioned Tax Authority and Social Security, and almost all were granted approval on the date of approval of these financial statements. The aforementioned payment agreements are being met in their entirety.

At the same time, a proposal for payment in instalments called 'SIREVE' was proposed, whose approval was granted by IAPMEI on July 2013 and January 2015. The invested companies are fully complying with the payment in instalments under the agreement, as well as current taxes that are generated monthly. Guarantees provided for these agreements are the valuation conducted by the Tax Authority of the business establishment of the invested company and the invested shares.

On December 31, 2015, the terms of instalment payments were as follows:

	Total	Less than 1 year	Between 1 and 5 years	More than 5 years
Contribution for Social Sec - installment plan	19,705,095	2,422,203	8,845,617	8,437,275
VAT - installment plan	1,617,924	558,938	543,272	515,714
IRS/IRC/Joint - installment plan	16,205,644	2,970,787	5,354,702	7,880,155
	37,528,664	5,951,928	14,743,592	16,833,145

Guarantees given by Reditus Group for other agreements were as follows:

- Reditus Business Solutions – Contracts of loans to clients, shares and commercial property of the company assessed by the Tax Authority
- Reditus Business Solutions - Guarantee issued to suspend the process won by the company that has not yet been returned by the IGFSS (process is terminated);
- Reditus Consulting - Contracts of loans to clients and shares assessed by the Tax Authority;
- Reditus Gestão - Shares assessed by the Tax Authority;
- Ogimatech - Shares assessed by the Tax Authority;
- Reditus SGPS - Shares assessed by the Tax Authority;

- ALL2IT - Shares assessed by the Tax Authority;
- Tora - Shares assessed by the Tax Authority

24. Leasing Liabilities

On December 31, 2015 and December 31, 2014, the breakdown of assets financed by liabilities was as follows:

	12-31-2015	12-31-2014
Non-Current Assets		
Buildings	5,131,864	5,670,656
Vehicles	134,236	253,209
IT Equipment	52,875	24,886
	<u>5,318,975</u>	<u>5,948,751</u>
Current Assets		
Buildings	630,732	424,047
Administrative Equipment	0	48,454
Vehicles	173,418	186,041
IT Equipment	63,520	34,383
	<u>867,670</u>	<u>692,925</u>
	<u>6,186,645</u>	<u>6,641,676</u>

The average interest rate in leasing contracts was 4.15%.

The maturities of liabilities for lease contracts are as follows:

	Capital in debt 12-31-2015	Capital in debt 12-31-2014
Payments up to 1 year	867,670	692,925
Payments between 1 and 5 years	2,710,735	2,825,025
Payments over 5 year	<u>2,608,241</u>	<u>3,123,726</u>
	<u>6,186,645</u>	<u>6,641,676</u>

25. Suppliers

On December 31, 2015 and December 31, 2014 the item 'Suppliers' was as follows:

	12-31-2015	12-31-2014
Suppliers, Current Account	13,112,680	13,724,966
Suppliers, titles to pay	360,161	482,172
Supplier, invoices in rec. and conf.	<u>141,882</u>	<u>288,800</u>
	<u>13,614,723</u>	<u>14,495,938</u>

26. Other Current Liabilities

On December 31, 2015 and December 31, 2014, the item 'Other Current Liabilities' was as follows:

	12-31-2015	12-31-2014
Creditors by additions		
Compensations to be paid to personnel a)	5,079,506	5,078,822
Interests to settle	0	55,422
External supplies and services	2,808,394	2,418,389
Other additions	0	2,135
	<u>7,887,900</u>	<u>7,554,768</u>
Compensations to be acknowledged		
Early invoicing b)	7,229,988	8,255,461
Ongoing projects c)	7,910,283	6,488,311
	<u>15,140,271</u>	<u>14,743,772</u>
	<u>23,028,171</u>	<u>22,298,540</u>

- a) The balance of the remuneration payable to staff refers to the estimate of public holidays and holiday pay in 2016;
- b) The balance of this item refers essentially to bills emitted in advance in anticipation on long-term contracts with a number of clients, whose repayment is made by monthly twelfths.
- c) The value essentially refers to the Data Centre Implementation project and SAP ERP solution in Angola. The project is calculated using the percentage of completion method and refers to invoicing not yet recognised as revenue.

27. Revenues from Sales and Services Rendered

On December 31, 2015 and December 31, 2014, this item was as follows:

Sales	12-31-2015	12-31-2014
BPO	124,226	10,350
IT Outsourcing	2,775,646	5,911,511
IT Consulting	9,595,795	8,868,231
Disposals	(190,570)	(324,645)
	<u>12,305,097</u>	<u>14,465,447</u>

Services rendering	12-31-2015	12-31-2014
BPO	19,840,952	21,360,121
IT Outsourcing	17,207,562	18,008,462
IT Consulting	72,934,657	69,009,686
Disposals	(5,792,871)	(4,917,050)
	104,190,300	103,461,219

28. Other Operating Income and Earnings

On December 31, 2015 and December 31, 2014, this item was as follows:

Other Operating Income	12-31-2015	12-31-2014
Own work for the company	18,021	
Extra income	1,054,187	1,347,174
Operating subsidies	75,428	17,161
Other Operating Income and Earnings	921,667	702,950
	2,069,303	2,067,285

29. Inventories Consumed and Sold

On December 31, 2015 and December 31, 2014, the cost of sales was as follows:

	12-31-2015	12-31-2014
Initial balance inventories	355,285	295,417
Transf. assets available for sale	-	0
Purchase	8,911,491	11,354,104
Final balance inventories	315,559	355,285
Consumptions	8,951,217	11,294,236

30. External Supplies and Services

On December 31, 2015 and December 31, 2014, this item was as follows:

	12-31-2015	12-31-2014
Subcontracts	5,726,083	7,771,518
Fees	6,313,217	7,061,688
Transports, travel and stays and representation expenses	6,505,161	7,341,994
Leases and rentals	1,752,593	3,774,326
Specialized jobs	4,754,613	2,164,836
Communication	3,397,540	1,392,245
Water, electricity and fuels	805,297	731,505
Other supplies and services	6,920,327	6,442,047
	36,174,831	36,680,159

31. Staff Costs

On December 31, 2015 and December 31, 2014, this item was as follows:

	12-31-2015	12-31-2014
Staff compensation	50,714,925	48,165,361
Expenses on compensation	8,275,591	8,253,367
Compensation of Social Bodies	1,161,060	938,481
Insurance, Work Accidents and Professional Diseases	158,546	139,929
Other Staff Costs	729,655	1,345,516
	61,039,777	58,842,654

On December 31, 2015 and December 31, 2014, the average number of workers employed by each business segment was as follows:

	12-31-2015	12-31-2014
BPO	1,146	1,294
IT Outsourcing	264	260
IT Consulting	953	1,157
Support Areas	46	50
	2,409	2,761

32. Amortisation and Depreciation

The item 'Depreciation and amortisation costs' for the fiscal years ending on December 31, 2015 and December 31, 2014, was as follows:

	12-31-2015	12-31-2014
Tangible Fixed Assets		
Buildings and Other Constructions	166,556	214,843
Basic Equipment	154,942	147,900
Transport equipment	296,232	323,275
Administrative equipment	139,206	151,325
Other tangible fixed assets	79,371	163,930
	<u>836,307</u>	<u>1,001,273</u>
Other Intangible Assets		
Development projects	532,941	360,041
Industrial Property	609,403	609,403
Computer programs	88,130	189,362
Other intangible assets	1,200,117	1,213,879
	<u>2,430,591</u>	<u>2,372,685</u>
	<u>3,266,898</u>	<u>3,373,958</u>

33. Provisions and Impairment Losses

The item 'Provisions and Impairment Losses' for the fiscal years ending on December 31, 2015 and December 31, 2014, was as follows:

	12-30-2015	12-31-2014
Clients	836,146	301,767
Other debtors	552,104	1,144,624
Tangible assets	7,948	135,079
Provisions and other liabilities	7,742	2,971
	<u>1,403,940</u>	<u>1,584,440</u>

34. Other Operating Costs and Losses

On December 31, 2015 and December 31, 2014, this item was as follows:

	12-31-2015	12-31-2014
Taxes and fees	295,056	363,287
Corrections previous fiscal years	808,607	909,621
Other	325,994	448,851
	<u>1,429,657</u>	<u>1,721,759</u>

35. Financial Results

The financial results for the fiscal years ending on December 31, 2015 and December 31, 2014 were as follows:

	12-31-2015	12-31-2014
Financial Expenses and Loses		
Supported interests		
Loans	2,857,281	3,190,035
Leasing contracts	291,990	326,339
Factoring	96,052	120,369
Default and compensatory	550,572	488,108
Other	21,448	43,827
	<u>3,817,343</u>	<u>4,168,678</u>
Banking services	189,830	47,386
Foreign exchange losses	19,408	100,470
Other financial expenses	<u>164,184</u>	<u>204,430</u>
	<u>4,190,765</u>	<u>4,520,964</u>
Financial Income and Gains		
Obtained Interest	2,340	32,800
Foreign exchange gains	10,144	6,712
Other financial gains	<u>36,321</u>	<u>46,135</u>
	<u>48,805</u>	<u>85,647</u>
Financial Result	<u>(4,141,960)</u>	<u>(4,435,317)</u>

36. Income Taxes

On December 31, 2015 and December 31, 2014, this item was as follows:

	12-31-2015	12-31-2014
Current tax	2,752,485	2,581,865
Deferred tax	<u>(857,106)</u>	<u>(1,237,650)</u>
	<u>1,895,379</u>	<u>1,344,215</u>

	12-31-2015	12-31-2014
Income before taxes	2,156,420	2,061,428
Taxes to the rate	452,848	474,128
Amortizations and provisions not accepted to taxati	155,055	182,137
Fines, compensatory interests	117,532	70,370
Corrections regarding the previous year	173,232	178,446
(Excess)/estimative insuf. tax	7,477	60,868
Autonomous Taxation	721,064	653,665
Rate	182,216	85,628
Acknowledgment of deferred taxes	(857,106)	(1,237,650)
Other	943,060	876,624
Tax on fiscal year income	1,895,379	1,344,215
Average effective tax rate	87.9%	65.2%

37. Net Result per Share

	12-31-2015	12-31-2014
Earnings:		
Earnings attributable to majority shareholders for the calculation of the net result by share (net profit of the financial year)	263,621	417,921
Profit from discontinued operations for the calculation of the profit by share of discontinued operations	-	-
Profit for calculation of the profit by share from continuing operations	263,621	417,921
Number of shares:		
Weighed average number of shares for calculation of the basic and diluted net profit by share	14,638,691	14,638,691
Effect of the additional actions generated by the incentive plan for employees	-	-
Weighed average number of shares for calculation of the diluted net profit by share	14,638,691	14,638,691
Earning per share		
Basic	0.0180	0.0285
Diluted	0.0180	0.0285

38. Commitments

As of December 31, 2015, the financial commitments of the companies that are part of the Reditus Group but are not listed on the balance sheet in respect to bank guarantees are as follows (in addition to those mentioned in notes 21 and 23):

Payable to	Origin	Values (Euros)
Several Clients	Good fulfillment of contract obligations	547,160
Several Suppliers	Good fulfillment of contract obligations	56,199
		603,359

39. Contingencies

In the scope of fiscal inspections made by the Tax Authority (hereinafter TA), a few contingent situations have been identified, which were contested by the Company to the TA under the form of free of fee claims and hierarchical appeals, or to the Courts of law under the form of judicial reviews still pending on a decision. The total amount of taxes claimed by the Tax Authority is 3,206,282 euros, although the Reditus Board of Directors believes there is a high probability of these processes being favourably ruled, thus the payment being actually made is very unlikely.

The situations regarding each company are indicated below:

- Reditus SGPS: The company was notified to proceed to corrections in the IRC (Company Income Tax) for the years from 2004 to 2007 and it received an additional VAT settlement relating to 2009:
 - (i) The IRC settlement for 2004 does not relate to tax payable but reflects the corrections of subsequent fiscal years. The Company awaits the outcome of the judicial review it presented in relation to the settlement for 2005, as the applicant was not given the cause during the hierarchical appeal. The hierarchical appeals the Company presented in relation to the settlements regarding the fiscal years of 2006 and 2007 were partially deferred, and the only question remaining regarding these two fiscal years is related to the reporting of losses from previous fiscal years, as this question depends on the result of the review to the IRC of 2005.
 - (ii) In relation to the settlement of VAT of 2009, the presented claim was partially deferred, and a hierarchical appeal was issued against the dismissed part.
- InterReditus, subject to merge by Reditus Business Solutions in the meantime, was subject to fiscal inspections to IRC and VAT, regarding the years from 1997 and 1998. The claims and hierarchical appeals presented by the Company against the settlements executed by the Tax Authority were dismissed by the Revenue Office, and the company proceeded to claims in the Tax Law Court of Lisbon, invoking the prescription of the debts in question. These claims were dismissed and the company appealed to the Central Administration Court, and is awaiting for the result of these appeals. Pending the decision of the Courts, which should cause the suspension of the collection processes, the Revenue Office executed credit seizures to obtain the payment of the values in question of about 1

million euros, which must be returned in case the court rules for the Company, according to what is expected;

- Redware, subject to merger by incorporation in Reditus Business Solutions in the meantime, was notified to proceed to corrections to VAT, regarding the years of 2004 and 2005. The Company determined the corrections were not correct, since this was a double collection, and presented claims and hierarchical appeals regarding the settlements executed by the Tax Authority. The hierarchical appeals were dismissed, and the Company presented judicial reviews of the additional settlements and is awaiting the respective outcome;
- Reditus Gestão: The Company was notified of additional settlements to VAT, regarding the years of 2008 and 2009. The Company assumed the corrections were not correct and presented claims regarding the settlements executed by the Tax Authority. As the claims were partially dismissed, the Company presented a hierarchical appeal of the Revenue Office's decision, and is now awaiting on a response to it;
- Tora: Within the legal terms, Tora requested the Minister of Finance that the society could keep the right to the deduction of fiscal losses of 2005 and 2009, regardless of the fact that there was a change of the shareholders composition in more than 50% of the share capital. Considering that there were economic reasons justifying the maintenance of such right to the deduction of the losses and considering that the change of the shareholders composition did not have the objective of an abusive advantage of such right to the deduction of losses, has always been considered the deferral of the request to be likely, thus, around 1,375,000 euros were deducted to the taxable profits of 2010 and 2011. Later, through an Inspection Report, the Tax Authority corrected almost the total of the losses counted in the fiscal years from 2005 to 2009 and notified the society of the filing of the request for the maintenance of the losses report due to the change in the capital ownership. Tora judicially reviewed the correction of the fiscal losses as the terms of the process are in the Tax Law Court of Lisbon, and it simultaneously presented a hierarchical appeal for the decision of the filing of the request for the maintenance of the losses report due to the change of the capital's ownership. The company currently awaits the outcome of these processes, and considers a favourable decision to be very likely.
- Tora: The Tax Authority notified the Company of its decision of not accepting the VAT deduction regarding to a business executed in 2004. The Company did not agree with this decision, and it forward a review to the Tax Law Court of Lisbon. This review was denied, and the Company appealed to the South Administration Central Court, which denied the appeal. The Company is considering the development of new shares to recover the aforementioned amount.

40. Related Parties

The balances as of December 31, 2015 and December 31, 2014 and the transactions carried out with related companies excluded from the consolidation in the fiscal years ended December 31, 2015 and 2014, are the following:

BALANCES:

	12-31-2015			
	Clients	Other accounts to receive	Other accounts to pay	Suppliers
Canes Venatici	83,472	-	-	-
Quifel	9,607	-	-	-
Parroute SGPS	7,675	1,500,000	-	15,384
Companhia das Quintas, S.A.	1,636	-	-	822
LEYA SGPS S.A.	157,359	-	-	-
Lanifos - Soc Financiamento, Lda	396	-	-	-
Clayton	568	-	-	-
GTBC - Global Technologie & Business Consulting	40,000	-	-	-
Média Capital	24,539	-	-	-
PARTROUGE - PROJECTOS DE INVESTIMENTO, S.A. (ex-HZVM II)	-	-	-	-
Portuvinus - Wine & Spirits, S.A.	-	-	-	6,636
TEXTO Editores, Lda	-	-	-	-
Mirol - Prestação de serviços, Lda.	5,000	-	-	-
	330,251	1,500,000	-	22,842

	12-31-2014			
	Clients	Other accounts to receive	Other accounts to pay	Suppliers
Canes Venatici	83,472	-	-	-
Quifel	9,607	-	-	-
Parroute SGPS	6,922	1,500,000	-	15,384
Companhia das Quintas, S.A.	1,636	-	-	822
Leya SGPS S.A.	81,881	-	-	-
Lanifos - Soc Financiamento, Lda	396	-	-	-
Inventum	40,000	-	-	-
Portuvinus - Wine & Spirits, S.A.	-	-	-	6,636
Mirol - Prestação de serviços, Lda.	5,000	-	-	-
	228,914	1,500,000	-	22,842

TRANSACTIONS:

	12-31-2014			
	Sales	Provision of services	Supplies and external services	Financial costs
Media Capital		19,950		
Leya, SA	119,046	112,749		
Parroute, SGPS		612		
	119,046	133,311	-	-

	12-31-2014			
	Sales	Provision of services	Supplies and external services	Financial costs
Clayton Finance -Assessoria e Gestã		568		
Media Capital		12,240		
Leya, SA	150.845	65.425		
Parroute, SGPS		3.091		
	150.845	81.324	-	-

In the fiscal year ended December 31, 2015 no variable component of Directors' remuneration was paid, nor under the heading of termination of mandate. The fixed component was as follows:

	12-31-2015	12-31-2014
Executives		
Francisco Santana Ramos	120,000	120,000
Helder Matos Pereira	110,000	110,000
	<u>230,000</u>	<u>230,000</u>
Non Executives		
Miguel Pais do Amaral	0	22,500
José António Gatta	0	22,500
Fernando Fonseca Santos	0	22,500
Frederico Moreira Rato	0	6,722
Rui Miguel Ferreira	0	18,000
António Maria de Mello	0	42,500
Antonio Nogueira Leite	0	27,167
José Manuel Silva Lemos	0	22,500
	<u>0</u>	<u>184,389</u>
	<u>230,000</u>	<u>414,389</u>

41. Operating Leases

On December 31, 2015 and December 31, 2014, this item was as follows:

Amounts identified as expense:	12-31-2015	12-31-2014
Minimal payments of the operating lease Instalations/Equipments	<u>453,709</u>	<u>2,572,941</u>

Amounts identified as expense:	12-31-2015	12-31-2014
Minimal payments of renting of vehicles	<u>1,298,885</u>	<u>1,201,386</u>

On December 31, 2015, the minimum non-concealable lease payments are as follows:

	12-31-2015	12-31-2014
up to 1 year	1,569,780	1,544,315
between 1 and 5 years	2,350,315	2,370,742
more than years	-	106,078
	<u>3,920,096</u>	<u>4,021,136</u>

There are no contingent rents.

42. Remuneration Paid to Auditors

The total remuneration received by the auditor and other entities belonging to the same network for services to companies in the Reditus Group rose by December 31, 2015 to 130,112 euros, subdivided as indicated below:

	12-31-2015	12-31-2014
Independent auditor services		
BDO & Asociados, SROC	50,000	50,000
Auren Auditores & Asociados, SROC	65,400	68,400
	<u>115,400</u>	<u>118,400</u>
Services other than independent auditing		
Ernst & Young, S.A	0	4,914
Auren Auditores & Asociados, SROC	8,550	750
BDO & Asociados, SROC	162	0
KPMG- Auditores	6,000	0
	<u>14,712</u>	<u>5,664</u>
	<u>130,112</u>	<u>124,064</u>

43. Post Balance Sheet Date Events

There are no events after the balance sheet date that may have a material impact on the financial statements.

PART III – REPORT ON CORPORATE GOVERNANCE

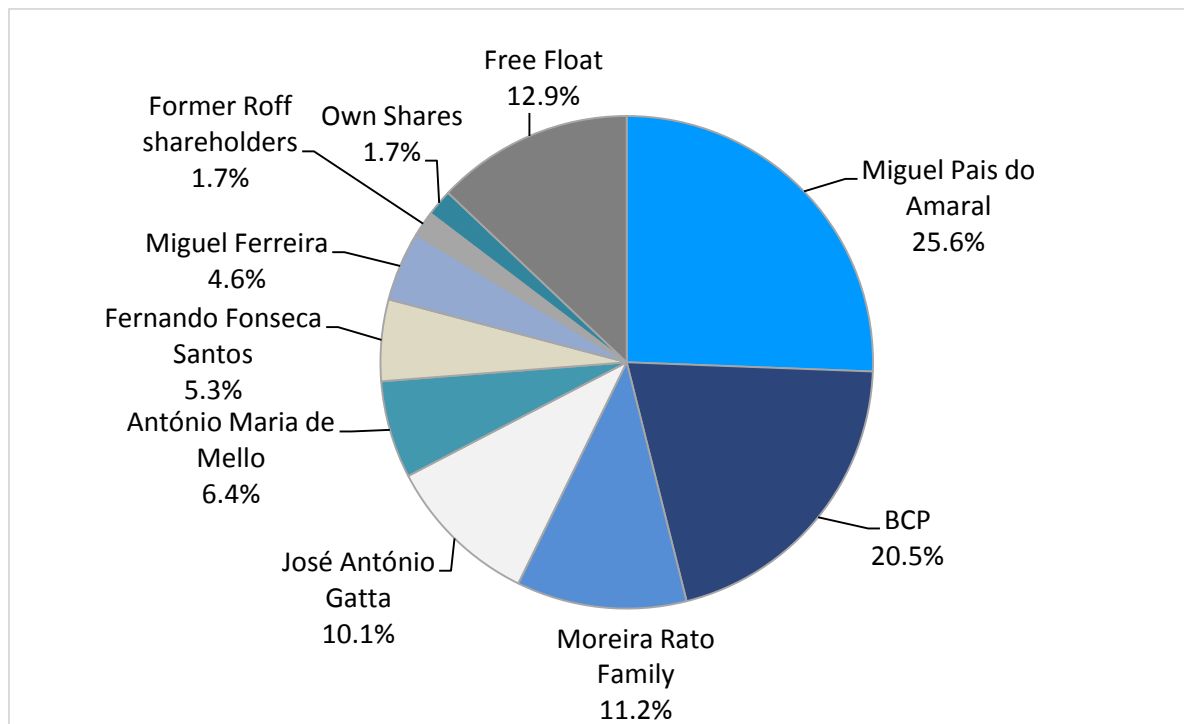
PART I - MANDATORY INFORMATION ABOUT SHAREHOLDER STRUCTURE, ORGANISATION AND CORPORATE GOVERNANCE

A. SHAREHOLDER STRUCTURE

I. Capital Structure

1. Capital structure (share capital, number of shares, distribution of capital by shareholders, etc.), including indication of the shares not admitted to trading, different categories of actions, rights and duties inherent in same and percentage of capital that each category represents (Art. 245-A, paragraph 1, subparagraph a)).

On December 31, 2015, the share capital was 73,193,455 euros, fully subscribed and paid up in cash, represented by 14,638,691 shares with an individual nominal value of 5.00 euros.



The shares are all titled and paid to the bearer, although their conversion into book-entry and nominative shares is statutorily permitted. All rights and duties inherent in all shares are equal. The shares are all admitted to trading.

2. Restrictions on the transferability of stock, such as clauses of consent to their disposal or restrictions on the ownership of stock (Art. 245-A, paragraph 1, subparagraph b)).

The partnership agreement do not provide for any restriction on the transfer or ownership of stock.

3. Number of company shares, percentage of share capital and corresponding proportion of the voting rights attached to the corporate stock (Art. 245-A, paragraph 1, subparagraph a)).

On December 31, 2015, Reditus SGPS held 255,184 corporate shares in its portfolio, representing 1.743% of the share capital.

4. Significant agreements to which the company is a party and which come into effect may be altered or cease in the event of a change of control of the company following a takeover bid, as well as the respective effects, unless, by reason of their nature, the disclosure of same is seriously detrimental to the company, or except where the company is specifically obliged to disclose such information pursuant to other legal imperatives (art. 245-A, paragraph 1, subparagraph j)).

The Company has no knowledge of any significant agreements that may enter into force, be amended or expire in the event of a change in the control of the company.

5. The rules to which the renewal or revocation of defensive measures are subject, in particular those providing for the limitation of the number of votes that might be held or used by a single shareholder, individually or with other shareholders.

The company has not adopted defensive measures, in particular those providing for the limitation of the number of votes likely to be held or used by a single shareholder, individually or with other shareholders.

6. Shareholder agreements that are known to the company and may result in restrictions on the transfer of securities or voting rights (art. 245-A, paragraph 1, subparagraph g)).

The company is unaware of the existence of any shareholders' agreement.

II. Shareholdings and Liabilities Held

7. Identification of natural or legal persons that, directly or indirectly, are shareholders of qualifying holdings (art. 245-A, paragraph 1, subparagraphs c) and d) and Art. 16), with a detailed indication of the percentage of capital and votes attributable and the source and cause of attribution.

The table below indicates the qualifying holdings in the share capital of Reditus SGPS, SA on December 31, 2015:

Shareholder	No. of shares	% Share capital	% Voting Rights
Miguel Pais do Amaral			
Directly	0	0.00%	0.00%
By Courical Holding SGPS (dominated by the shareholder)	1,408,927	9.62%	9.80%
By Quifel Holdings, SGPS, S.A. (dominated by the shareholder)	2,338,171	15.97%	16.26%
Total attributable	3,747,098	25.60%	26.05%
Banco Comercial Português, S.A.			
Directly	2,999,998	20.49%	20.86%

Total attributable	2,999,998	20.49%	20.86%
José António da Costa Limão Gatta			
Directly	0	0.00%	0.00%
By ELAO SGPS, SA (dominated by the shareholder)	1,480,000	10.11%	10.29%
Total attributable	1,480,000	10.11%	10.29%
SACOP - Soc. Agrícola do Casal do Outeiro do Polima, S.A.			
Directly		0.00%	0.00%
By Pessoa Pinto & Costa, Lda (dominated by the shareholder)	180,000	1.23%	1.25%
Through undivided estate by Frederico Moreira Rato	244,419	1.67%	1.70%
Total attributable	424,419	2.90%	2.95%
URCOM - Urbanização e Comércio, SA			
Directly	0	0.00%	0.00%
By Lisorta, Lda (dominated by the shareholder)	1,210,124	8.27%	8.41%
Through undivided estate by Frederico Moreira Rato	244,419	1.67%	1.70%
Total attributable	1,454,543	9.94%	10.11%
António Maria de Mello			
Directly	0	0.00%	0.00%
By da António M. de Mello, SGPS (dominated by the shareholder)	738,498	5.04%	5.13%
By Canes Venatici - Invest. SGPS (dominated by the shareholder)	198,833	1.36%	1.38%
Total attributable	937,331	6.40%	6.52%
Fernando Manuel Malheiro da Fonseca Santos			
Directly	782,135	5.34%	5.44%
Total attributable	782,135	5.34%	5.44%
Rui Miguel de Freitas e Lamego Ferreira			
Directly	0	0.00%	0.00%
By Inventum DUE, Lda (dominated by the shareholder)	668,831	4.57%	4.65%
Total attributable	668,831	4.57%	4.65%

8. Indication of the number of shares and bonds held by members of the administrative and supervisory bodies.

Under the terms and for the purposes of Article 447 of the CSC, in particular the respective paragraph 5, the number of shares held by the members of the administrative and supervisory bodies of Reditus, as well as all its acquisitions or ownership disposals, by reference to 2015 fiscal year, are as follows::

The Board of Directors	2015 Transactions		No. of shares in 2015		
	Acquisitions	Disposals	Direct	Indirect	Total
Miguel Pais do Amaral	0	0	0	3,747,098	3,747,098
José António da Costa Limão Gatta	0	0	0	1,480,000	1,480,000
Fernando Manuel Fonseca Santos	0	0	782,135	0	782,135
Francisco José Martins Santana Ramos	0	0	0	0	0
José Manuel Marques da Silva Lemos	0	0	0	0	0
Helder Filipe Ribeiro Matos Pereira	0	0	0	0	0

The members of the Supervisory Board composed of Dr. Rui António Gomes Nascimento Barreira, Dr. José Maria Franco O'Neill, Eng. Carlos Manuel Águas Garcia and Dra. Maria Rita Afonso Guerra Alves (substitute) did not hold any shares or liabilities on December 31, 2015, nor did they conduct any transactions regarding such securities.

In what concerns bonds, Reditus SGPS does not have bonds quoted in the market.

9. Special powers of the Board of Directors, in particular regarding the decisions on an increase of capital (Art. 245-A, paragraph 1, subparagraph i).

In terms of decisions on an increase of capital, the Board of Directors will be able, by means of a simple resolution, to increase the share capital by means of cash entries, one or more times, up to a maximum of seventy-five million euros (Article 6 of the Company articles of incorporation).

From the company incorporation (1990), the corresponding articles of incorporation make it possible to increase the share capital, by money entries, once or more often, by simple deliberation of the Board of Directors, only increasing the maximum amount to be deliberated by the Board. Exercising this right of the Board of Directors is not subject to any term.

This prerogative has been used only once by the Board, namely capital increase from 44,630,250 euros to 51,557,265 euros meant to finance Reditus growth by acquisitions strategy, which was ruled on a meeting, held on July 2, 2010.

10. Information about the existence of significant relationships of a commercial nature between holders of qualifying holdings and the society.

During 2015, there was no information about the existence of significant relationships of a commercial nature between holders of qualifying holdings and the society.

B. GOVERNING BODIES AND COMMITTEES

I. GENERAL MEETING

a) Composition of the Board of the General Meeting *

** throughout the reference year*

11. Details and designation of the members of the Board of the general meeting and respective mandate (beginning and end).

During the 2015 fiscal year, the Board of the General Meeting of Company Shareholders was composed as follows:

Member of the Board of the General Meeting	Category
Diogo de Campos Barradas Lacerda Machado	President
Francisco Xavier Damiano de Bragança van Uden	Deputy Chairman
Maria Isabel Saraiva Rodrigues Abrantes Gonçalves	Secretary

The members of the Board of the General Assembly were re-elected in the June 2014 General Assembly, for the current mandate (2014-2016).

b) Exercising Voting Rights

12. Any restrictions on voting rights, such as limitations to the exercise of voting rights dependent on the ownership of a number or percentage of shares, deadlines imposed for the exercise of voting rights or systems of featured content patrimonial rights (Art. 245-A, paragraph 1, subparagraph f).

In accordance with the provisions of article 9 of the Articles of incorporations, the General Assembly is composed of shareholders who hold a number of shares that confer at least one vote and each share represents one vote.

Shareholders wishing to attend and take part in the General Meeting must provide proof of the above mentioned quality, up to three working days before the respective meeting, by means of document issued by the registering entity or by the depository attesting to the quantity of shares held on that date and also of their blocking.

There are no shares that do not confer voting rights or that establish the non-casting of voting rights above a certain number when issued by a single shareholder or shareholders related to him or her.

There are no rules on constitutive and decision-making quorums, and the General Meeting is conducted in accordance with the rules laid out in the Portuguese Companies Code.

Shareholders may be represented by any person at General Meetings, with a simple letter of representation with a signature being sufficient proof of the mandate, without any need for legal recognition, addressed to the Chairman of the General Meeting and delivered by hand, mail or email and received up until the day before the meeting.

In accordance with the provisions of Article 10 of the Articles of incorporation, Reditus' shareholders with voting rights may exercise these by correspondence, under the terms and conditions expressed in the summons to the General Meeting. Shareholders shall send, up until the third business day prior to the date of the General Assembly, a registered letter to the Company headquarters with acknowledgement of receipt, addressed to the Chairman of the General Meeting, with an endorsement on the outside stating "vote by correspondence" and indicating the General Meeting to which they relate. The letter should contain an explanation of the reasons for his/her vote, indicating the full name or company name of the Shareholder and specifying their vote in respect of each of the respective agenda items. The explanation of vote should be signed and the signatory shareholder, if he/she is an individual, should attach a copy of their identity card or an equivalent document issued by the competent authority of the European Union or of their passport, or, if they are a legal person, affix the appropriate stamp and indicate the capacity of the representative. In addition to the explanation of vote, the letter should contain a certificate which proves legitimacy to exercise this voting right, issued by the registering entity or by the depository.

Reditus provides, through its institutional website, www.reditus.pt, a model for exercising voting rights by correspondence at general meetings.

In accordance with paragraph 3 of Article 10 of the Reditus articles of incorporation, the letter containing the explanation of vote should be received by the company up to the third business day before the date of the General Meeting.

Exercising the right to vote by electronic means is not provided for because the Company considers that, taking into account its shareholder structure and its limited capital dispersion, the participation of shareholders in general meetings is fully ensured by means of voting by correspondence and representation mechanisms.

13. Indication of the maximum percentage of voting rights that may be exercised by a single shareholder or shareholders that find themselves in any of the relationships in paragraph 1 of Art. 20.

There is no maximum percentage of voting rights that may be exercised by a single shareholder or shareholders that find themselves in any of the relationships in paragraph 1 of Art. 20.

14. Identification of shareholders' resolutions, that, according to the rules of procedure, may only be taken with a qualified majority, in addition to those legally laid down, and indication of those majorities.

There are no shareholder resolutions that, according to the rules of procedure, can only be taken with a qualified majority, in addition to those that are legally provided for.

II. ADMINISTRATION AND SUPERVISION

(Board of Directors, Executive Board of Directors and General and Supervisory Board)

a) Composition *

*throughout the reference year

15. Identification of the Model of Government Adopted.

Reditus adopts the one-tier model that integrates the following governing bodies elected by the General Assembly: the Board of Directors, the Audit Committee and the Statutory Auditor.

16. Statutory rules on procedural requirements and materials applicable to the appointment and replacement of members, as applicable, of the Board of Directors, Executive Board of Directors and of the General and Supervisory Board (Art. 245-A, paragraph 1, subparagraph h).

Reditus' articles of incorporation do not foresee any special rules governing the appointment and replacement of members of the Board of Directors and the Executive Board of Directors. Such matters are only subject to the general statutory scheme.

17. Composition, as applicable, of the Board of Directors, Executive Board of Directors and of the General and Supervisory Board, indicating the statutory minimum and maximum number of members, statutory duration of the mandate, the number of effective members, the date of the first appointment and the date of expiry of term of office of each member.

Pursuant to article 13 of the Articles of incorporation, the Board of Directors is composed of three to eleven members, elected by the General Meeting every three years.

The Board of Directors, which meets to perform duties for the 2014-2016 mandate, is currently composed of the following members:

- Miguel Maria de Sá Pais do Amaral
- Francisco José Martins Santana Ramos
- Helder Filipe Ribeiro Matos Pereira
- José António da Costa Limão Gatta
- Fernando Manuel Cardoso Malheiro da Fonseca Santos
- José Manuel Marques da Silva Lemos

Currently the Executive Board consists of two members, Eng. Francisco Santana Ramos and Dr. Helder Matos Pereira. On April 28, 2015 and on August 3, 2015, Dr. Vicente Moreira Rato and Dr. Rui Miguel Freitas and Lamego Ferreira, respectively, renounced his functions as Board Member.

The Board of Directors may delegate the day-to-day management of the company to one or more directors or to an Executive Board consisting of three or five directors, with the Board of Directors remaining responsible for selecting the Chairman.

18. Differentiation of non-executive and executive members of the Board of Directors and, in respect of non-executive members, the identification of members who can be considered independent, or, where applicable, identification of the independent members of the General and Supervisory Board.

The Board of Directors includes an appropriate number of non-executive members who ensure the effective capacity of monitoring, supervision, inspection and evaluation of the activity of the executive members, taking into account, in particular, the shareholder structure and the dispersion of Reditus capital. Thus, on December 31, 2015, two of the six members of the Reditus Board of Directors were executive directors.

The table below shows the composition of the Board of Directors on December 31, 2015, differentiating the executive members from the non-executive members:

Members	Category
Miguel Maria de Sá Pais do Amaral	Non-Executive
Francisco José Martins Santana Ramos	Executive
Helder Filipe Ribeiro Matos Pereira	Executive
José António da Costa Limão Gatta	Non-Executive
Fernando Manuel Fonseca Santos	Non-Executive
José Manuel Marques da Silva Lemos	Non-Executive

Among the non-executive members of the Board of Directors, Dr José Manuel Marques da Silva Lemos complies with the incompatibility rules provided for in paragraph 1 of Article 414-A of the Portuguese Companies Code, with the exception provided for in subparagraph b), and the criterion of independence set out in paragraph 5 of Article 414, both of the Companies Code.

Taking into account the governance model adopted, the size of the company, its shareholder structure and the respective free-float, Reditus considers that the proportion of independent directors is appropriate vis-à-vis the number of managing directors and the total number of board members.

19. Professional qualifications and other relevant curricular elements of each member, as applicable, of the Board of Directors, the General and Supervisory Board and Executive Board of Directors.

The members of the Board of Directors have the following academic qualifications and professional experience:

Miguel Maria de Sá Pais do Amaral has been a member of the Board of Directors of Reditus since March 2008. He is also Chairman of the publishing group Leya, AHS Investimentos SGPS, SA, Media Capital SGPS, SA, Companhia das Quintas and others. He has held positions of responsibility at Soci, Fortuna, S.A. (1991-1998), at Diana, S.A. (1991-1998), at Euroknights (1991-1998), at Compagnie Générale des Eaux - Portugal (1991-1998) and at Alfa Capital (1987-1991). He studied mechanical engineering at IST (Instituto Superior Técnico de Lisboa) and holds an MBA from INSEAD, Fontainebleau, France.

Francisco José Martins Santana Ramos has been a member of the Reditus SGPS Board of Directors since July 2009 and has held the position of Chief Executive Officer (CEO) since July 2012. He is Chairman of the Reditus SGPS Board of Directors since October 31, 2014. He holds positions of responsibility at AHS Investimentos SGPS, SA. He previously worked in Explorer Investments SGPS, Argos Soditic, S.A., Apamilux Imagem Corporativa, S.A., Anodil, S.A., Comporcer, McKinsey & Company, Royal Dutch / Shell and Aprofabril, S.A. He graduated in Civil Engineering from the Instituto Superior Técnico in Lisbon and has a master's degree in business administration from the Universidade Nova de Lisboa.

José António da Costa Limão Gatta has been a member of the Reditus Board of Directors since 2000. He is the President of ELAO SGPS, S.A. (since 1998) and Giessen Beteiligungs KG (since 1995) and member of the board of Nemotek Technologie, S.A. (since 2010). He was previously employed at Nemotek Technologie S.A. (2011-2013), Caléo S.A. (1997-2010), Scorpion Group Ltd (1994-2008), Giessen Management GmbH (1988-1995), Coors Ceramics Europe Ltd. (1986-1987), General Electric Ceramics Inc (1984-1986), 3M Electrical Laboratories GmbH (1980-1984). He started his career in 1978 at ITT Europe-Int'l Telecommunications centre as a Software Engineer. He has a degree in Electrical Engineering from the Lisbon Military Academy and is a member of the Order of Engineers.

Helder Filipe Ribeiro Matos Pereira has been a member of the Reditus SGPS Board of Directors since December 5, 2012 and holds the position of *Chief Finance Officer (CFO)*. He was

Executive Director of Construtora do Tâmega SGPS and Construtora do Tâmega, S.A., Projecol, S.A. and its branches, General Director of Finertec SGPS and a director and manager of its branches, Adviser to the Chairman of the Board of Directors of Brandia SGPS, CFO / Corporate Controller at Netjets Europe (NTA, S.A. and Executive Jet, S.A.) and Manager at Ernst & Young. He holds a degree in management and business administration from the Instituto Superior de Gestão (ISG) with a graduate degree in Economics and Business at the Universidade Católica, where he also completed an advanced course in Management for Executives.

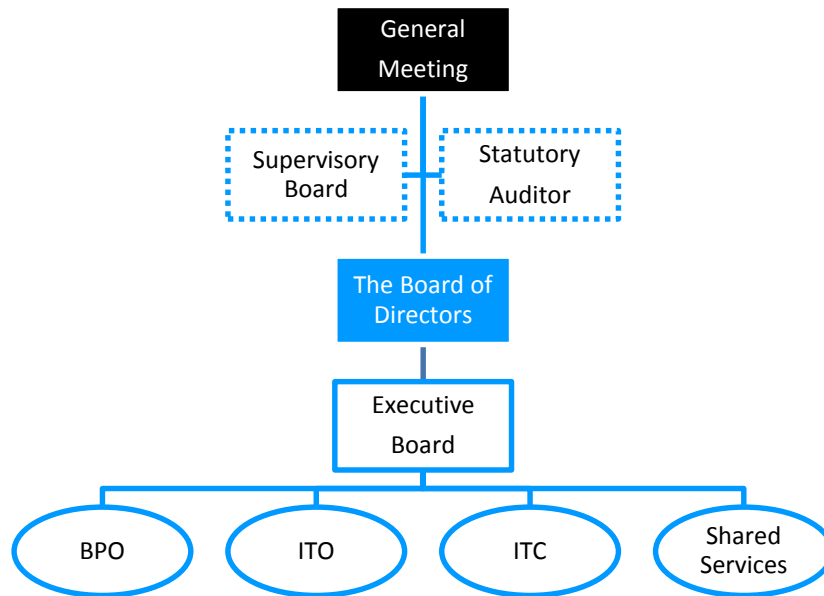
Fernando Manuel Cardoso Malheiro da Fonseca Santos has been a member of the Reditus Board of Directors since 2000. He was a member of the Board of Directors of Geocapital-Investimentos Estratégicos, S.A., BAO - Banco Ocidental de África, S.A. and Moza Banco S.A. Before his collaboration with the Reditus Group, he assumed the roles of Chairman of the Supervisory Board of Crédito Predial Português (1992-1993), Director of several holding companies (1988-1992) and of the ANOP (1976), adviser to the Office of the Secretary of State for Social Communication of the Presidency of the Council of Ministers (1976). He practised law in Luanda (1972-1975) and at the IPE (Instituto de Participações do Estado) (1977-1987) in Lisbon. He has a law degree from the Faculty of Law at Lisbon University.

José Manuel Marques da Silva Lemos has been a member of the Reditus SGPS Board of Directors since April 2010. He is Chairman of the Board of Directors of Clearwater International, S.A and Urbi Life - Estudos e Projetos de Gestão, S.A. and general manager at J. Lemos & Associados, Lda.. He has also worked as an independent consultant, university lecturer, Deputy Chairman of the Central-Banco de Investimento, S.A., Chairman of the Board of Management of the Caixa Central de Crédito Agrícola and of the Board of Directors of the Lisbon Stock Exchange. He holds a degree in Economics from the Instituto Superior de Economia of the Universidade Técnica de Lisboa (Lisbon Technical University) and a graduate degree in European studies from the Faculty of Law of the University of Coimbra.

20. Family, professional or regular and significant commercial relationships of the members, as applicable, of the Board of Directors, the General and Supervisory Board and Executive Board of Directors with shareholders to whom qualifying holdings exceeding 2% of the voting rights are attributed.

Do not exist. Some shareholders with qualifying holdings are also board members.

21. Organisation charts or functional maps showing the division of responsibilities between the different company bodies, commissions and/or departments of the company, including information about delegation of responsibilities, in particular with regard to delegation of the day-to-day administration of the company.



Within the framework of the corporate governance models authorised by the Portuguese Companies Code, Reditus has adopted the one-tier model that integrates as company bodies the General Meeting, the Board of Directors, the Audit Committee and the Statutory Auditor.

The Reditus Group is structured in four business units: BPO, IT Consulting, IT Outsourcing and Shared Services.

Shared services include the functional areas of support to Group management: Marketing and Communication, Trade, Accounting, Legal, Human Resources, Investor Relations and Management Control.

The management of each business activity is ensured in accordance with the principles of management autonomy and in accordance with the criteria and guidelines that are derived from the annual budget for each area, which is reviewed and approved annually by the respective areas and by the Reditus Board of Directors. The strategic, operational and investment guidelines for the various businesses are defined in the Annual Budget, and its control is regulated on a permanent basis within the framework of a management control system conducted by the Board of Directors of the Group.

Reditus SGPS, S.A. is the holding company of the Group responsible for the strategic development and overall management of the different business areas.

Corporate Bodies and Other Committees - Competences

General Assembly – is the highest level body of the company and is comprised of all shareholders. This corporate body meets at least once a year to approve the annual report and accounts, the proposal for the application of results and the report of the Compensation Committee and also to assess the performance of the Board of Directors and the Supervisory Board.

Board of Directors - is the body responsible for managing the activities of the company, under the terms established in the Portuguese Companies Code and in the partnership agreement, undertaking, namely, to:

- Acquire, encumber and dispose of any rights or movable and immovable assets, whenever it considers that this is necessary for Reditus;
- Obtain loans and perform any other credit operations in the interest of Reditus, under the terms and conditions it deems appropriate;
- Appoint proxies for Reditus with powers of any scope or extent;
- Determine objectives and management policies of the company and of the Group;
- Delegate powers in its members, under the terms established in the articles of incorporation;
- Designate the Company Secretary and the respective proxy;
- Recruit workers, establish their contractual conditions and exercise the respective disciplinary authority;
- Represent Reditus in and out of court, as plaintiff or defendant, propose legal actions and acknowledge, desist or acquiesce in them and commit to enter into arbitration agreements;
- Open, move and cancel any Reditus bank accounts, deposit and withdraw money, issue, accept, draw and endorse checks, bills of exchange and promissory notes, invoice statements, and any other debt securities;
- Decide on the participation in the capital of other companies or participation in other business;
- Manage the business of Reditus and perform all acts and operations with regard to the corporate object that do not fall within the competency allocated to other company bodies.

The Board of Directors may delegate the day-to-day management of the company to one or more directors or an Executive Board consisting of three or five directors, with the Board of Directors remaining responsible for selecting the Chairman of the Executive Board (article 13, paragraph 2 of the Articles of Incorporation).

The Board of Directors shall meet whenever its Chairman or other two directors shall convene it and can only adopt resolutions when the majority of its members are present (article 13, paragraph 7 of the Articles of Incorporation).

At its first meeting, the Board of Directors shall choose from among its members the respective Chairman, and if necessary, up to two Deputy Chairmen (article 13, paragraph 8 of the Articles of Incorporation).

Any director may be represented at a meeting by another director, on presentation of a letter to the Chairman of the Board of Directors (article 13, paragraph 9 of the Articles of Incorporation).

The table below indicates the composition of the Board of Directors as well as the responsibilities and areas of its members during the 2015 fiscal year:

Members	Responsibilities	Areas
Miguel Pais do Amaral	Director	Monitoring and assessment of corporate management
Francisco Santana Ramos	Chairman / CEO	Council coordination, overseeing the business and international management and coordinating the activity of the Executive Board in accordance with the respective regulations
Helder Matos Pereira	Board Member / CFO	Financial, HR, Management Control, CRM, Revenue Assurance, Assets
José António Gatta	Director	Monitoring and assessment of corporate management
Fernando Fonseca Santos	Director	Monitoring and assessment of corporate management
José Manuel Lemos	Director	Monitoring and assessment of corporate management

Pursuant to article 407, paragraph 4 of the Portuguese Companies Code, all matters that cannot be delegated by the Board of Directors are as follows:

- a) Co-optation of directors;
- b) Requests to convene General Meetings;
- c) Preparation of Reports and Annual Accounts;
- d) Provision of assurances and personal or real guarantees on behalf of the Company;
- e) Change of head office and capital increases;
- f) Resolutions on mergers, de-mergers or modifications to the corporate format of the Company

Executive Board - is the body responsible for the day-to-day management of the company, holding all powers of decision and representation necessary and/or convenient for the exercise of the activity that constitutes the company's corporate objective and the delegation

of which is not prohibited by law, namely implementing the objectives and management policies of the company, drawing up the annual financial and activity plans, manage the company's business, establish the human resources policy of the company and of the Reditus Group.

In accordance with article 407, paragraphs 3 and 4 of the Portuguese Companies Code and article 13, paragraph 2 of the Articles of incorporation, the Board of Directors may delegate the day-to-day management of the company to one or more directors or an Executive Board.

The members of the Executive Board and respective responsibilities are as follows:

Members	Responsibility
Francisco José Martins Santana Ramos	Chairman / CEO
Helder Filipe Ribeiro Matos Pereira	Director / CFO

According to the Executive Board rules of procedure, meetings of this body shall be convened by its Chairman, either on his initiative or at the request of another two of its members, and it shall meet at least once a month. Meetings shall be convened at three day's notice via email, although they may be scheduled with another notice periods and by other means, provided the date has the agreement of all the members. No resolutions can be taken by the Executive Board unless a majority of its members is present.

The Executive Board rulings are made by a simple majority of votes. In the event of a tied vote, the Chairman shall have the casting vote.

The Chairman of the Executive Board shall send the meetings and the minutes of the respective meetings to the Chairman of the Board of Directors and the Chairman of the Supervisory Board.

Directors performing executive duties when requested by other Board Members should provide in a timely and appropriate manner, all information requested by them.

Supervisory Board - is the body responsible for the supervision of business of the company in accordance with article 16 of the Reditus articles of incorporation, with particular responsibility for:

- Supervising the management of the company and overseeing the observance of the law and the partnership agreement;
- Verifying the accuracy of the accounting documentation prepared by the Board of Directors and overseeing the respective revision;
- Drawing up an annual report on its supervisory activities and issuing a statement of opinion on the annual report, accounts and proposals presented by the board;
- Supervising the process of preparation and dissemination of financial information;
- Monitoring the effectiveness of the risk management and control systems;

- Proposing to the General Meeting the appointment of the statutory auditor;
- Carrying out the supervision and evaluation of the activity of the External Auditor;
- Convening the General Meeting whenever the Chairman of the respective meeting fails to do so, being so obliged;
- Receiving any communication of irregularities presented by shareholders, employees of the company or others.

The Supervisory Board is the company's main interlocutor and is the first recipient of reports from the external auditor, whose activity it monitors and supervises. This Board proposes the external auditor, the respective remuneration and ensures that they are provided, within the enterprise, with the right conditions for the provision of services.

The Supervisory Board is responsible for proposing his termination to the General Meeting whenever there are justifiable grounds for it.

The Supervisory Board has its own rules of operation, which establish the rules governing its organisation and operation.

Statutory Auditor - the supervision of the company rests with the Supervisory Board and a Statutory Auditor in accordance with article 15 of the Reditus Articles of Incorporation. The current Statutory Auditor of Reditus is *BDO & Associados – SROC*, represented by Dr. José Martinho Soares Barroso.

Committee on Risk Analysis, Sustainability, Internal and Financial Control - this committee has the following powers:

- Assist the Board of Directors with issues related to the creation and follow-up of risk management and internal control systems and the evaluation of the functioning of these systems;
- Assess and monitor risks and sustainable development of the Reditus Group;
- Identify potential conflicts of interest related to carrying out the company activity;
- Assist the Board of Directors with complying with the legal and regulatory rules of the securities market applicable to the Reditus or to members of the Board of Directors, and continually assess the degree of compliance with these standards;
- Assist the Board of Directors with monitoring and supervising the financial and accounting policies of Reditus and the disclosure of financial results, in conjunction with the activity developed by the Supervisory Board and by the External Auditor, arranging and requesting the necessary information;
- Analyse the economic and financial situation, taking into account the current situation and future prospects with regard to aspects that are likely to influence and enhance the activity of the Reditus Group.

The Committee on Risk Analysis, Sustainability, Internal and Financial Control was composed of the following members on December 31, 2015: Francisco Santana Ramos, Helder Matos Pereira, José António Gatta and José Lemos.

Appointments and Assessments Committee – this committee has the following duties:

- Identify potential candidates for company director (in particular when it is necessary to fill a position left vacant by another director) or the other senior positions;
- To propose to the Board of Directors the members to be designated for the Executive Board;
- Determine the criteria for assessing the performance of the executive directors.
- Assess the executive manager's performance (members of the Executive Board), in order for the Remuneration Commission to assess the variable remuneration component;
- Communicate to the Remuneration Commission the performance assessment criteria considered in the executive manager's assessment and the respective results;
- Analyse and present proposals and recommendations, in the name of the Board of Directors, regarding remuneration and other compensations of the members of the Board of Directors.

On December 31, 2015, the Nominations and Assessment Committee consisted of the following members: Fernando Fonseca Santos and José Lemos.

Corporate Governance and Social Responsibility Committee - this committee has the following competences:

- Keep the Board of Directors and the Executive Board informed and updated concerning legal and regulatory changes in terms of corporate governance;
- Follow-up the application of corporate governance standards in the Reditus Group;
- Follow-up the creation of the Management Report, specifically with regard to the chapter dedicated to corporate governance;
- Submit a proposal to the Board of Directors about a Code of Conduct model, upon their request or in case it is considered convenient;
- Promote the application of Corporate Governance, Social Responsibility and Sustainability best practices in the Reditus Group;

- Assess the performance of the Executive Board Directors and the existing committees in Reditus, including carrying out an auto-assessment, exclusively concerning the fulfilment and the application of the Corporate Governance standards;
- Promote corporate identity and culture.

On December 31, 2015, the Corporate Governance and Social Responsibility Committee was composed of the following members: Fernando Fonseca Santos and José Lemos.

Committee on International and Strategic Planning - this committee has the following duties:

- Assist the Board of Directors in establishing the organisational and operational structure of the Reditus Group;
- Assist the Board of Directors in establishing, implementing and evaluating the Group's strategy with regard to matters of (i) diversification of businesses and investments; (ii) preparation of strategic plans; (iii) policies for growth and internationalisation of the Reditus Group;
- Propose to the Executive Board measures concerning technical and administrative organisation of the Company, as well as internal operating standards, particularly concerning personnel and their remuneration;

On December 31, 2015, the Committee on International and Strategic Planning consisted of the following members: Francisco Santana Ramos, Helder Matos Pereira and José António Gatta.

Operational Committee – this committee has the following duties:

- Monitor the execution and provide operational support for implementing the resolutions of the Board of Directors and Executive Board, whenever this is requested;
- Coordination of the operational activities of the different companies of the Group, whether or not integrated in business areas;
- Support the Board of Directors and Executive Board in setting their operational procedures;
- Streamline the acquisition of information for the members of the Board of Directors and their committees.

On December 31, 2015, the Operational Committee consisted of the following members: Francisco Santana Ramos, Helder Matos Pereira, Miguel Pais do Amaral and José António Gatta.

b) Operation

22. Availability and location where the operating regulations can be consulted, as applicable, of the Board of Directors, the General and Supervisory Board and the Executive Board of Directors .

There are operating regulations of the Board of Directors, the Executive Board and the Supervisory Board and they can be consulted on the company's website: <http://www.reditus.pt/pt-pt/investidores/governo-das-sociedades/estatutos-e-regulamentos>.

23. Number of meetings held and attendance level of each member, as applicable, of the Board of Directors, the General and Supervisory Board and the Executive Board of Directors at the meetings held.

Throughout 2014 fiscal year, there were 11 meetings of the Board of Directors and the physical attendance of the respective members was 100%.

The Executive Board normally meets once a week.

The management and supervisory bodies draft the minutes of their meetings and attendees at the meetings can dictate a summary of their interventions to the minutes.

24. Recommendation of the competent corporate bodies to carry out the performance assessment of the executive directors.

Performance assessment of the executive directors is conducted by the Appointments and Assessments Committee.

25. Predetermined criteria for assessing performance of the executive directors.

The pre-determined measurable criteria for performance assessment of the executive directors consider the actual growth of the company which is measured by a combined weighting of consolidated net profit, EBITDA and annual increase in the price of shares. These criteria take as reference the relevance of the areas of executive management that make up the duties of each board member and number of years in office.

26. Availability of each member, as applicable, of the Board of Directors, the General and Supervisory Board and Executive Board of Directors, showing the positions held simultaneously in other companies within and outside the group and other relevant activities performed by the members of those bodies during the fiscal year.

Miguel Maria de Sá Pais do Amaral

a) Positions in companies of the Reditus Group:

- Company Director
Reditus, Sociedade Gestora de Participações Sociais, S.A.

b) Positions in other companies:

- Chairman of the Board of Directors

Companhia das Quintas SGPS, SA
Edge Berggruen SGPS, SA
Edge Capital SGPS, S.A.
Edge International Holdings – SGPS, SA
Edge properties SGPS, SA
Hemera Energías Renovables España, SLU
Leya Global SA
Leya SA
Leya SGPS SA
Media capital SGPS, S.A.
AHS Investimentos SGPS, SA
Quifel International holdings SGPS SA
Quifel Natural Resources SA
Quinta de Pancas Vinhos SA
Topbuilding - Investimentos Imobiliários SA
Uksa Portugal, S.A.

- Company Director

Alfacompetição - Automóveis e Cavalos de Competição, SA
Courical Holdings, SGPS, S.A.
Greypart SGPS, SA
PARTBLEU SGPS, SA
Quifel Natural Resources SGPS SA
Quinta da Fronteira SA

- Chairman of the Management Board

BIOBRAX – Energias Renováveis Portugal, Lda

- Company Manager

Ageiridge - Compra e Venda de Imóveis, Lda
Ageiron - Compra e Venda de Imóveis, Lda
Ask4green, Lda.
Brio - Produtos de Agricultura Biológica, Lda
Diana - Sociedade de Promoção e Investimentos Imobiliários, Lda.
Dreams Corner, Lda.
Edge Brokers, Lda
Edge RM, LDA
Edge SVCS, Lda

Edge vs Prestação de Serviços, LDA
Henergy - Energias Renováveis, Lda.
Ixilu - Compra e Venda de Imóveis, Lda.
Kenuk – Compra e Venda de Imóveis, Unipessoal, Lda
LANIFOS - Sociedade de Financiamentos, Lda.
Neutripromo - Compra e Venda de Imóveis, Lda
Ngola Ventures, Lda.
Polistock - Sociedade Agro-Pecuária Unipessoal Lda.
Quartztown Lda
Quifel Energia SGPS Unipessoal Lda.
Situavox, Lda.
Sociedade AGRO-FLORESTAL Serra da Pousada Lda.
SOMARECTA- Investimentos Imobiliários e Turísticos Lda.

- Director

Global Publishing Group BV
Phillips Park Investment Corporation
Phillips Park LLC
Quifel International Group Ltd
Sports Partners BV

Francisco José Martins Santana Ramos

a) Positions in companies of the Reditus Group:

- Chairman of the Board of Directors
Reditus, Sociedade Gestora de Participações Sociais, S.A.
Reditus Gestão, S.A
- Company Director
ALL2IT Infocomunicações, S.A.
Reditus Business Security, SA
Reditus Consulting, S.A.
Reditus Business Products, S.A.
Reditus Imobiliária, SA
Ogimatech, SA
Tora, S.A.
JM Consultores de Informática e Artes Gráficas, S.A.
Roff, Consultores Independentes, SA

b) Positions in other companies:

- Company Director
AHS Investimentos SGPS

Helder Filipe Ribeiro Matos Pereira

a) Positions in companies of the Reditus Group:

- Company Director
Reditus, Sociedade Gestora de Participações Sociais, S.A.
ALL2IT Infocomunicações, S.A.
Reditus Gestão, SA
Reditus Imobiliária, SA
Reditus Business Solutions, SA
Roff, Consultores Independentes, SA

b) Positions in other companies:

- Company Manager
Hipótese Certa, Lda
EuroDingue, Lda
Silversnail, Lda.

José António da Costa Limão Gatta

a) Positions in companies of the Reditus Group:

- Company Director
Reditus, Sociedade Gestora de Participações Sociais, S.A.

b) Positions in other companies:

- Chairman of the Board of Directors
Elaio, SGPS, S.A.
Giessen Beteiligungs KG (Munique, Alemanha)
- Company Director
Nemotek Technologie S.A. (Rabat, Marrocos)

Fernando Manuel Cardoso Malheiro da Fonseca Santos

a) Positions in companies of the Reditus Group:

- Chairman of the Board of Directors
ALL2IT Infocomunicações, S.A.
- Company Director
Reditus, Sociedade Gestora de Participações Sociais, S.A.

José Manuel Marques da Silva Lemos

a) Positions in companies of the Reditus Group:

- Company Director
Reditus, Sociedade Gestora de Participações Sociais, S.A.

b) Positions in other companies:

- Chairman of the Board of Directors
CLEARWATER INTERNATIONAL, S.A.
Urbi Life – Estudos e Projetos de Gestão, S.A.
- Company Manager
J. Lemos & Associados, Lda.

The executive directors expressed maximum availability for performing their duties and achievement of the established goals and this has been confirmed by their physical attendance at meetings of the Board of Directors and Executive Board and the work within the Reditus Group.

The non-executive directors have expressed the availability required for performing their duties and achievement of the established goals. This availability has been confirmed by their physical attendance at meetings of the Board of Directors and the work performed within Reditus.

c) Committees within the administrative or supervisory body and managing directors

27. Identification of committees created within, as applicable, of the Board of Directors, the General and Supervisory Board and Executive Board of Directors and a location where the operating regulations can be viewed.

In accordance with best practices of corporate governance and as a way to improve the operational efficiency of its Board of Directors, Reditus SGPS (holding company) created in

addition to the Executive Board, five specialised committees for monitoring or assisting the Board of Directors or the Executive Board:

- Committee on Risk Analysis, Sustainability, Internal and Financial Control;
- Appointments and Assessments Committee;
- Committee on Corporate Governance and Social Responsibility;
- Committee on Strategic and International Planning;
- Operational Committee.

There is regulation only for the Executive Board, which can be viewed at the company's website. The remaining five executive boards do not have operation regulations.

The regulation for the Executive Board is available at:

http://www.reditus.pt/sites/default/files/files/regulamento_ce_reditus_sgps_10_07_2012.pdf

28. Composition, if applicable, of the Executive Board and/or identification of managing director (s).

The members of the Executive Board are as follows:

- Francisco José Martins Santana Ramos;
- Helder Filipe Ribeiro Matos Pereira.

29. Description of the responsibilities of each of the established committees and a summary of the activities conducted in carrying them out.

The responsibilities of the Specialized Committees are described in paragraph 21 of this report.

III. SUPERVISION

(Supervisory Board, Audit Committee or the General and Supervisory Board)

a) Composition*

* Throughout the reference year

30. Identification of the supervisory board corresponding to the adopted model.

The company has as its supervisory body the Supervisory Board, having adopted within the corporate governance models authorised by the Portuguese Companies Code, the one-tier system.

31. Composition, as applicable, of the Supervisory Board, the Audit Committee, the General and Supervisory Board or the Committee for Financial Affairs, indicating the minimum and maximum statutory number of members, statutory term of office, number of permanent members, date of the first appointment and end of mandate date for each member and reference may be made to the paragraph in the report where this information is already provided pursuant to paragraph 17.

The Supervisory Board consists of the chairman Rui António Gomes do Nascimento Barreira, two permanent members Jose Maria Franco O'Neill and Carlos Manuel Águas Garcia and a substitute, Maria Afonso Guerra Alves.

Pursuant to Article 15 of the Reditus Articles of incorporation, the Supervisory Board consists of a chairman, two effective members and an alternate elected by the General Meeting every three years.

Below we inform the date of the first appointment and end of mandate date:

Member	Date 1st Designation	End Date
Rui António <i>Gomes do Nascimento Barreira</i>	2002	2016
José Maria Franco O'Neill	2008	2016
Carlos Manuel Águas Garcia	2014	2016
Maria Rita Afonso Guerra Alves	2014	2016

32. Identification, as applicable, of the members of the Supervisory Board, the Audit Committee, the General and Supervisory Board or the Committee for Financial Affairs, who consider themselves independent pursuant to Article 414, paragraph 5 CSC and reference may be made to the paragraph in the report where this information is already provided pursuant to paragraph 18.

Every Supervisory Board Council follows incompatibility rules foreseen in paragraph 1 of article 414 A of the Portuguese Companies Code.

Dr. Rui António Gomes do Nascimento Barreira and Dr. José Maria Franco O'Neill does not fulfil the requirement of independence foreseen in paragraph 5 of article 414, since they have been elected for over two mandates.

33 . Professional qualifications as applicable of each member of the Supervisory Board, the Audit Committee, the General and Supervisory Board or the Committee for Financial Affairs and other relevant professional information and reference may be made to the paragraph in the report where this information is already provided pursuant to paragraph 21.

The members of the Supervisory Board have the following academic qualifications and professional experience:

Rui António Gomes do Nascimento Barreira is the Chairman of the Supervisory Board of Reditus. He is the main Advisor of the Law centre of the Presidency of the Council of Ministers and is also a member of the Supervisory Board of Benfica SAD. He is a guest lecturer at the Law School of Universidade Nova. He has previously collaborated with the Commission on Fiscal Reform of Income Taxes (1997-1989) and was a member of the Committee on Reform of the Tax Procedure (1998). He holds a Law degree from the Law School of Lisbon and a Masters of Legal and Economic Sciences from the same university. He is an attorney and Legal Advisor.

José Maria Franco O'Neill is a member of the Reditus Supervisory Board. He is a board member of AHS Investimentos SGPS, SA, Greypart SGPS, SA, Companhia das Quintas, SGPS, SA, Sociedade Agrícola da Quinta da Romeira de Cima, SA e Agrocado, SA, Soc. Agrícola Cova da Barca, SA, Soc. Agrícola Gaianense, SA, Companhias das Quintas Vinhos, SA, Portuvinus, SA, Quinta de Pancas Vinhos, SA. He's also Company Manager at Jon Sociedade Lda He was a Member of the Management Board of the Lisbon Subway System, EP (Oct/2003-Nov/2006), President of Sotrans, S.A. (Jan/2003-Nov/2006), Board Member of Ensitrans, AEIE (Nov/2004-Nov/2006), Board Member of Companhia Portuguesa de Trefilaria, S.A. (1985-2003), Chairman of the Management Board of Dial – Distribuidora de Arames, Lda. (1989-2003) and Manager of Dinaço – Sociedade Metalúrgica dos Açores, Lda. (1988-2003). He has a Business Management and Organisation degree from ISCTE (Instituto Superior de Ciências do Trabalho e da Empresa).

Maria Rita Afonso Guerra Alves is a member of the Reditus Supervisory Board. Lawyer since 1994 with experience in Company Law and Labour Law, she is currently an associate of Alves & Associados, Sociedade de Advogados, RL. She has a degree in Law by the Universidade Lusíada, concluded in 1992.

b) Operation

34. Availability and location where the operating regulations can be consulted, as applicable, of the Board of Directors, the Audit Committee, the General and Supervisory Board or the Committee for Financial Affairs and reference may be made to the paragraph in the report where this information is already provided pursuant to paragraph 22.

There are operating regulations of the Supervisory Board and they can be consulted on the company's website.

35. Number of meetings held and attendance level of each member, as applicable, of the Supervisory Board, the Audit Committee, the General and Supervisory Board and the Committee for Financial Affairs and reference may be made to the paragraph in the report where this information is already provided pursuant to paragraph 23.

Meetings of the Supervisory Board are convened and run by its chairman and take place every three months. In addition to the regular meetings, the Supervisory Board may meet whenever convened by its Chairman or by the two members who compose it.

The attendance of the Supervisory Board members to the meetings was 100%.

36. Availability of each member as applicable, of the Supervisory Board, the Audit Committee, the General and Supervisory Board and the Committee for Financial Affairs, showing the positions held simultaneously in other companies within and outside the group and other relevant activities performed by the members of those bodies during the fiscal year and reference may be made to the paragraph in the report where this information is already provided pursuant to paragraph 26.

Information on positions held by the Supervisory Board members is available in point 33.

The Supervisory Board members expressed to have the availability required for performing their duties and achievement of the established goals. This availability has been confirmed by their attendance at meetings of the Supervisory Board and the work performed within Reditus.

c) Responsibilities and roles

37. Description of procedures and criteria applicable to the intervention by the supervisory body for purposes of hiring additional services to the external auditor.

Services, apart from the audit services, rendered to the Company by an External Auditor and by any entity it meets in a holding relationship or which integrates the same network, are subject to previous approval from the Supervisory Board.

The Board of Directors presents a proposal to the Supervisory Board with the basis for hiring the aforementioned services from the auditor, and the Supervisory Board should authorise such hiring before the signature of the corresponding contract between Company and External Auditor.

The evaluation performed by the Supervisory Board to the proposal of the Board of Directors considers the independence of the External Auditor in the fulfilment of its professional duties and the auditor's position in the rendering of such services, namely the experience of the External Auditor and the corporate knowledge.

Additionally, although hiring of several services within the audit services to the External Auditor is admissible, it will always be considered an exception. During the 2015 fiscal year, no additional services were hired from the External Auditor.

38. Other roles of the supervisory bodies and if applicable of the Committee for Financial Affairs.

The responsibilities of the Supervisory Board are detailed in paragraph 21 of this report.

The statutory auditor and the external auditor oversee the implementation of the remuneration policies and systems, the efficiency and operation of the internal control mechanisms and are required to report any significant shortcomings to the company's Supervisory Board. The statutory auditor also verifies the corporate governance report, pursuant to applicable law.

IV. STATUTORY AUDITOR

39. Identification of the statutory auditor and the partner who may represent him.

The position of permanent statutory auditor for the company is carried out by the independent auditing firm of BDO & Associados – SROC represented by José Martinho Soares Barroso who also acts as the external auditor.

40. Consecutive number of years in which the statutory auditor provides services for the company and/or group.

The statutory auditor has provided services for the company and/or group for 13 consecutive years. In 2013, the external auditor completed the fourth term of the governing bodies, having been appointed again for the three-year period 2014-2016. However, in 2011, a new member responsible for overseeing or directly executing the external audit works was appointed.

41. Description of other services provided by ROC to the company.

BDO & Associados – SROC did not provide any services other than independent audit of the Company.

V. EXTERNAL AUDITOR

42. Identification of the appointed external auditor pursuant to Article 8 and statutory auditor partner who represents him in the fulfilment of these duties as well as the respective CMVM (Portuguese Securities Market Commission) registration number.

The external auditor of Reditus, as well as the statutory auditor is BDO & Associados – SROC, enrolled in the Order of Certified Public Accountants under No. 29 and registered with the CMVM (Portuguese Securities Market Commission) under No. 1122, represented by Dr. José Martinho Soares Barroso.

43. Consecutive number of years in which the external auditor and his statutory auditor partner provide services for the company and/or group.

The external auditor provides services for the company and/or group for 13 consecutive years.

44. Policy and frequency of rotation of the external auditor and respective statutory auditor partner who represents him in the fulfilment of those duties.

Reditus has not established nor implemented any policy of rotation of the external auditor.

Maintaining the auditor is based on the opinion of the supervisory body which specifically weighed the conditions of auditor independence and the benefits and costs of its replacement.

In 2013, the external auditor completed the fourth term of the governing bodies, having been appointed again for the three-year period 2014-2016. However, in 2011, a new member responsible for overseeing or directly executing the external audit works was appointed.

45. Recommendation from the entity in charge of the assessment of the external auditor and frequency of such assessment.

The Supervisory Board assesses annually the external auditor and proposes to the General Meeting his termination whenever there are justifiable grounds for it.

46. Identification of jobs, other than auditing, performed by the external auditor for the company and/or companies with which it is in a controlling relationship, as well as indicating internal procedures for approval of hiring such services and stating the reasons for their hiring .

During the 2015 fiscal year no jobs other than auditing were carried out by the external auditor.

47. The sums of annual remuneration paid by the company and/or by legal entities in a controlling relationship or from the group to the auditor and other natural or legal persons belonging to the same network and details of the percentage for the following services (for purposes of this information, the network concept comes from the European Commission Recommendation No. C (2002) 1873 of May 16th):

Auditors	Services	12-31-2015	12-31-2014
BDO & Associados, SROC	Statutory audit	50,000	50,000
Auren Auditores & Associados, SROC*	Statutory audit	65,400	68,400
Total		115,400	118,400

* Auren Auditors & Associados, SROC performs statutory audit services in individual companies of the Reditus Group and BDO & Associados, SROC performs statutory audit services in Reditus SGPS as well as consolidated Reditus SGPS

C. INTERNAL ORGANISATION

I. Articles of incorporation

48. Applicable rules for amendment of the articles of incorporation (Article 245 -A, paragraph 1, subparagraph h).

There are no rules for amending the articles of incorporation other than those deriving from the law applicable to it.

II. Reporting irregularities

49. Means and policy on reporting irregularities which have occurred in the company.

Reditus Group shareholders, social body members, employees, service renderers, clients and suppliers must report to the Internal Audit Unit any irregularities that they detect or which they know or have solid suspicions in order to prevent or stop irregularities which may cause serious damage to Reditus.

The aforementioned communication should be made in writing and sent to the email address irregularidades@reditus.pt with access reserved to the Internal Audit Unit, and include all elements and information the author has and considers necessary for evaluation.

Besides the referred email address, Reditus employees also have another direct and confidential channel in the Reditus Intranet, where they can communicate to the Internal Audit Unit financial and accounting irregularities.

Any complaint addressed to the Internal Audit Unit will be maintained strictly confidential and the origin of the complaint will remain anonymous.

The person in charge of the Internal Audit Unit must evaluate the situation described and decide or propose corrective measures to the Supervisory and the Executive Board, which, according to each specific case, he/she deems proper.

III. Internal control and risk management

50. Persons, bodies or committees responsible for internal audit and/or implementation of internal control systems.

Taking into account current market conditions, the Reditus Board of Directors has given increasing importance to the development and improvement of the mechanisms and procedures of internal control and risk management, in strategic, operational, economic and financial terms in order to better manage the risk inherent in Reditus operations and ensure the effective operation of the internal control systems.

Within this framework and given the development of good Corporate Governance practices in compliance with the rules and recommendations issued by the CMVM (Portuguese Securities Market Commission), establishment of a Committee for Risk Analysis, Sustainability, Financial and Internal Control has been approved at the meeting of the Board of Directors on May 31, 2011.

The Reditus Group is subject to a wide range of risks that can have a negative impact on its activity. All these risks are properly identified, assessed and monitored and it is up to different departments within the company to manage them with special emphasis on the Risk Committee and the Committee for Risk Analysis, Sustainability, Financial and Internal Control.

The Risk Committee (integrated into the Financial Management of the Group) has the duty of effective detection of risks related to the company's operations.

This Committee reports to Dr. Helder Matos Pereira, Group CFO and has the responsibility to report the matter to the Commission for Risk Analysis, Sustainability, Financial and Internal Control.

This Committee has developed and improved the effectiveness of its risk management model, strengthening the communication channels between the various business areas, the Unit itself and the Committee for Risk Analysis, Sustainability, Financial and Internal Control in order to anticipate and identify risks, thus enabling their timely management.

In a first phase the person in charge of the project identifies the typical risks associated with their business namely: (i) excessive concentration of projects in small number of clients; (ii) establishment of unbalanced ceilings and investments in terms of services to be provided and

operational requirements; (ii) strict contractual penalties for delays or breaches of established goals with clients, delaying client's delivery dates and other burdensome conditions; (iii) fast fading away of developed IT solutions for clients, (iv) lack of understanding or mismatching of client needs or market demands.

In a second phase, the Committee assesses operational risks and identifies financial risks, namely credit risks, foreign currency risks and liquidity risks.

All investments or new business of a certain size shall be subject to prior approval of the Committee for Risk Analysis, Sustainability, Financial and Internal Control.

It is worth mentioning that it is up to the Risk Committee, in coordination with the Committee for Risk Analysis, Sustainability, Financial and Internal Control, to ensure matching and control of the risks of potential transactions with the strategy and risk profile outlined for Reditus.

It is the responsibility of the Committee for Risk Analysis, Sustainability, Financial and Internal Control and the Risk Committee, to perform several actions for monitoring and evaluating the operation of the mechanisms and internal control procedures, as well as implementing improvements in these mechanisms and procedures, paying attention to its suitability to the strategy outlined in the risk management model.

Within this framework, the Commission and the Risk Committee are generally governed by the following principles:

- Identification of operational risks arising from the Group's operations;
- Identification of risks which have financial impact on the Group;
- Assessment of the implementation level of internal controls;
- Establishing together with the various departments corrective measures for mechanisms and procedures of internal control and risk management;
- Monitoring and assessment of the information processing system;
- Compliance of business operations and the strategy outlined for the Group.

The Risk Committee has a methodology for qualifying projects, through the analysis of certain parameters for identifying and assessing the consequences and probability of risk occurrence for each potential transaction.

This methodology has enabled to anticipate and mitigate any negative impacts of the occurrence of certain situations of identified risks.

The external auditor verifies the efficiency and operation of the internal control mechanisms within the framework of his work of statutory auditing and reports any significant shortcomings to the Supervisor Board.

51. Explanation, also by including an organisational chart of the relationships of hierarchical dependence and/or functional in relation to other bodies or committees of the company.

The Board of Directors and the Supervisory Board acknowledge the importance of the systems of risk management and internal control have for the Company, fostering the susceptible human and technological means of creating a balanced and adequate control environment to the risks of the activities.

The management body ensures through the Risk Committee, the creation and operation of internal control and risk management systems. It is up to the Supervisory Board to supervise the working of those systems and review them in their meetings.

Both the management body and the supervisory body have access to the reports and opinions issued by the Risk Committee, performing assessments of the functioning and adjustment to the company's needs of the internal control and risk management systems implemented.

52. Existence of other working areas with expertise in risk control.

There are no other working areas responsible for risk control other than those referred in paragraph 50.

53. Identification and description of the main types of risks (economic, financial and legal) to which the company is exposed in the course of its activities.

The Reditus Group is exposed to various risks arising from its activities and the following are the main risk factors of relevance and impact on businesses:

Counter-party credit risk - the counter-party credit risk results primarily from the possibility of default of clients, either by temporary liquidity problems or long-term systemic difficulties.

The management policy for counter-party credit risk consists in the analysis of the technical capabilities and exposure of each counter-party. Considering the nature and robustness of clients which constitute almost the Group's entire Client portfolio, the risk of default of counter-parties is significantly mitigated.

Risk associated with interest rates - the interest rate risk arises mostly from loans that are indexed to a benchmark interest rate.

The management of risks associated with interest rates are conducted through sensitivity analysis to changes in interest rates, notably to Euribor.

Foreign exchange risk - the foreign exchange risk is associated with operations abroad of the Reditus Group.

Currently, the largest exposure to foreign exchange risk results from fluctuations between the U.S. Dollar and the Euro, stemming from operations in Africa. The general policy of Reditus is based on signing major contracts in EUR thus minimising the impact of currency fluctuations.

Risks of legal nature - the main legal risks are linked to potential problems with clients and employees. These risks are managed through the internal control system which has a

methodology for qualifying projects, through the analysis of certain parameters for assessing the impact and probability of occurrence of risks for each potential business. All contracts and other legal cases are reviewed by the legal department in order to reduce potential future risks.

54. Description of the identification, assessment, monitoring, control and risk management process.

Information provided in paragraph 50.

55 Main elements of the internal control and risk management systems implemented in the company in relation to the financial reporting process (Article 245 -A, paragraph 1, subparagraph m).

It is the responsibility of the Executive Board to ensure proper disclosure of financial information that faithfully represents the situation of the group at any time, in compliance with the regulations issued by the regulatory entities applicable at any time.

The annual financial information is only disclosed after review by the external auditor and the Supervisory Board. The annual financial information and the one for the interim periods will be disclosed only after authorisation by the Board of Directors following a proposal from the Executive Board which conducts the corresponding preliminary validation tests.

It is up to the Supervisory Board to supervise the preparation and disclosure of financial information; in this scope, the Supervisory Board held meetings to allow for the follow-up of these processes with the Executive Board members, the external auditor and the people in charge of accounting, planning and management control.

IV. Investor Support

56. Service responsible for investor support, composition, duties, information provided by these services and contact information.

Reditus has an Office of Investor Relations which ensures adequate relationship with shareholders, financial analysts and regulatory authorities of capital markets, namely the CMVM (Portuguese Securities Market Commission) and Euronext Lisbon.

It is this department's responsibility to promote ongoing and constant contact with the market complying with the principle of shareholder equality and ensuring that investors are able to access information in a uniform fashion, providing within the terms permitted by law, requested information or that somehow contribute to greater transparency and participation in the Company's existence.

Reditus offers a wide range of information through its website: www.reditus.pt. The aim is to introduce the company to investors, analysts and the general public, providing permanent access to relevant and updated information. Thus, data regarding the company's activities can be viewed, as well as information specifically aimed at investors, which is available in

Portuguese and English in the "Investors" section. From this information the following stand out: results presentation, privileged information and other reports for the CMVM, reports and accounts, the financial calendar, the shareholder structure, the board and the market performance of Reditus shares.

Information requests may be done by phone or through the website (www.reditus.pt).

Given the company's dimension, the investor support office is composed only by the representative for market relations, who has the following contact details:

Address

Estrada do Seminário, 2 Edifício Reditus 2614-522 Alfragide

Phone - (+351) 21 412 4100

Fax - (+351) 21 412 4199

E-mail - accionistas@reditus.pt

Site - www.reditus.pt

57. Company representative for market relations.

Maria Summavielle

Phone: +351 21 412 41 00

Fax: +351 21 412 41 99

Cell: +351 91 388 00 28

[E-mail: accionistas@reditus.pt](mailto:accionistas@reditus.pt)

58. Information about quantities and response time to requests for information received during the year or outstanding from previous years.

Requests for information addressed to the Office were responded within a maximum of two working days.

V. Web Site

59. Address (es).

Reditus website is available at: www.reditus.pt

60. The location of information about the firm, the public company status, headquarters and other items is mentioned in Article 171 of the Portuguese Companies Code.

In the Reditus website within the <<Investors>> tab, there is a <<Corporate Governance>> tab containing information posted about the firm, the public company status, headquarters and other items in Article 171 of the Portuguese Companies Code.

61. Location where the Articles of incorporation and working regulations of the bodies and/or committees are posted.

In the Reditus website within the <<Investors>> tab, there is a <<Corporate Governance>> tab, which contains the <<Articles of incorporation and Regulations>> tab, and inside this last tab we find the Partnership Agreement, as well as the following regulations:

- Board of Directors Regulations;
- Executive Board Regulations;
- Supervisory Board Regulations.

62. Location of information on the identity of the members of the corporate bodies, the representative for market relations, the Investor Support Office or equivalent structure, their roles and contact information.

In the Reditus website within the <<Investors>> tab, there is a <<Corporate Bodies>> tab containing the composition of the corporate bodies.

On the other hand, in the Reditus website within the <<Investors >> tab, there is an <<Investor Support Office>> tab containing information posted regarding the identity of the representative for market relations as well as contact information and roles.

63. Location of financial statements, which should be accessible for at least five years, as well as the mid-year calendar of corporate events disclosed at the beginning of each semester, including among others, General Meetings, disclosure of yearly, mid-year and if applicable, quarterly accounts.

In the Reditus website, in the tab identified as <<investors>>, there is a tab regarding <<Report and Accounts>>, where accounting documentation, which will remain accessible during five years, are disclosed.

On the other hand, in the Reditus website within the <<Investors>> tab, there is an <<Events Calendar>> tab where information is posted regarding the bi-annual calendar of corporate events.

64. Location where the general meeting convening notice is posted along with all the corresponding preparatory and subsequent information.

In the Reditus website within the <<Investors >> tab, there is a <<Proposals and Convening Notices for General Meetings >> tab where we have postings of the convening notice of the proposed resolutions and the minutes of the general meeting.

65. Location of historical records containing the resolutions passed at the company's general meetings, the share capital represented and the voting results, covering the previous three years.

In the Reditus website within the <<Investors >> tab, there is a <<Proposals and Convening Notices for General Meetings >> tab containing the historical record of convening notices, agendas and resolutions passed at General Meetings, as well as information on the share capital represented and the voting results in the respective meetings covering the previous five years.

D. REMUNERATION

I. Determining Responsibility

66. Guidelines regarding the responsibility for determining the remuneration of company officers, members of the Executive Board or managing director and company directors.

It is up to the Reditus General Meeting to appoint the members of the Remuneration Committee, which is responsible for establishing remunerations and for presenting the annual declaration on remunerations policies of the administrative and supervisory bodies members. The Remuneration Committee is in charge of presenting and proposing to shareholders the principles of the remuneration policy of the social bodies and establish the corresponding remunerations. Furthermore, the proposed declaration is object of evaluation and deliberation by shareholders at the annual General Meeting.

The aforementioned declaration on remuneration policies includes all of the company's directors (as per the provisions of paragraph 3 of article 248-B of the Portuguese Securities Code), since the Reditus Management Board understands that such directors are merely the members of the company's administration and supervisory bodies.

II. Remuneration Committee

67. Composition of the Remuneration Committee, including names of natural or legal persons hired to provide support and a statement on the independence of each member and committee chairpersons.

The Remuneration Committee consists of the Chairman of the General Meeting Dr. Diogo Lacerda Machado, Chairman of the Supervisory Board Dr. Rui Barreira, and Dr. José Manuel de Almeida Archer, all independent members on the Board of Directors.

The Remuneration Committee works with full autonomy, not having hired any natural or legal persons to assist in carrying out its duties.

68. Knowledge and experience of the members of the remuneration committee on remuneration policy.

Members of the Remuneration Committee have the necessary and proper knowledge to reflect, handle and decide on all subjects concerning remuneration policies.

All elements of the Remuneration Committee have academic training with extensive professional experience, performing duties as members of the management body of several entities, including financial institutions, listed companies, law firms, consolidating relevant practical knowledge regarding the remuneration policy, performance evaluation systems and related matters.

III. Remuneration structure

69. Description of the remuneration policy of the management and supervisory bodies pursuant to Article 2 of Law No. 28/2009 of June 19.

According to paragraph 1 of Article 18 of the Articles of Incorporation the remuneration of the members of the Board of Directors is set by the Remuneration Committee composed of three members elected every three years by the General Meeting.

At the General Meeting of June 2015 the criteria applied for establishing the remuneration of members of the Board of Directors for the 2014 year were approved. These criteria included a combination of relevance in the areas of executive management that constitute the duties of each board member and the number of fiscal years in effective exercise of those roles in the company.

Regarding the variable remuneration of the members of the Board of Directors, this is established by the combined weighing of consolidated net result, EBITDA and the annual increase in the price of shares and the percentage of overall profits allocated to the board members must not exceed ten percent, according to the provisions of paragraph 3 of Article 18 of the Articles of Incorporation.

The non-executive directors are only paid a fixed salary or with attendance vouchers, without any variable component in the salary.

The members of the Supervisory Board do not receive any remuneration for their roles.

However the company's articles of incorporation provide for in paragraph 3 of Article 18, that the salaries of members of the board of directors may be fixed or consist partly of a percentage of the profits of the fiscal year and the percentage of overall profits allocated to the directors must not exceed ten percent.

Reditus does not have any profit share program with shares.

It is the Remuneration Committee's concern that bonuses for the Board of Directors take into account not only the fiscal year's performance but also adequate sustainability of profits in the coming fiscal years.

The members the Board of Directors have not entered into any contracts with the company or third parties, which have the effect of mitigating the risk inherent in the remuneration fluctuation established by the company.

Reditus does not provide any compensation for dismissal or resigning from the position of Board Member.

70. Information on how remuneration is structured in a way to match the interests of members of the Board of Directors with the long-term interests of the company as well as on how performance assessment is based and discourages excessive risks.

Variable remuneration of the Executive Board members is determined by the Remunerations Committee aiming to align the variable component part of these board members' remuneration with the corresponding Company's performance in each fiscal year, which is measured considering the relation between the consolidated net result, the EBITDA and the annual evolution of shares quotation, and is also related to the responsibility and performance of each particular board member.

Variable remuneration depends on the positive performance of the company and the variable remuneration limits (10% of the net result) aim, mainly, to discourage excessive risk-taking, stimulating the pursuit of an adequate risk management strategy.

71. Reference, if applicable, to the existence of a variable remuneration component and information about possible impact of performance assessment on this component.

The variable component of the executive board members remuneration is determined by the Remunerations Committee aiming to align the variable component part of these board members' remuneration with the corresponding Company's performance, which is measured considering the relation between the consolidated net result, the EBITDA and the annual evolution of shares quotation, and is also related to the responsibility and performance of each particular board member. Thus, the performance evaluation impacts on this remuneration component. The existence of a proper balance between the fixed and variable components of such remunerations is also ensured.

72. Payment deferral of the variable remuneration component, mentioning the period of deferral.

Reditus implemented the procedures required for adopting a policy of deferring payment of the variable remuneration component, as can be verified in the last statements on the remuneration policy by the members of the Board of Directors and the supervisory body of Reditus.

However, until now, there is no deferral on the payment of the aforementioned variable remunerations since, in the past 4 fiscal years; the conditions on which their payment was dependent have not been met.

73. Criteria that underlie the allocation of variable remuneration in shares as well as on the maintenance, by executive directors of these shares, on any eventual signing of contracts relating to these shares, namely *hedging contracts or of risk transfer, the respective ceiling and its relationship to the amount of the total annual remuneration.*

The Company does not have in effect any remuneration measures which allow allocation of shares and/or any other profit sharing program with shares.

The members the Board of Directors have not entered into any contracts with the company or third parties, which have the effect of mitigating the risk inherent in their remuneration fluctuation.

74. Criteria that underlie the allocation of variable remuneration in options and showing the deferral period and the exercise / strike price.

The Company does not have in effect any remuneration measures which allow allocation of rights to purchase stock options.

75. Main parameters and grounds for any annual bonus system and any other non-cash benefits.

Information provided in paragraph 69.

76. Main characteristics of complementary pension or early retirement systems for board members and the date that they were approved by the general meeting of shareholders, in individual terms.

There aren't any supplementary pensions or early retirement programs for board members.

IV. Remuneration disclosure

77. Indication of the annual remuneration earned on aggregate and individually by members of the company's board of directors, from the company including fixed and variable remuneration and regarding this, mentioning the different components that originated it.

Pursuant to Law No. 28/2010 of June 19, below follows the remuneration received by individual members of the Board of Directors:

Executives	230,000
Francisco Santana Ramos	120,000
Helder Matos Pereira	110,000
Non-Executives	0
Miguel Pais do Amaral	0
José António Gatta	0
Fernando Fonseca Santos	0
Rui Miguel Ferreira	0
José Manuel Silva Lemos	0

In 2015, no variable remuneration component was paid to the Board of Directors.

The fixed remuneration paid to the board members during the fiscal year ended on December 31, 2015 amounted to 230,000 euros

78. Amounts paid, for any reason whatsoever by other companies in a control or group relationship or which are subject to common control.

The amount of remuneration paid to the Management Bodies was paid by Reditus Business Solutions.

79. Remuneration paid in the form of profit sharing and/or bonus payments and the reasons why such bonuses and/or profit sharing were granted.

Remuneration paid in the form of profit sharing and/or bonus payments are described in paragraph 69 and are part of the variable component as bonuses, taking into account the directors' performance, in view of the proposed goals. In the past 4 fiscal years, there were, however, no conditions which made the payment of variable remuneration possible.

80. Compensation paid or owed to former executive directors regarding the termination of their duties during the year.

No compensation has been paid or was due to former executive directors regarding termination of service during the 2015 fiscal year.

81. Indication of the annual remuneration earned on aggregate and individually by members of the company's supervisory board of directors pursuant to Law No. 28/2009 of June 19.

The members of the Supervisory Board do not receive any remuneration for their roles.

82. Details of the remuneration in the reference year of the chairman of the General Meeting.

The Chairman of the General Meeting does not receive any remuneration for performing his/her duties.

V. Agreements with implied remuneration
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83. Contractual limitations provided for any compensation to be paid upon dismissal without just cause of a director, and its relationship with the variable component of the remuneration.

There aren't any contractual limitations for any compensation to be paid upon dismissal without just cause of a director, thus the laws on the matter are applicable.

84. Reference to the existence and description with details of the amounts involved, of agreements between the company and members of the board of directors and officers, as per paragraph 3 of Article 248.-B of the Portuguese Securities Code, providing for compensation in case of dismissal without just cause or termination of employment following a change of company control. (Article 245-A, paragraph 1, subparagraph I).

There aren't any agreements between the company and members of the board of directors and officers, as per paragraph 3 of Article 248-B of the Portuguese Securities Code, providing for compensation in case of resignation, dismissal without just cause or termination of employment relationship following a change of company control.

VI. Allocation of shares plans or stock options

85. Plan name and its recipients.

The Company does not have in effect any remuneration measures which allow allocation of shares and/or any other profit sharing program with shares.

86. Plan details (terms of allocation, clauses forbidding transfer of shares, criteria on the share price and the exercise price of the options, the period during which the options may be exercised, types of shares or options to be allocated, existence of incentives for purchasing shares and/or exercise options).

Not applicable.

87. Option rights allocated for purchasing shares ('stock options') that benefit employees and collaborators of the company.

Not applicable.

88. Control mechanisms provided for any system of employee participation in the capital to the extent that voting rights are not exercised directly by them (Article 245-A, paragraph 1, subparagraph e).

Not applicable.

E. TRANSACTIONS WITH RELATED PARTIES

I. Control mechanisms and procedures

89. Mechanisms implemented by the Company for purposes of monitoring transactions with related parties (*For this purpose we refer to the concept arising from IAS 24*).

The transactions of significant importance with qualified shareholders or entities that have any relationship with them, pursuant to Article 20 of the Portuguese Securities Code are submitted to preliminary approval of the Supervisory Board. This body establishes the necessary procedures and criteria for the definition of the importance level of these transactions which are described in paragraph 91.

90. Indication of the transactions that were subject to control in the reference year.

During fiscal year 2015, transactions between the company and qualified shareholders or entities that are in a relationship with them, pursuant to Article 20 of the Securities Code have not been subject to control by the Supervisory Board.

91. Description of the applicable procedures and criteria for intervention by the supervisory body for the purpose of preliminary assessment of the transactions to take place between the company and qualified shareholders or entities that have any relationship with them, pursuant to Article 20 of the Portuguese Securities Code.

The transactions of significant importance with qualified shareholders or entities that have any relationship with them, pursuant to Article 20 of the Portuguese Securities Code are submitted to preliminary approval of the Supervisory Board.

Transactions considered to be significantly important are those that are not part of the current activities of the company or of qualified shareholders or entities with which they are in one of the situations listed in Article 20 of the Portuguese Securities Code.

In turn and in view of the provisions of Article 246, paragraph 3, subparagraph c) of the Portuguese Securities Code, it shall be further considered transactions with significant importance, those that significantly affect the financial position or performance of the company.

In the Notes to the Consolidated Financial Statements of the Report and Accounts are described all transactions between, on the one hand the Company and on the other the qualified shareholders or entities with which they are in one of the situations listed in Article 20 of the Portuguese Securities Code.

II. Elements related to the transactions

92. Indication of the location of the financial statements where information is available on transactions with related parties, pursuant to IAS 24, or alternatively the reproduction of such information.

In the attachment to the financial statements of the 2015 Report and Accounts are described the main elements of business with related parties, pursuant to IAS 24, including the transactions and operations between the Company and the qualified shareholders and associated entities.

The transactions between the company and the qualified shareholders or entities with these in any relationship, pursuant to Article 20 of the Portuguese Securities Code were carried out under normal market conditions, in the course of normal activity of Reditus.

PART II - EVALUATION OF CORPORATE GOVERNANCE

1. Name of the Corporate Governance Code adopted

The Corporate Governance Code to which the company is subject or has decided to voluntarily submit should be indicated, pursuant to and for the purposes of Article 2 of this Regulation.

The location where the texts of the corporate governance codes are available to the public to which the issuer is subject (Article 245-A, paragraph 1, subparagraph p) should be indicated.

Within the framework of the corporate governance models authorised by the Portuguese Companies Code, Reditus has adopted the one-tier model that integrates as company bodies the General Meeting, the Board of Directors, the Audit Committee and the Statutory Auditor.

The texts of the corporate governance codes are available on the company website and were equally made public through the CMVM's (Portuguese Securities Market Commission) website.

2. Analysis of compliance with the adopted Corporate Governance Code

Reditus believes that, notwithstanding the failure to fully comply with the recommendations of CMVM, as explained in detail in the table below, the extent of adoption of the recommendations is quite broad and thorough.

The table below lists the CMVM's recommendations laid down in that code, specifying whether they were or were not fully adopted and the location in this report where these are described in greater detail.

Recommendation	Information on adoption	Description in the report
I. VOTING AND COMPANY CONTROL		
I.1. Companies should encourage their shareholders to attend and vote at general meetings, namely by not setting an excessively high number of shares required to have the right to one vote and implementing the essential means to exercise the right to vote by mail and electronically.	Partially adopted The exercise of one's voting rights by electronic means is not provided because the Company believes, taking into account its shareholder structure and low distribution of shares that the participation of its shareholders in general meetings through votes submitted by mail and the mechanisms of representation is completely assured.	Paragraph 12

<p>I. 2. Companies should not adopt mechanisms which hinder the approval of resolutions by its shareholders, namely setting a higher resolution quorum as provided by law.</p>	<p>Adopted</p>	<p>Paragraphs 14 and 48</p>
<p>I.3. Companies should not establish mechanisms which have the effect of causing the discrepancy between the right to receive dividends or subscription of new securities and the voting right of each common share, unless properly substantiated in the light of long-term interests of shareholders.</p>	<p>Adopted</p>	<p>Paragraph 12</p>
<p>I.4. The Articles of Incorporation which provide for limiting the number of votes that may be held or exercised by a single shareholder, individually or together with other shareholders, shall also provide that at least every five years it will be subject to determination by the general meeting the amendment or keeping that statutory provision - without super quorum requirements compared to the one legally in effect - and that in said resolution, all votes issued are counted without said limitation in force.</p>	<p>Not applicable</p>	<p>This recommendation is not applicable since the Articles of Incorporation do not provide for a limitation on the number of votes that may be held or exercised by a single shareholder, individually or together with other shareholders.</p>
<p>I.5. Measures which have the effect of requiring payments or assuming charges by the company in the event of change of control or change in the composition of the board and which appear likely to impair the free transferability of shares and the free assessment by the shareholders of the performance of members of the board should not be adopted.</p>	<p>Adopted</p>	<p>Paragraph 4</p>

II. SUPERVISION, MANAGEMENT AND AUDITING

II.1. SUPERVISION AND MANAGEMENT

<p>II.1.1. Within the limits established by law and unless the company is of small size, the board of directors shall delegate the daily management of the company and the delegated duties should be identified in the Annual Report on Corporate Governance.</p>	<p>Adopted</p>	<p>Paragraph 21</p>
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<p>II.1.2. The Board of Directors should ensure that the company acts in accordance with its goals and should not delegate its duties, namely with regard to: i) defining the strategy and general policies of the company; ii) defining the corporate structure of the group; iii) decisions that must be considered strategic due to the amounts, risks or their special features.</p>	Adopted	Paragraph 21
<p>II.1.3. The General and Supervisory Board, in addition to exercising the supervisory powers that are entrusted to it, must assume full responsibility to the corporate governance level by which the statutory provision or by equivalent means, the obligation of this body to comment on the strategy and major company policies must be established, setting the corporate structure of the group and the decisions that must be considered strategic due to the amounts or risks. This body should also assess compliance with the strategic plan and the implementation of key company policies.</p>	Not applicable	Paragraph 15
<p>II.1.4. Unless the company is of small size, the Board of Directors and the General and Supervisory Board, according to the model adopted, shall create such committees that may be required to:</p> <ul style="list-style-type: none"> a) Ensure a competent and independent assessment of the performance of executive directors and their overall performance as well as of other existing committees; b) Reflect on system structure and governance practices adopted, check its effectiveness and propose to the relevant bodies measures to be implemented towards their improvement. 	Adopted	Paragraph 21
<p>II.1.5. The Board of Directors or the General and Supervisory Board, depending on the model, should set goals in terms of risk-taking and create systems for their control to ensure that the risks actually incurred are consistent with those goals.</p>	Adopted	Paragraphs 50 to 55
<p>II. 1.6. The Board of Directors must include a number of non-executive members to ensure effective capacity for monitoring, supervision and assessment of activities of the other members of the board.</p>	Adopted	Paragraph 18

<p>II. 1.7. Among the non-executive directors there should be a balanced proportion of independent members, taking into account the governance model adopted, the size of the company and its shareholder structure and the respective free float.</p> <p>The independence of the members of the General and Supervisory Board and the members of the Audit Committee is assessed in accordance with applicable law and as to the other members of the Board of Directors, a person is considered independent when he/she is not associated with any specific interest group in the company nor under any circumstance likely of affecting his/her capacity of unbiased analysis or decision, namely by virtue of:</p> <ul style="list-style-type: none"> a. Having been an employee of the company or a company with which he/she is in a control or group relationship in the past three years; b. Having had in the past three years, provided services or established significant business relationship with the company or company with which he/she is in a control or group relationship, either directly or as a partner, director, manager or officer of a legal person; c. Being a beneficiary of remuneration paid by the company or by a company with which he/she is in a control or group relationship, besides the remuneration arising from the exercise of the duties of a director; d. Living in a common law marriage or being a spouse, relative or kin in line of descent to the third degree, including in a collateral line, of board members or natural persons who are directly or indirectly qualified shareholders; e. Being a qualified shareholder or representative of a qualified shareholder. 	<p>Adopted</p>	<p>Paragraph 18</p>
<p>II.1.8. The directors performing executive duties when requested by other Board Members should provide in a timely and appropriate manner, the information requested by them.</p>	<p>Adopted</p>	<p>Paragraph 21</p>

<p>II. 1.9. The chairman of the board of executive directors or Executive Board should send, as applicable to the Chairman of the Board of Directors, the Chairman of the Supervisory Board, the Chairman of the Audit Committee, the Chairman of the General and Supervisory Board and the Chairman of the Commission for Financial Affairs, the convening notices and minutes of the respective meetings.</p>	<p>Adopted</p>	<p>Paragraph 21</p>
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<p>II.1.10. If the chairman of the Board of Directors has executive duties, this body should appoint from among its members, an independent director to ensure the coordination of the works of other non-executive members and the conditions so that these may make decisions in an independent and informed manner or find an equivalent mechanism to ensure such coordination.</p>	<p>Not applicable</p>	<p>Paragraph 21</p>
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II.2. SUPERVISION

<p>II. 2.1. Depending on the applicable model, the Chairman of the Supervisory Board, the Audit Committee or the Commission for Financial Affairs should be independent in accordance with the applicable legal criterion and be adequately capable to exercise the respective duties.</p>	<p>Not Adopted</p>	<p>Paragraph 32</p>
	<p>Dr. Rui António Gomes do Nascimento Barreira is not considered independent since he has been re-elected for more than two mandates, under the terms of Article 414/5 of the Portuguese Companies Code.</p>	

<p>II. 2.2. The supervisory body should be the main partner of the external auditor and the first recipient of his reports, and be responsible namely to propose the respective remuneration and to ensure that within the company, the appropriate conditions for provision of services are provided.</p>	<p>Adopted</p>	<p>Paragraphs 32 and 33</p>
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<p>II.2.3. The supervisory board shall assess the external auditor annually and propose to the competent body his dismissal or termination of the provision of services contract whenever there is just cause for this purpose.</p>	<p>Adopted</p>	<p>Paragraph 45</p>
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<p>II.2.4. The supervisory body must assess the operation of internal control and risk management systems and propose any adjustments that may be required.</p>	<p>Adopted</p>	<p>Paragraph 21</p>
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<p>II.2.5. The Audit Committee, the General and Supervisory Board, and the Supervisory Board must rule on the work plans and the resources for internal audit services and the services that ensure compliance with the rules applicable to the company (compliance services) and should receive the reports conducted by these services at least when matters are at issue related to accountability or resolution of conflicts of interest and the detection of potential wrongdoings.</p>	<p>Adopted</p>	<p>Paragraph 51</p>
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II.3. REMUNERATIONS SETTING

<p>II.3.1. All members of the Remuneration Committee or equivalent should be independent of the executive members of the board of directors and include at least one member with knowledge and experience in matters of remuneration policy.</p>	<p>Adopted</p>	<p>Paragraphs 67 and 68</p>
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<p>II. 3.2. Any natural or legal person who provides or has provided in the past three years, services to any entity within the facilities of the board of directors, the actual company's management or who has a current relationship with the company or consultants for the company should not be hired to assist the Remuneration Committee in performing its functions. This recommendation also applies to any natural or legal person who is in a relationship by virtue of an employment contract or provision of services.</p>	<p>Adopted</p>	<p>Paragraph 67</p>
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<p>II.3.3. The declaration on the board and supervisory bodies members remunerations policy referred by article 2 of Law 28/2009, June 19, should contain, additionally:</p> <ul style="list-style-type: none"> a)- Identification and explanation of the criteria for determining the remuneration to be paid to members of the corporate bodies; b) Information on the potential maximum amount in individual terms and the potential maximum amount in aggregate terms, to be paid to members of corporate bodies and identification of the circumstances under which these maximum amounts may be due; d) Information regarding the enforceability or unenforceability of payments for the dismissal or termination of appointment of directors. 	<p>Partially Adopted</p> <p>The statement on the remuneration policy for the management and supervision bodies of Reditus submitted to the last Annual General Meeting of Reditus does not specifically contain an indication of the potential amounts required by subparagraph b) of this Recommendation.</p>	<p>Paragraph 69</p>
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<p>II. 3.4. The proposal concerning approval of plans for the allocation of shares and/or purchase of stock options or based on variations in the share prices to members of corporate bodies must be submitted to the General Meeting. The proposal should contain all the necessary elements for a correct assessment of the plan.</p>	<p>Not applicable</p>	<p>Paragraph 85</p>
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<p>II. 3.5. The proposal concerning approval of any system of retirement benefits established for members of the corporate bodies must be submitted to the General Meeting. The proposal should contain all the elements necessary for a proper assessment of the system.</p>	<p>Not applicable</p>	<p>Paragraph 76</p>
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III. REMUNERATIONS

<p>III.1. The remuneration of executive members of the board of directors must be based on actual performance and discourage excessive risk-taking.</p>	<p>Adopted</p>	<p>Paragraphs 69 and 70</p>
<p>III.3. The variable component of remuneration should be reasonable in relation to the fixed component of remuneration and ceilings should be set for all components.</p>	<p>Not Adopted</p> <p>The company has not determined maximum ceilings for all remuneration components</p>	<p>Paragraph 69</p>

<p>III.2. The remuneration of non-executive members of the board of directors and the remuneration of the members of the supervisory board shall not include any component whose amount depends on the performance of the company or of its value.</p>	<p>Adopted</p>	<p>Paragraphs 69 and 70</p>
<p>III.4. A significant portion of the variable remuneration should be deferred for a period of no less than three years, and the right to receive it should depend on the continued positive performance of the company during that period.</p>	<p>Not applicable</p>	<p>Paragraph 72</p>
<p>III.5. The members of the Board of Directors should not enter into any contracts with the company or third parties, which have the effect of mitigating the risk inherent in their remuneration fluctuation which has been established by the company.</p>	<p>Adopted</p>	<p>Paragraph 73</p>
<p>III.6. Until the end of their mandate executive directors must hold the company's shares that they have obtained by virtue of variable remuneration schemes, up to twice the amount of the total annual remuneration, except those that must be sold in order to pay capital-gain taxes of said shares.</p>	<p>Not applicable</p>	<p>Paragraph 73</p>
<p>III.7. When the variable remuneration includes stock options; the start of the exercise period must be deferred for a period of not less than three years.</p>	<p>Not applicable</p>	<p>Paragraph 74</p>
<p>III.8. When the dismissal of a board member is not due to serious breach of his duties nor of unfitness for the normal exercise of his duties but still attributable to poor performance, the company should be endowed with adequate and necessary legal instruments so that any damages or compensation, beyond the legally due, cannot be demanded.</p>	<p>Not Adopted</p>	<p>Paragraph 83</p>

IV. AUDITING

<p>IV.1. The external auditor must, within the scope of his duties, verify the implementation of remuneration policies and systems of the corporate bodies, the efficiency and operation of the internal control mechanisms and report any shortcomings to the company's supervisory board.</p>	<p>Adopted</p>	<p>Paragraphs 38 and 50</p>
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<p>IV.2. The company or any entities maintaining a controlling relationship with it should not hire the external auditor, or any entities which are in the same group or are part of the same network, for services other than audit services. If there are reasons for hiring such services - which must be approved by the supervisory board and explained in its Annual Report on Corporate Governance - they should not amount to more than 30% of the total value of services rendered to the company.</p>	<p>Adopted</p>	<p>Paragraphs 46 and 47</p>
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<p>IV.3. The companies should promote the rotation of auditors after two or three terms depending on if these are of four or three years respectively. Its continuance beyond this period must be based on a specific opinion by the supervisory board which specifically considers the conditions of auditor independence and the benefits and costs of replacement.</p>	<p>Adopted</p>	<p>Paragraph 44</p>
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V. CONFLICT OF INTEREST AND TRANSACTIONS WITH RELATED PARTIES

<p>V.1. Transactions between the company and qualified shareholders or entities that are in a relationship with them, pursuant to Article 20 of the Portuguese Securities Code shall be carried out under normal market conditions.</p>	<p>Adopted</p>	<p>Paragraph 92</p>
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<p>V.2. The supervisory or monitoring body must establish procedures and criteria required to define the relevant importance level of transactions with qualified shareholders – or with entities in any of the relationships provided for in paragraph 1 of Article 20 of the Portuguese Securities Code – the transactions of significant importance being dependent on prior approval of said body.</p>	<p>Adopted</p>	<p>Paragraph 89</p>
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VI. INFORMATION

VI.1. Companies should provide through its web sites in Portuguese and English, access to information about its evolution and its current reality in economic, financial and governance terms.	Adopted	Paragraphs 59 to 65
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VI.2. Companies should ensure the existence of an investor support office and permanent contact with the market, responding to requests from investors in a timely manner and a registry of requests submitted and the handling that was given should be maintained.	Adopted	Paragraphs 56 to 58
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3. Other information

The company should provide any additional elements or information that, if not found expressed in the preceding paragraphs, are relevant to understanding the model and governance practices adopted.

Reditus does not have any elements or additional information relevant to understanding the model and governance practices adopted.

PART IV – AUDIT REPORTS

Legal Certification and Audit Report of Consolidated Accounts



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AUDITORS' REPORT FOR STATUTORY AND STOCK EXCHANGE REGULATORY PURPOSES ON THE CONSOLIDATED FINANCIAL INFORMATION (Free translation from the original version in Portuguese)



Reditus, Sociedade Gestora de Participações Sociais, S.A
Lisbon

Introduction

1. As required by law, we present the auditors' report in respect of the Consolidated Financial Information included in the consolidated Board of Directors' Report and the consolidated financial statements of Reditus, Sociedade Gestora de Participações Sociais, S.A, comprising the consolidated statements of financial position as at December 31, 2015 (which shows total assets of 205 387 965 euro, total shareholder's equity of 35 845 295 euro, including a net income of 263 621 euro), the consolidated statement of income, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended and the corresponding notes.

Responsibilities

2. It is the responsibility of the Board of Directors of Reditus, Sociedade Gestora de Participações Sociais, S.A: (i) to prepare the consolidated Board of Directors' Report and the consolidated financial statements which present fairly, in all material respects, the financial position of the Company and its subsidiaries, the consolidated results and the consolidated comprehensive income of their operations, the changes in consolidated equity and the consolidated cash flows; (ii) to prepare historic financial information in accordance to the International Financial Reporting Standards, as adopted by the European Union, which is complete, true, timely, clear, objective and licit, as required by the Código dos Valores Mobiliários (Portuguese Securities Market Code); (iii) to adopt adequate accounting policies; (iv) to maintain appropriate systems of internal control; and (v) to disclose any relevant matters which have influenced the activity, the financial position or the results of the Company and its subsidiaries.

3. Our responsibility is to verify the consolidated financial information included in the documents referred to above, namely if it is complete, true, timely, clear, objective and licit as required by the Código dos Valores Mobiliários (Portuguese Securities Market Code), and to issue an independent and professional opinion based on our audit. The financial statements of several subsidiaries included in the consolidation were examined directly by other auditors that facilitated to us the respective reports.

BDO & Associados, SROC, Lda., Sociedade por quotas, Sede Av. da República, 50 - 10º, 1069-211 Lisboa, Registrada na Conservatória do Registo Comercial de Lisboa, NIPC 501 340 467, Capital 100 000 euros. Sociedade de Revisores Oficiais de Contas inscrita na OROC sob o número 29 e na CMM sob o número 20161364.
A BDO & Associados, SROC, Lda., sociedade por quotas registada em Portugal, é membro da BDO International Limited, sociedade inglesa limitada por garantia, e faz parte da rede internacional BDO de firmas independentes.



Scope

4. We conducted our examination in accordance with the Standards and Technical Recommendations approved by the Ordem dos Revisores Oficiais de Contas (Institute of Statutory Auditors) which require that we plan and perform the audit in order to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. Accordingly, our examination included: (i) the verification that the financial statements of the subsidiaries included in the consolidation have been properly examined and for the relevant cases where such verification was not carried out, examination, on a sample basis, of the evidence supporting the amounts and disclosures in the consolidated financial statements and assessing the reasonableness of the estimates, based on the judgements and criteria of the Company's Board of Directors used in the preparation of the consolidated financial statements; (ii) verification of the consolidation operations; (iii) assessing the appropriateness of the accounting principles used and their disclosure, as applicable; (iv) assessing the applicability of the going concern principle; (v) assessing the overall presentation of the consolidated financial statements; and (vi) assessing whether the consolidated financial information is complete, true, timely, clear, objective and licit.

5. Our examination also included the verification that the consolidated financial information included in the Board of Directors' Report is in agreement to the remaining documents referred to above and the verifications considered in the numbers 4 and 5 of the article 451º of the Commercial Code.

6. We believe that our audit provides a reasonable basis for our opinion.

Opinion

7. In our opinion the consolidated financial statements referred to above, present fairly in all material respects, the consolidated financial position of Reditus, Sociedade Gestora de Participações Sociais, S.A, as at December 31, 2015, the consolidated results and the consolidated comprehensive income of its operations, the changes in consolidated equity and the consolidated cash flows for the year then ended, in conformity with the International Financial Reporting Standards, as adopted by the European Union, and the information included is complete, true, timely, clear, objective and licit.

Emphasis

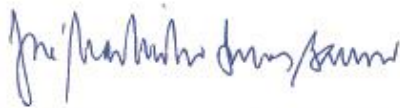
8. Without affecting the opinion stated in the previous paragraph we emphasise that, as mentioned in the note 3 of the Notes to the Financial Statements, the Group has amounts receivable from public entities in Angola, where the economical circumstances create difficulties to the capital repatriation due to the lack of foreign currency, being the Management expectation that the pending amounts will be fully received.



Report on other legal requirements

9. It is also our opinion that the information included in the Board of Directors' Report is in agreement to the financial statements and the corporate governance report includes the information required under the article nº 245º-A of the Código dos Valores Mobiliários (Portuguese Securities Market Code).

Lisbon, April 29, 2016



José Martinho Soares Barroso, representing
BDO & Associados - SROC
(Registered in CMVM under nº 20161384)

Supervisory Board Report and Opinion

Introduction

In compliance with legal and statutory provisions, the Supervisory Board of Reditus SGPS, S.A. hereby submits the report of its activities in the 2015 fiscal year and the opinion about the Management Report and other consolidated accounting documents of Reditus SGPS, S.A. submitted by the Board of Directors.

Supervision of the Company

The Supervisory Board, during the fiscal year under review, in compliance with their supervisory duties, monitored the company's management and development of their transactions.

The Supervisory Board, as part of its activity, in strict compliance with its legal obligations, assessed the accounting policies and valuation criteria used in preparation of financial information, which it deemed appropriate and also monitored the risk management system and effectiveness of the internal control system, not having had constraints whatsoever in conducting their activity. The Supervisory Board always responded to the collaboration requested by the Board of Directors, as well as those in charge of accounting, treasury and legal services.

The Supervisory Board also monitored the activity of the Statutory Auditor, supervising the work carried out and its findings, in order to safeguard his independence and to assess his performance.

The Supervisory Board examined the Consolidated Management Report and the consolidated financial statements for the year ended December 31, 2015, which include the consolidated statements of financial position, consolidated profit and loss statement, consolidated statements of comprehensive income, cash flows and changes in equity and corresponding notes, the fiscal year ended on that date, prepared in accordance with International Financial Reporting Standards, as adopted by the European Union.

The Supervisory Board also reviewed the Report on Corporate Governance for the 2015 fiscal year prepared by the Board of Directors, which is annexed to the Management Report, verifying that it was prepared in compliance with Regulation 4 /2013 (Governance of Listed Companies) as issued by the CMVM (Portuguese Securities Market Commission) and includes, among others the elements listed in Article 245-A of the Portuguese Securities Code.

Lastly, it analyzed and agreed with the Legal Certification of Accounts and Audit Reports on these consolidated financial statements, prepared by the Statutory Auditor.

Declaration of compliance

Under Article 245 of paragraph 1, subparagraph c) of the Portuguese Securities Code, the members of the Supervisory Board declare that to the best of their knowledge, the

information contained in the Management Report and other documents of accountability was prepared in accordance with applicable accounting standards, providing a true and fair view of the assets and liabilities, financial position and profits and cash flows of the Company and the companies included in the consolidation scope. Also it is their understanding that the Management Report accurately reflects the development of transactions, performance and position of the Company and the companies included in the consolidation scope and contains a description of the main risks and uncertainties they face.

Opinion

In view of the foregoing, the Supervisory Board is of the opinion that the conditions are met for the General Meeting of Reditus, SGPS, S.A., to approve the Management Report and the consolidated accounts for 2015 fiscal year.

Alfragide, April 29, 2016

The Supervisory Board,

Dr. Rui António Gomes do Nascimento Barreira – Presidente

Dr. José Maria Franco O'Neill – Vogal

Eng. Carlos Manuel Águas Garcia – Vogal

WHAT OUR CLIENTS SAY

Recently we sought the market for a specialized company to assist us in the organization and implementation of SAP Access Control best practices. When we introduced our needs to ROFF, we realized the high level of knowledge and especially the ability to transmit the knowledge to our team. We decided to implement this project with ROFF and the result was beyond our expectations. The project was completed ahead of schedule and we managed to implement the right process for access management. "

Márcio B. Poletti, Head of IT

Sonae Sierra Brasil

"ROFF has been committed since the initial moment to make the ENZO project happen, which consists on the unification of the NOS post-merger ERP's. Both, in understanding our requirements and in the commitment to deliver on the agreed dates, with quality, ROFF again proved to be an excellent choice as an integrator partner. "

Henrique Manuel Zacarias, Head of Information Systems

NOS

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Covilhã Service Centre

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